

هلالة امه الاصل

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FINANCIAL TIMES

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World Business Newspaper THURSDAY FEBRUARY 1 1996

Kinnock attacked over approval of subsidy for Iberia

European Union transport commissioner Neil Kinnock (below) has been denounced by the British government for approving a £150m (£130m) state subsidy for the Spanish airline Iberia. Viscount Goschen, the UK aviation minister, threatened a European Court challenge to the "depressingly weak decision". Mr Kinnock has justified his position by saying the Spanish government's rescue package should not be categorised as state aid in the traditional sense. Page 7

Ford warns of weaker earnings: Ford, the US's second biggest car manufacturer, said its core operations had barely managed to break even in the final quarter of last year and warned that the cost of launching models in the US and Europe would lead to weaker earnings in the first six months of this year. Page 16; GM rediscovers brand, Page 18

Chirac presents Nato plans: French president Jacques Chirac is to outline to the US government his hopes for a reformed Nato, going back on earlier ambitions to upgrade the Western European Union to supersede the Atlantic alliance. Page 2; Editorial Comment, Page 13

Santer launches 'confidence pact': Jacques Santer, president of the European Commission, announced plans to spend an extra £2m (£20m) on public works in a "confidence pact" to counter fears that moves to monetary union are putting people out of work. Page 14

Credit Foncier chief removed: The French government announced the abrupt replacement of the head of Credit Foncier de France, the troubled financial institution specialising in property lending. But in an unusual turn of events Jean-Claude Collin did not resign, in a gesture believed to reflect his frustration with the decision. Page 15

Elf, the French oil company, and Enterprise, the UK explorer, have "reorganised" their loss-making Elf Enterprise Petroleum joint venture. Elf and Enterprise said there would be no impact on the three North Sea fields operated by EEP. Page 20; Operators seek cost savings, Page 8; Lex, Page 14

Rhône-Poulenc to cut debt: French chemical group Rhône-Poulenc announced a 10 per cent decline in operating income and disposals worth FF10bn (\$2bn) aimed at cutting its debt and boosting its "inadequate" profitability. Page 16

Oregon to have Democrat senator: Oregon is to have its first Democratic US senator in 29 years with the election of Congressman Ron Wyden to replace Senator Bob Packwood, who resigned last year over charges of sexual harassment. Page 4

Philip Morris, the US tobacco and food group, recorded a 16.5 per cent jump in net profits to \$1.3bn in the fourth quarter, helped by strong sales of Marlboro cigarettes. Page 18

Philippine reforms in doubt: The largest party in the ruling Philippine coalition has split off to form an opposition group in the senate, calling into question the government's ability to enact controversial economic reforms. Page 14

Hanson shares fall: Industrial conglomerate Hanson's shares fell 5 1/2 to 30 1/2 in the London market as doubts emerged about its plan to split into four. Page 15; The Hanson demerger, Page 20

New Polish PM proposed: The leaders of both parties in the ruling Polish coalition proposed Włodzimierz Cimoszewicz from the ruling Democratic Left Alliance to replace Józef Oleksy as prime minister, pointing to an early end to the political crisis. Page 14; Profile, Page 2

Move to defuse Turkish-Greek tensions: Richard Holbrooke, the US envoy to the Balkans, launched a diplomatic initiative to defuse Turkish-Greek tensions and avoid the recurrence of armed stand-offs in the Aegean. Page 2

Alliance & Leicester, the UK's fourth largest building society, confirmed that it planned to float and become a bank by early next year, but the scale of the bonus to its 2.5m investors is uncertain. Lex, Page 20

Eurodis Electron, the fifth largest electronic component distributor in Europe, faces a potential hostile takeover after Elektrowatt, its largest shareholder, said it intended to sell its 42 per cent holding. Page 15

STOCK MARKET INDICES		GOLD	
New York Nasdaq	2,304.10 (+2.59)	New York Comex	407.0
Dow Jones Ind. Av.	5,304.10 (+2.59)	April	406.5
NASDAQ Composite	1,254.72 (+3.42)	London	405.2
Europe and Far East		close	405.5
CAC-30	2,021.00 (+17.30)		
DAK	2,071.14 (+24.53)	DOLLAR	
FT-SE 100	3,793.3 (+24.0)	New York	1.5120
Nikkei	20,812.74 (+80.30)	DM	1.4872
		FF	5.11094
		SF	1.21116
		Y	105.995
		London	1.511 (1.5043)
		DM	1.4878 (1.4838)
		FF	5.11096
		SF	1.21091 (1.2135)
		Y	105.915 (107.25)
		STERLING	
		DM	2.2482 (2.2412)
		Tokyo \$ close	Y 108.94

NORTH SEA OIL (Argus)	
Brack 15-day (Mar)	\$16.46 (16.39)

Canadian banks sue law firm over Canary Wharf

By Bernard Simon in Toronto and Robert Rice in London
Clifford Chance, the UK's largest international law firm, is being sued for £51.3bn (£49.4bn) by four Canadian banks which incurred heavy losses in the early 1990s from the collapse of the Canary Wharf office development in London's Docklands.
Writs filed by the banks simultaneously in London and Ontario allege that they forfeited an influential role in the restructuring of Canary Wharf as a result of incorrect information provided by Clifford Chance in a 1988 legal opinion.
The UK firm has not yet filed a defence. However, it has challenged the Ontario court's jurisdiction to hear the case. A hearing on the jurisdiction issue has been scheduled for the end of May.
Canary Wharf was put into administration in May 1992 following the collapse of its parent, Olympia & York Developments, the property group owned by Canada's Reichmann family.

Under a subsequent restructuring, a group of 11 international banks, including the four Canadian institutions, gained control of the project.
The banks' involvement ended late last year when they sold their interest to a consortium led by Mr Paul Reichmann. The four Canadian banks - Royal Bank of Canada, Canadian Imperial Bank of Commerce, Bank of Nova Scotia and National Bank of Canada - filed their claim against Clifford Chance last June, before the sale was concluded.
The claim stems from a £400m (\$616m) "equity loan" which the banks provided to O&Y in 1989 to capitalise Canary Wharf's main holding company. O&Y pledged its shares in the holding company as security for the loan.
According to the banks, Clifford Chance advised them that the holding company was a private limited company, when in fact it had unlimited liability.
The banks allege that, because of the company's unlimited liability, they were unable to enforce their collateral without becoming

liable themselves for the project's entire debt.
According to CIBC's statement of claim, "the bank's expectation that it would enforce its pledge and thereafter control the completion, lease-up and ultimate disposition of Canary Wharf... was therefore completely frustrated as a direct result of the defendant's negligence".
In a statement issued yesterday the law firm said the £51.3bn figure was misleading. "To date no evidence has been produced to us that any loss was incurred by these banks in relation to these loans following the collapse of O&Y as a result of any negligence on the part of Clifford Chance. If the banks pursue the claim, they will have to provide evidence of the alleged loss, but in that event we believe the amount involved would be very small."
The firm refused to discuss its indemnity insurance cover, but it is widely believed large UK law firms carry cover up to £150m.
Dutch bank claims City F.R. Par 18

Fed reduces short-term US rates by quarter point

By Michael Prowse in Washington
The Federal Reserve - the US central bank - yesterday moved to stimulate a sluggish economy by cutting short-term interest rates by a quarter point.
The easing of policy followed a similar quarter-point cut in rates late in December. The immediate reaction on Wall Street was subdued because share prices had already risen strongly on Tuesday in anticipation of the Fed's action.
The Dow Jones Industrial average, which suddenly dropped 30 points from its opening level minutes before the rate cut announcement, recovered in late-afternoon trading to be up about 15 points. Bond prices were volatile, but shortly after the cut, the 30-year long bond was up a modest 1/4 point at 111 1/2.
"Moderating economic expansion in recent months has reduced potential inflationary pressures going forward," the Fed said yesterday in a short explanatory statement. "With price and cost trends already subdued, a slight easing of monetary policy is consistent with contained inflation and sustainable growth."
The Clinton administration welcomed the decision and said the fundamentals were in place for a strong economy in 1996.
The policy relaxation involved cuts in two short-term rates. The Fed lowered the federal funds rate - the rate at which banks lend to each other - by a quarter point to 5.25 per cent. Governors also voted unanimously to lower the largely symbolic discount rate - the rate at which the Fed

lends to banks - by a quarter point to 8 per cent.
Mr John Lipsky, chief economist at Salomon Brothers in New York, said there was "ample justification for additional easing beyond today's move". The fact that the Fed had cut the discount rate, he said, indicated it might be contemplating a further cut before the next scheduled meeting of the policy-making open market committee in March.
Yesterday's move marked the third quarter-point cut in the federal funds rate since the Fed began to ease monetary policy last July, when rates stood at 6 per cent. The discount rate was last reduced in July 1992.
The Fed was responding to weak statistics indicating that economic growth has slowed to an annualised rate of about 1.5 per cent, well below the economy's potential. It has also been criticised for keeping short-term rates unnecessarily high relative to an underlying inflation rate of about 2.5 per cent.
Some Wall Street economists believe the Fed will ease policy several times this year, bringing short-term interest rates to about 4.5 per cent by the summer.
Others, however, believe there is little, if any, scope for further rate cuts because the economy is likely to rebound naturally this spring. They point out that recent soft data partly reflects special factors, including two partial government shutdowns, a long strike at Boeing, the aircraft maker, and unusually severe winter weather.
Lex, Page 14; Bonds, Page 26; Currencies, Page 27; World Stocks, Page 36



A Sri Lankan runs away from the site of the bomb blast in the centre of the capital, Colombo, yesterday, which killed at least 55 people and injured more than 1,400. The army blamed separatist Tamil Tigers for the attack. Report, Page 6

US airlines landing on their feet

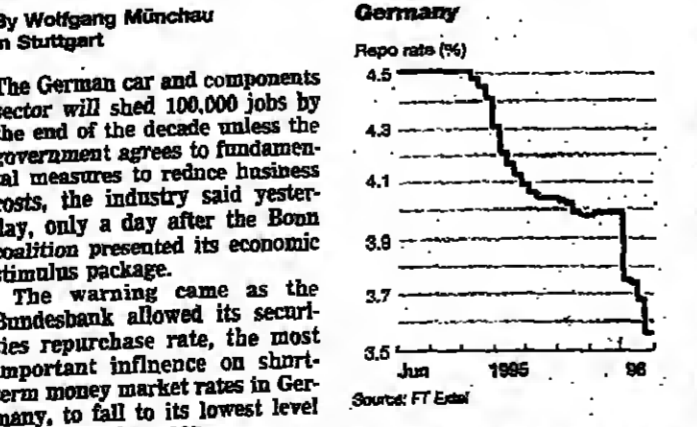
By Richard Tomkins in New York
The US airline industry, long mired in heavy losses, made an astonishing recovery in 1995 by notching up its most profitable year since the invention of powered flight.
With most US airlines' fourth-quarter results now in, the Air Transport Association, an industry body, believes net profits for the year will total about \$2.2bn, easily beating the previous record of \$1.7bn in 1988.
The 1995 figure represents a turnaround from losses of \$270m the year before and marks the end of a five-year period during which US airlines ran up combined losses of more than \$13bn.
One reason for the return to profitability was a rise in passenger traffic. The Air Transport Association said the number of miles flown by passengers rose by 2.7 per cent on domestic flights and by 4.1 per cent on international flights last year,

making 3.1 per cent overall. The airlines have also been making determined efforts to cut costs. UAL, parent of United Airlines, has given its employees a controlling stake in the company in return for pay cuts worth \$4.9bn over 12 years. Delta Air Lines is part way through a plan to cut its workforce by 15,000, or 20 per cent, saving \$2bn a year.
However, the biggest contributor to the profits growth has been the increase in fares that has accompanied cuts in capacity.
Most large US carriers have been withdrawing from routes where they do not make money, leaving fewer seats to be filled with bargain-basement fares.
Mr Philip Baggaley, an analyst at Standard & Poor's, the US credit rating agency, said the common philosophy among airlines in the 1990s was to try to build up a national route network, covering as much of the country as they could.
"Today, in contrast, airlines have retreated to more modest goals and are focusing mainly on markets where they have competitive strengths, conceding the other markets to others," he said.
In spite of the record profits, the industry's celebrations are muted. The Air Transport Association pointed out that, even at these levels, the industry's net profits represent barely 2.5 per cent of revenues compared to 5 per cent for US industry generally.
Continued on Page 14

Jobs warning by German car industry despite Bonn plan

By Wolfgang Münchau in Stuttgart
The German car and components sector will shed 100,000 jobs by the end of the decade unless the government agrees to fundamental measures to reduce business costs, the industry said yesterday, only a day after the Bonn coalition presented its economic stimulus package.
The warning came as the Bundesbank allowed its securities repurchase rate, the most important influence on short-term money market rates in Germany, to fall to its lowest level since November 1987.
However, the view among Frankfurt bankers and analysts was that the drop in the repo rate from 3.55 per cent to 3.4 per cent did not preclude a cut by the Bundesbank council today in the key discount and lombard rates from 3 per cent and 5 per cent.

The German motor industry association (VDA) also claimed that a recent change in the tax rules for people with company cars would cost the industry billions of D-Marks in lost sales.
At her annual news conference, Ms Erika Emmerich, president of the VDA, one of Germany's most powerful lobbying groups, said: "Without further sustained cost reductions, which could lead to an improvement in [Germany's] competitive position, the pressure for further job reductions will increase. We could see a further 100,000 job losses in the car industry and its suppliers by the end of the decade."
She called on the government
Continued on Page 14



Continued on Page 14
Bundesbank cuts repo rate, Page 2; Editorial Comment, Page 13; Currencies, Page 27; World Stocks, Page 36

PRIVATISATION OF THE HUNGARIAN REGIONAL GAS DISTRIBUTION COMPANIES

In five simultaneous transactions the Hungarian Privatisation and State Holding Company (APV Rt.) has sold 50 per cent plus one of the Class "A" ordinary shares in

- Déldunántúli Gázosztársaság Rt. ("DÉGÁZ")
- Déldunántúli Gázosztársaság Rt. ("DÖGÁZ")
- Északdunántúli Gázosztársaság Rt. ("ÉGÁZ")
- Középdunántúli Gázosztársaság Rt. ("KÖGÁZ")
- Tiszántúli Gázosztársaság Rt. ("TIGÁZ")

Company	Value
DÉGÁZ	US\$ 10 million
DÖGÁZ	US\$ 52 million
ÉGÁZ	US\$ 77 million
KÖGÁZ	US\$ 62 million
TIGÁZ	US\$ 178,845,100

The aggregate consideration received by the APV Rt. from the sale of these shareholdings amounted to US\$ 460 million.
The Hungarian Privatisation and State Holding Company was advised in these transactions by

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Brussels plan to clean up mergers mess

By Emma Tucker in Brussels

When medium-sized companies in different EU countries propose a merger, a good deal of paperwork, confusion and time wasting can be ahead as lawyers seek to clear the deal with all relevant competition authorities.

Procedures are far from uniform. Luxembourg, Finland, and Denmark have no national competition authority; in France, Spain and the UK, notification is not obligatory. Turnover thresholds triggering a notification vary across the Union from less than Ecu500,000 (E413,537) for individual company turnover, to Ecu500 million for a group.

Clinton peace envoy turns to Aegean

By Karin Hopé in Athens, John Barham in Ankara and agencies

Mr Richard Holbrooke, the US envoy to the Balkans, yesterday announced a new diplomatic initiative to defuse Turkish-Greek tensions and avoid the recurrence of armed stand-offs in the Aegean.

The latest shows of force ended yesterday, to the relief of Nato governments, as warships from Greece and Turkey withdrew from the disputed Imia islets under strong pressure from President Bill Clinton.

But Mr Holbrooke, reflecting profound US concern over the crisis, said he would turn his attention to the Aegean next month instead of embarking on a previously planned effort to solve the Cyprus problem.

Turkey is "the new frontline state of Nato (and) you cannot have the southern flank of Nato in constant tensions", he said. This week's three-day crisis, the worst between Greece and Turkey since 1987, was a troubling reminder of the mistrust between two notional allies whose representatives at Nato headquarters in Brussels are barely on speaking terms.



Turkey since 1987, was a troubling reminder of the mistrust between two notional allies whose representatives at Nato headquarters in Brussels are barely on speaking terms.

covered the withdrawal of Turkish troops from one of the disputed islands with Ottoman military music playing in the background, and a subtitle stating "victory returns".

However, Mr Necmettin Erbakan, the leader of the Islamist Welfare party, denounced Mrs Giller for having compromised under western pressure.

"Why are we taking our own flag down and withdrawing from our own soil?" Mr Erbakan demanded to know. Greece's new prime minister, Mr Costas Simitis, faced an even broader barrage of domestic criticism for having swallowed his pride and backed down from a pledge made on Tuesday that the flag would remain in place.

Opposition conservatives walked out of the Greek parliament, and even left-wing newspapers which support the Socialists criticised the new government. This week's confrontation was particularly dangerous

because both countries are in a state of political transition. Mr Simitis, in his first test after being sworn in earlier this month, has had to fend off charges of betrayal. By contrast, Mrs Giller appears to have been strengthened by playing to nationalists.

Athens moved last year to assert its sovereignty in the Aegean, planting flags on uninhabited Greek islands off the Turkish coast and promoting a plan for settlers to move to Greek islands deserted in recent years.

The latest conflict began last week when it emerged that in December, the captain of a Turkish ship that ran aground on the islet had refused assistance from a Greek tug, on the grounds that the territory belonged to Turkey.

Hürriyet, one of Turkey's best-selling newspapers, had escalated the crisis on Sunday when it sent a group of reporters to one of the disputed islets to replace a Greek flag with a Turkish one.

EUROPEAN NEWS DIGEST

Bundesbank cuts repo rate

Short-term German interest rates were given a significant nudge downward yesterday when the Bundesbank's securities repurchase rate dropped 0.15 points to 3.4 per cent, its lowest level for more than eight years. The relatively steep fall in a rate which guides Germany's short-term money market rates, triggered an identical drop in the Belgian central rate to 3.4 per cent.

The repo was last set below 3.4 per cent in November 1987, when it stood at 3.25 per cent. But while yesterday's drop prompted speculation about cuts in the discount and lombard rates, the general view in Frankfurt was that today's meeting of the Bundesbank council would leave these unchanged at 5 per cent and 5 per cent respectively.

Bankers argued that the Bundesbank would want to assess the effects of its half-percentage point reductions in the discount and lombard in mid-December before acting again. After relatively strong money supply growth in December, the bank was expected to wait for January's money supply data, due in the second half of February, before considering further action.

Mr Ulrich Ramm, the head of Commerzbank's economics department, pointed out that rate cuts could further unsettle long-term interest rates, which have recently moved up slightly after a protracted fall. Peter Norman, Bonn

Albania bar on ex-Communists

Albania's constitutional court yesterday ruled in favour of a law barring former Communists from office until 2002, dashing the hopes of leading opposition figures of running for parliament in this spring's general election. The government introduced the so-called genocide law last year to prevent officials of the former Communist regime standing for parliament or applying for jobs in the judiciary or state media until the year 2002.

The court also backed a law calling for the creation of a nine-member committee with access to former secret police files. The committee will issue certificates to politicians stating they did not collaborate with the old regime, which will then allow them to stand in elections. The court chairman said in his ruling: "It is the authors, creators and enforcers of that savage and inhuman dictatorship (Albania's four-decade Stalinist regime) that the constitutional law denounces."

The outcome has drawn an angry response from the two opposition parties, which branded the court a tool of President Sali Berisha's governing Democratic party. Reuter, Tirana

Hoechst pledges improvements

The German chemical group Hoechst will allocate DM150m (\$100m) to upgrade its monitoring, measuring and training facilities following protests over the way it reacted to two large chemical spills at the weekend. It may also consider closing one of the plants involved. In a contrite speech aimed at trying to restore public confidence in the company, Mr Jürgen Dornann, its chairman, said there would be a thorough investigation into the accidents, why there had been no public information immediately after the leaks, and into communication problems between the company's various departments.

In the first accident, last Saturday, a lid blew off a large vacuum dryer and tore a hole in the roof of a plant in Griesheim, near Frankfurt. A ton of pesticide, containing a substance which causes cancer in rats, then spewed into the air. However, Hoechst employees took more than an hour to notify the company's fire department. In the second accident, on Sunday, chemicals boiled over for more than two hours in a distillation machine. In that case, the department waited until Monday before telling the the company's spokesman. Judy Dempsey, Berlin

Berlusconi faces new charges

Anti-corruption magistrates in Milan have asked for Mr Silvio Berlusconi, the former Italian premier, to be sent for trial on a new charge of illicit financing of political parties. The request, embracing 21 people including Mr Bettino Craxi, the exiled former Socialist leader, relates to the channelling of allegedly illegal funds to politicians via the offshore subsidiaries of Mr Berlusconi's Fininvest business empire.

The move follows the handing over by Swiss judicial authorities last December of documents connected to Fininvest's financial transactions in Switzerland. Fininvest lawyers deny any of the funds passing through its offshore subsidiaries have been illicit.

Milan judges are considering two other requests for Mr Berlusconi to be sent for trial on charges of falsifying accounts and tax fraud. Mr Berlusconi was in court last month on charges of being involved in bribes paid to members of the Guardia di Finanza, the financial police, to ensure favourable tax inspections of Fininvest companies. Robert Graham, Rome

Buying back the Berlin Wall

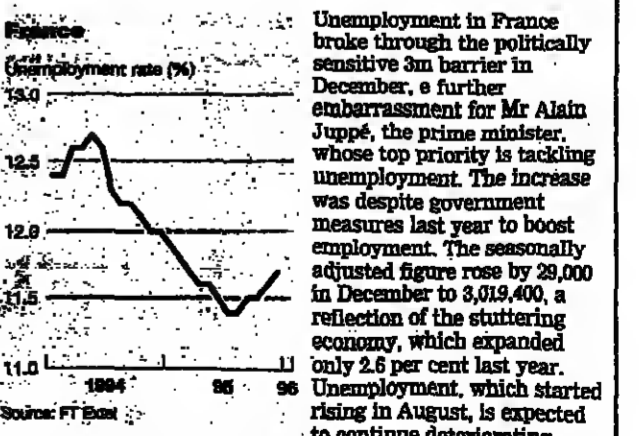
Former owners of ground occupied by the Berlin Wall will be allowed to have their property back, provided they pay a quarter of the current market value. Germany's governing coalition parties proposed yesterday. The compromise, reached after five years of wrangling between former owners and the finance ministry, could end a category of property disputes which has plagued investors in Berlin.

Those who had property along the eastern side of the Wall had not been entitled to restitution or compensation. The federal government, especially the finance ministry, had argued that since property along the Wall had been under the former east German defence authorities, these lucrative property sites should automatically pass to the federal government after reunification in 1990.

Yesterday's proposal was criticised by the opposition Social Democrats. They insist the property should be returned to its former owners immediately and without conditions, because they believe former owners are unlikely to be able to afford to buy back their property. Judy Dempsey

ECONOMIC WATCH

French jobless total tops 3m



Unemployment in France broke through the politically sensitive 3m barrier in December, a further embarrassment for Mr Alain Juppé, the prime minister, whose top priority is tackling unemployment. The increase was despite government measures last year to boost employment. The seasonally adjusted figure rose by 29,000 in December to 3,019,400, a reflection of the stuttering economy, which expanded only 2.6 per cent last year. Unemployment, which started rising in August, is expected to continue deteriorating during the first half of the year. Recent estimates suggest economic growth this year might be only 1.6 per cent, against the 2.5 per cent level required to compensate for jobs lost through corporate productivity gains. The latest figures will also further undermine consumer confidence, which the government has tried to bolster this week with a cut in base rates and a 25 per cent tax deduction on loans for consumer goods for two years after purchase. Paul Athabaris, Paris

Finland's gross domestic product rose in November by 0.2 per cent month-on-month and 2.9 per cent year-on-year. Austrian unemployment in January was 3.7 per cent, compared to 3.9 per cent in December.

A leftwing lawyer vets Polish verdict

Anthony Robinson

emergence of Mr Józef Cimoszewicz as the most likely successor to the disgraced Mr Józef Oleksy as prime minister of Poland's leftwing coalition government could be the first step towards healing the political wounds reopened by the recent presidential election campaign and the forced resignation of Mr Oleksy.

The 45-year-old lawyer comes from the ranks of former communists who turned over a new political leaf when the communist party disbanded after its humiliating moral defeat in the semi-free elections of autumn 1989.

But, while most other former communist supporters joined the Social Democratic party led by Mr Alexander Kwasniewski when it was formed in 1990, he remained outside it.

This unwillingness to join the main successor party to the Polish United Workers' party - the full name of the old communist party - while remaining on the left of the historical dividing line of Polish politics, reflects his determination to maintain a degree of political independence.

His distance from the mainstream post-communist party makes him more acceptable to those within the opposition Freedom Union, the former Solidarity party, who argue that Poland needs a political realignment to replace historical divisions with new alliances based on common interests.

In key areas such as European Union and Nato membership, privatisation and free trade, the reform wing of the SLD has more in common with the Freedom Union than with the protectionist and xenophobic Peasant party. If he manages to win sufficient support from the current coalition to win a



Cimoszewicz: A leftwinger known for his independent views

Russian raises doubt on Start 2

By Chrystia Freeland in Moscow

A senior politician warned yesterday that the Russian Parliament was unlikely to ratify the Start 2 nuclear arms reduction treaty with the US before the presidential elections in June.

Mr Vladimir Lukin, chairman of the parliament's foreign affairs commission, said that the Communist-dominated legislature would probably block President Boris Yeltsin's promise to secure approval by mid-April.

The US Senate ratified the treaty last week, adding to the international pressure on the Kremlin to push the deal through in Russia. Over the weekend Mr Yeltsin sought to appease his foreign counterparts by promising to persuade parliament to approve Start 2

before a summit meeting on nuclear security due to be held in Moscow in mid-April. His government is presently in tricky negotiations with the International Monetary Fund for a \$60n loan.

But Mr Lukin, a former Russian ambassador to the US who strongly supports the agreement, warned yesterday that trying to push the agreement through a hostile legislature prematurely could backfire.

"If we are talking about April, this seems unacceptable," he said. "I would rather have this important treaty ratified after the elections than have it rejected before then."

Mr Yevgeny Primakov, the foreign minister, said yesterday he hoped parliament would ratify Start 2 this spring, but added that even if the legislature endorsed the treaty it might attach new

conditions. "But we hope the essence of the pact will not be subject to revisions."

Earlier this week, Communist and nationalist politicians, who are gearing up for the presidential poll scheduled to be held on June 16, raised fierce objections to Start 2 and warned they might vote against it in parliament.

Together, the Communists and ultra-nationalists could easily defeat the accord.

In an attempt to appeal to the increasingly nationalist mood of the disgruntled Russian electorate, both Communist and ultra-nationalist politicians, including Mr Gennady Zyuganov, the urban Communist party leader, warned that Nato's plans to expand eastward could force Russia to reject the arms reduction deal in order

to maintain its great power status. But the US, which fears an even stronger anti-western shift in Russia after the presidential vote, has increased political and diplomatic pressure on the Yeltsin administration to secure approval for the treaty this spring. Some observers believe that rejection of Start 2 in Russia could also have an impact on presidential elections this year in the US because of the strong support the Clinton administration has given Mr Yeltsin from the outset.

When it was signed in 1993, Start 2 was hailed as a historic breakthrough in efforts to cut the world's nuclear arsenals. It obliges both states to cut their strategic nuclear stockpiles to between 3,000 and 3,500 weapons each, about half their present level.

EU patent licensing reform shelved

By Caroline Southey in Brussels

The European Commission yesterday bowed to industry pressure and abandoned controversial plans for a radical reform of rules governing the licensing of patents in the EU.

Following fierce opposition from European industry, Mr Karel Van Miert, commissioner for competition policy, was forced to drop proposals that would have barred companies with more than a 40 per cent share of a market from taking advantage of exemptions from competition rules for technology licensing agreements.

EU officials said the changes would reduce regulatory costs for companies as most licence agreements contained elements of both know-how and patents.

European industry representatives welcomed the announcement. "Everyone is pleased that the regime has been streamlined and made more user friendly. But the Commission risked undoing all the good that has been achieved for industry by attempting to impose an unworkable market share limit," said Mr Alec Burnside, a partner at the law firm Linklaters & Paines in Brussels.

The Commission had proposed that companies with more than 40 per cent of a market would be obliged to notify the Commission of licensing agreements.

They will not now have to do

so although the Commission, if made aware, will pay special attention to agreements between companies which hold more than 40 per cent of the market. If the Commission decides an agreement has led to "complete distortion of competition," it can withdraw the benefits of the block exemption. This would involve the Commission scrutinising, and possibly prohibiting, the deal.

Mr Van Miert stressed that the question of market share would be considered as an "element in the assessment of an agreement. The fact that a company has 40 per cent market share will not in itself mean the Commission will

reach a negative decision," he said. The block exemption sets out a "white list" of provisions companies can include in their agreements without falling foul of the competition rules, and a "black list" of conditions which are not allowed. Provided an agreement contains no blacklisted conditions, a company can assume it is exempt.

The Commission's original proposal emerged because of fears block exemption had enabled big business to monopolise the market in certain products and prevented access to new technology by outsiders.

not only more efficient, but legally more certain, argue officials. Under existing rules, mergers are referred to the EU's competition authorities only if the combined global turnover of the companies involved is more than Ecu5bn and at least two of the merging companies have a combined turnover of more than Ecu250m inside the EU.

A green paper unveiled by Mr Karel Van Miert, the competition commissioner, yesterday proposed a reduction in these thresholds to Ecu2bn and Ecu100m, bringing more mergers under the remit of the Commission.

Mr Van Miert realises that such strict regulations in thresholds may be too much to swallow for some member states which regard their traditions of domestic competition. So he has also prepared a fall-back position.

Brussels would take control of those mergers which fall between the old and the new thresholds and which have to be notified to more than one national competition authority - a more messy option, according to lawyers, because a case that has to be notified in one member state, may not qualify in another.

The Commission's proposals are not solely motivated by the need for efficiency. It is also concerned that certain sectors consistently fall outside the scope of EU merger rules, even though cross-border deals have an impact on the single market. "A number of mergers particularly in publishing and chemicals, do not reach the thresholds, but are very significant at a community level," said Mr Van Miert.

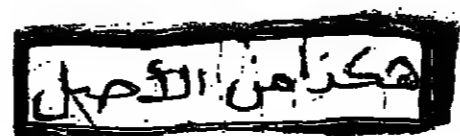
A third proposal attempts to speed up the time it takes to clear joint ventures. These are not covered by the merger rules which set precise deadlines. Instead, joint ventures fall under general competition rules with no deadlines. One option floated is to apply the merger rules to certain types of joint ventures.

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Civilian co-ordinator begins 'implementing' peace in Bosnia

Bildt plays midwife at rebirth of nation

By Lionel Barber in Brussels

A month after taking on one of the toughest jobs in international diplomacy, Mr Carl Bildt, the civilian co-ordinator in Bosnia, is up and running. He has offices, phones, a team in place in Brussels and Sarajevo, and, most important, money. This is progress. In the New Year, Mr Bildt was so strapped for cash that he withdrew DM300,000 (\$200,000) from a European Union account in Brussels, stuffed it in a suitcase, and spent it in Sarajevo setting up shop.

is not decisive," said Mr Bildt during an interview this week in Brussels. "Economic development is the key to political stability."

This week, he told EU foreign ministers that the difference between success and failure in Bosnia would be clear by the end of the year. By that time, elections should have taken place and the joint political institutions should be operating independently of Ifor (which is due to withdraw after one year anyway).

Unless the joint political institutions were in place, said Mr Bildt, there was little chance of solving the country's horrendous economic problems or ending a situation where more than three in four people depended on foreign food aid.

It was a typically robust performance. A former prime minister of Sweden, Mr Bildt, 46, has a touch of youthful freshness as well as a first-class brain. These qualities have sometimes grated, notably with Mr Hans van den Broek, the EU commissioner for external political affairs, who views Bosnia as his priority.

In his interview, Mr Bildt made clear that he sees economic reconstruction driving political reconciliation. His worry is that "the wheels are turning too slowly". The World Bank, co-leader with the EU on reconstruction, is favouring projects in Bosnian Moslem territories to the exclusion of the Republika Srpska.

Bank officials argue that their work has been hampered by lack of access to the Bosnian Serb territories. But Mr Bildt says that now there is freedom of movement on the Serb side, "visible" projects are needed to encourage the forces of moderation in the autumn elections.



Mr Carl Bildt pictured last autumn in Sarajevo at the height of his mediation effort

He believes free elections will help resolve vested issues such as war crimes. "Radovan Karadzic [the Bosnian Serb leader] is not going to turn himself over voluntarily. You need to change the political landscape."

Mr Bildt is alert to charges that he may be tilting too far toward the Bosnian Serbs in his search for political reconciliation. Therefore, he intends to produce a far-reaching assessment of human rights at next June's international peace implementation conference under the chairmanship of Italy, which currently holds the EU presidency.

He also wants the United Nations - which is expected to stump up more than a quarter of the estimated \$5bn for Bosnian reconstruction - to take the lead in promoting regional co-operation between the Bosnian Federation, Croatia, Serbia, the Republika Srpska, and other former Yugoslav republics.

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Once again he is walking through a political minefield: the US is adamant that assistance must be tied to human rights and retribution against war criminals. Mr van den Broek and the European Commission stress that each republic should be treated on its individual merits.

Mr Bildt is clear that much is riding on Bosnia, not just for the EU but also for the transatlantic alliance.

Scalfaro gives party leaders time to reflect

By Robert Graham in Rome

President Oscar Luigi Scalfaro yesterday delayed a decision on resolving Italy's three-week government crisis in order to give political leaders a final 24 hours of reflection.

He appeared to be hoping that sufficient consensus could be found on a formula to proceed with constitutional reforms, including reinforcing the prime minister's role.

Throughout the day there were conflicting signals on the possibility of an agreement that would require a government to last at least 18 months in order to overhaul the constitution.

Members of Forza Italia, the rightwing movement headed by former premier Silvio Berlusconi, were optimistic agreement could be reached. They also indicated their allies in the rightwing National Alliance had accepted a compromise over the new powers to be accorded the prime minister and head of state.

Mr Massimo D'Alema, leader of the Party of the Democratic Left, and the dominant figure in the centre-left coalition backing the outgoing premier, Mr Lamberto Dini, said progress had been made. But he warned that the Berlusconi camp was still divided on who should be the next prime minister and the precise nature of the reforms.

President Scalfaro yesterday wound up two days of consultations - the third round since Mr Dini was forced to resign on January 12 after he completed his limited mandate.

He has three basic paths open to him: to conclude that an agreement between the parties is impossible and call elections in mid-April; to appoint a prime minister to manage a government until June, to handle Italy's EU presidency and prepare the 1997 budget; to ask someone to consider heading a government to draw up institutional reforms and manage the economy with a view to elections in mid-1997.

The president is extremely reluctant to dissolve parliament and most political leaders are anxious to avoid elections this year. This may prompt him to ask Mr Dini or a prominent political figure such as Mr Giuliano Amato, a former premier, or Mr Carlo Scognamiglio, the Senate speaker, to explore further the chances of forming a more lasting government.

Cautious political commentators pointed out that negotiations have proved so tortuous over the past 20 days that any deal risks coming undone quickly. This in the end may force President Scalfaro to conclude the best solution is to opt for a June election.

Clamour to start at bottom of EU

By Hugh Carnegie in Stockholm

Indignation over revelations that a European Union official in Helsinki was paid more than the prime minister has prompted Finland to question the level of EU salaries with its Union partners.

Finland's finance ministry said yesterday it wanted a discussion about the pay and allowances for EU employees when talks begin this month on the Union's 1997 budget.

"Our idea is not as such to bring about lower pay," said Mr Vesa Rantala, the finance ministry official charged with investigating the issue. "Our basic concern, like other countries, is to achieve maximum cost efficiency in the EU. But it might in the longer term mean that these (EU) pay levels will adjust more in line with national pay levels."

Mr Rantala said his department's research showed that EU officials received two to three times more in net remuneration than their Finnish counterparts.

The Finns are set to receive enthusiastic backing from the neighbouring Sweden. The issue is a potent weapon for the anti-EU camp in the two new EU members, especially in Sweden, where opinion polls show a majority of the electorate hostile to membership.

The fierce debate erupted when it emerged recently that a Finnish journalist hired to be the information officer at the EU delegation office in Helsinki was paid some \$3,000 per month more after tax than Prime Minister Paavo Lipponen.

Mr Iiro Viinanen, then the finance minister, denounced the difference as unacceptable. Mr Viinanen later resigned after five years as finance minister to join the private sector as chief executive of the insurance group Fohjola.

According to the Finnish media, EU salaries are so attractive that 700 Finns applied recently for a caretaker vacancy advertised by the EU.

Denmark urged to tackle Commission over feta decision

By Hilary Barnes in Copenhagen

A European Commission proposal to stop Denmark selling soft white cheese, as feta would be "bound to have an influence" on prices in the dairy sector throughout Europe, according to the Danish dairy industry.

The Commission proposal that feta be defined exclusively as sheep's milk cheese made in Greece would force the Danish industry to dump cheese it currently exports as

feta on to the European market, said Mr Hans Arne Christiansen, an official of the country's Dairy Board.

If the EU commission proposal was implemented, these EU export subsidies for Danish feta would cease. Mr Christiansen said the consequent rise in the price in Iran, Saudi Arabia and other Middle Eastern countries would cause the Danish market for feta to collapse.

"We would have to find an alternative market for the product more

or less overnight. It would be bound to have an influence on the price level throughout Europe," he said.

Denmark is responsible for about six per cent of European Union cheese production - it made about 290,000 tonnes last year of which about 250,000 tonnes a year was exported. About a quarter of Denmark's output - about 74,000 tonnes - was feta, almost all of which was exported. Nearly half of Denmark's exports, including about 65,000 tonnes of feta, is exported to non-EU

countries, with the support of substantial EU export subsidies.

Commission officials argue that the Danes can still export their feta under another name.

But the Danes say there is a second EU threat to their feta exports - the commission has proposed, under food additive rules, to ban the use of a bleaching agent, Patent Blue, with effect from July 1. Without this agent, Danish cow's milk feta will be yellow, instead of white, the natural colour of Greek feta.

The Dairy Board doubts whether consumers would buy yellow feta, sold under a new name as readily.

The industry is in talks with the commission to find a solution. Danish feta production has fallen from a peak level of about 120,000 tonnes a year as export markets - notably Iran - have weakened.

Producers have diversified into other milk products without upsetting the European market, but Mr Christiansen said this happened over several years and could not be

compared with the problems that an overnight stop to exports of large quantities of feta outside the EU would cause.

The Dairy Board is urging the Danish government to take legal action to stop the Commission implementing its decision, or to have the decision declared null and void, on the grounds that the decision is in conflict with the 1992 Council resolution laying down European law on geographic name protection.

NEWS: INTERNATIONAL

Global fund managers make tracks for Africa

The 'final frontier' of the world's emerging markets is producing dramatic returns, writes Jeffrey Gettleman

Ms Marianne Hay is so bullish about Africa that she has invested a third of her personal savings in African markets.

"The region has just finished making the necessary changes that other emerging markets underwent years ago," said Ms Hay, manager of the \$350m Morgan Stanley Africa Investment Fund, the largest specialist fund on the continent.

Africa, usually associated with debt, disease and disaster, is now earning itself a name for healthy returns for foreign investors. Over the past 12 months, investors in the continent's emerging markets have seen their outlays grow by 40 per cent.

Africa is considered the final frontier of the world's emerging markets. In 1993, only 4 per cent of emerging market portfolios flowed to the region. But after South Africa's transition to democracy in April 1994, and a wave of market reforms in many neighbouring countries, Africa's investment climate is becoming much more hospitable.

Fund managers, eager to diversify their portfolios and aware of the shrinking gains from more mature emerging markets, are attracted to Africa. More money flowing to the region has increased activity on the region's bourses and improved local business practices. "The presence of Africa funds means big chunks of money are out there which provide incentives for privatisation and put pressure on governments to improve their policies," said Mr Kader Alloua, senior economist at the International Finance Corporation in Washington, the private sector arm of the World Bank.

Within the past two years, 12 institutions have formed Africa funds worth nearly \$1bn. Last November, Baring Asset Management, Framlington and GT Management all launched funds in London. Most of the funds are close-ended, listed on stock exchanges in London and New York and aimed at large institutions which can bear the high risk usually associated with emerging markets. However, a few of the unlisted funds, such as the \$9m Credit Suisse South Africa Fund, offer individuals a chance to invest as little as \$1,600.

On average Pan Africa funds have at least 30 per cent of their investments in markets outside of South Africa and a number of funds such as the \$40m Framlington West Africa Growth Fund have been launched to invest exclusively in the region's smaller markets.

According to Mr Miles Morland of Blakeney Management which specialises in research on Africa and the Middle East, the first wave of Africa funds created in early 1994 concentrated heavily on South Africa. But this had changed recently and the split was now 55/35 in favour of other African markets.

He believes South Africa's share will continue to decline over the next two years as interest in other African markets continues to grow.

While many of the world's emerging markets were still

queasy in 1995 from the so-called *tequila* effect of Mexico's financial crisis in December 1994, fund managers point out that African markets surged, with gains exceeding 100 per cent in dollar terms in Nigeria and Ivory Coast.

Until recently, the majority of Africa's 16 stock markets were closed to foreigners, while many of the largest companies were government-controlled. But at the same time as foreign investment restrictions were abolished over the last three years, hundreds of state-owned enterprises were privatised. That allowed foreign investors to snap up stakes in African companies at attractive prices.

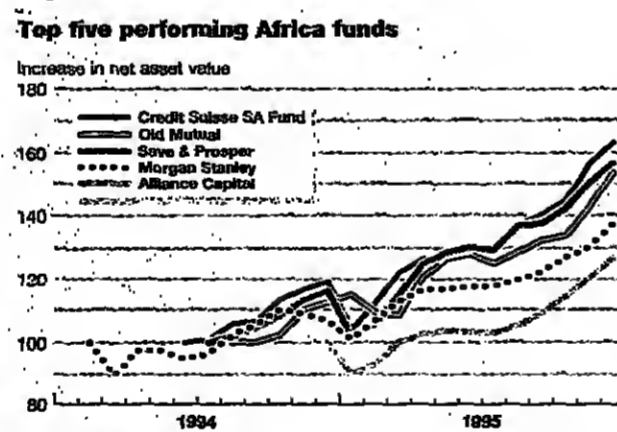
This year will be another big year for new issues: Kenya Airways, the largest airline in East Africa, is scheduled to have a public listing in April following a deal signed with KLM last week; and Zambia

Consolidated Copper Mines, one of the world's largest copper producers, is intended to be privatised later in the year.

"African governments are beginning to realise that equity can be a great way to raise money," said Mr John Niepold, manager of the Washington-based \$65m Africa Emerging Market Fund. "The region is finally starting to follow the rest of the world, and investment attitudes are changing."

Fund managers like Mr Niepold are not only banking on this change, they are helping ensure that it happens. The absence of custody used to be the biggest impediment for foreign investment in Africa: the Securities and Exchange Commission requires managers of US-registered funds to use custodial banks like State Street of Boston to safe-keep certificates of ownership for overseas equity settlements.

"We've pushed custodial



Source: FT Edit

banks very hard, and because of us, there's now custody in all African markets," said Mr Niepold. Africa funds have also helped improve liquidity in markets attractive to fund managers such as Botswana, Ivory Coast, Mauritius and Zimbabwe. In Harare the volume of trading has increased by 400 per cent since the bourse opened to foreigners in June 1993. Today Africa funds account for 60 per cent of the \$50m of net foreign investment according to information from consultancy Fund Research and the Zimbabwe stock exchange. "Because they don't hold on to stocks as long as locals, fund managers are making this market much more liquid," said Mr Savvas Kyriakides, a Harare stockbroker.

The presence of foreign funds is reinvigorating not only African finance but also African business. "Fund managers demand up-to-date, accurate corporate reporting and as a result, disclosure has been rapidly improved," said Christopher Hartland-Peel, a London-based specialist on African markets.

Local brokers, who previously provided little or no market analysis, are also reforming the way they do business, said Mr Kofi Bushman, executive director for Africa at Lehman Brothers, the US investment bank. "African brokers are becoming a much more professional community, providing us with useful research," he said.

The impact of Africa funds is not limited to the private sector: government macroeconomic policy in Africa seems to be yielding to the influence of foreign investment.

"The presence of Africa funds is helping increase the pressure on African governments to produce sound economic policies," said Mr Kader Alloua, an IFC economist. However, volatile exchange rates and rising inflation remain concerns.

Foreign funds of \$1bn cannot be expected to cure Africa's financial ills, and reform must continue, said Mr Michael Power, Baring's global strategist. "Political instability, exchange rates and illiquid markets are still big risks for foreigners," he says.

Zimpapers, Zimbabwe's national newspaper publisher, is an example of that illiquidity. Its value increased by 141 per cent in 1995. Because of the lack of share activity, however, an investor would be unlikely to be able to purchase more than 200,000 shares, worth less than \$10,000, without driving the price up. And then he might well be unable to sell the shares for months, according to one local broker.

"The pickings are lean," said Dr Mark Mobius, who manages \$7bn of worldwide funds for Templeton, and recently returned from a harrowing hunting trip to the continent.

"But all the signs of reform have been encouraging, and now's a good time to look for deals in African markets," Mr William Murungu, of Discount Securities in Nairobi, agrees. "If foreigners come today, I can't see them making losses here."

Rebels in Tajikistan supporting an Islamic opposition launched a large-scale attack yesterday against government troops, the defence ministry said. The attack in the former Soviet republic took place as talks were under way between the Tajik government and opposition to end their bloody conflict.

The rebels, supporters of Moslem and democratic groups, were defeated in a vicious 1992 civil war and many fled south to neighbouring Afghanistan. They now wage cross-border raids aimed at destabilising the government of President Emomali Rahmonov. Mr Rahmonov is backed by Moscow and propped up by thousands of Russian troops stationed along the border with Afghanistan.

In Moscow, President Boris Yeltsin said that Russian soldiers would not engage in combat operations in Tajikistan. He said they would help guard military facilities and the border. Mr Yeltsin claimed to be responding to reports that visits to Tajikistan over the weekend by his defence minister, foreign minister and top security officials indicated Russian forces were preparing for "large-scale" combat in the Central Asian republic.

AP, Dushanbe

INTERNATIONAL NEWS DIGEST



Lebanon tries to curb deficit

The Lebanese parliament yesterday approved a L6.450bn (\$4.15bn) 1996 budget after a stormy five-day debate in which deputies heavily criticised the government of Prime Minister Rafik al-Hariri, above. Two ministers walked out in anger on the final day and a prominent opposition deputy wrote out his resignation, handed it to the Speaker and stormed out as accusations flew across the chamber and tempers frayed.

The government described the 1996 budget as a serious attempt to reduce spending, curb the ballooning public debt and put public finances in order. It sets 1996 income at L5.622bn, 29 per cent up on 1995, and expenditure at 15 per cent above last year's figure.

The budget includes a 38 per cent deficit of income against expenditure compared with a planned 44 per cent shortfall last year, which the government exceeded.

Deputies called the plan optimistic and doubted that the government could hold the deficit to 38 per cent. According to financial sources the final 1995 deficit was around 47 per cent. The 1994 deficit reached 57 per cent after parliament approved 43 per cent. Some economists have expressed concern about inflation and currency stability if heavy deficits continue.

Tajik rebels launch big attack

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AP, Dushanbe

IMF deal closer as Kenya acts on port corruption

By Michael Holman, Africa Editor

Prospects for an end to the three-year stalemate in relations between Kenya and the International Monetary Fund rose yesterday with the appointment of a respected businessman as chairman of the troubled Kenya Ports Authority.

The government's failure to tackle corruption at the port has been one of the obstacles to agreement on a \$200m IMF

enhanced structural adjustment facility for Kenya.

The choice of Mr Robert Brenneisen, a former managing director of the Bamburi Portland Cement Company, was seen as further evidence that the government has taken seriously widespread complaints about mismanagement at Mombasa's port.

The authorities recently forced the port's managing director and 17 senior civil servants to go on leave to permit investigations of corruption.

The investigation was prompted by the disappearance of more than 1,200 vehicles impounded by Customs prior to a public auction, and estimated to have cost Kenya K7.5bn (\$33m) last year.

Although the chief executive of the Ports Authority is the managing director, Mr Brenneisen could nevertheless wield considerable power, having been appointed by President Daniel arap Moi.

Other issues, including the IMF's concern at levels of state

spending and the need to increase government revenue, are thought to have been brought close to resolution following nearly two weeks of talks with a visiting IMF team.

The Kenyan cabinet is expected to discuss IMF proposals in the next few days, and an official announcement on the outcome could be issued by mid-February, say officials.

If agreement is reached with the Fund, the World Bank will release more assistance, and leading bilateral donors,

including Britain, are expected to resume programme aid.

Opposition politicians remain sceptical about government intentions, doubting that the latest anti-corruption measures will be followed through.

Mombasa is the largest port on the Indian Ocean's African coast north of Durban. South Africa, and serves Uganda, Tanzania, Burundi, Rwanda and north-eastern Zaire.

Port users complain not only of corruption, but delays in loading or unloading ships and

in clearing goods through customs. Users outside Kenya have threatened to switch to Dar es Salaam in Tanzania.

Local port users welcomed Mr Brenneisen's appointment and hoped it would lead to increased efficiency.

"Congestion has been the main problem at the port and when you have that, people are going to seek favours and corruption is a favour," said Mr Gershon Koudfit, deputy executive director of the Federation of Kenya Employers.

Battered Democrats win Oregon

By Jurek Martin in Washington

Oregon is to have its first Democratic US senator in 29 years with the election of Congressman Ron Wyden to fill the remaining years in the term of Senator Bob Packwood.

Mr Wyden, a 15-year member of the House of Representatives, narrowly beat Mr Gordon Smith, a conservative agribusinessman and Republican state senator, by 45-47 per cent, with four minor candidates splitting the remainder of the vote.

His victory, announced on Tuesday, is vital for a battered Democratic party as a launching pad for the national congressional campaigns later this year. It reduces the Republican majority in the Senate to 53-47. It also gives Democrats added hopes of capturing in November the second Oregon seat

now held by Mr Mark Hatfield, who has announced his retirement. Mr Packwood was forced to resign last year over charges of sexual harassment and had nearly four years to run.

The contest was the first congressional election ever conducted by postal ballot, held over a three-week period, and it won a turnout of about two-thirds of registered voters, very high by recent US standards. This helped Mr Wyden, because registered Democrats outnumber Republicans in Oregon by 45-38 per cent. But the other central factor in his success appears to have been that over the last three weeks he dropped much of the negative advertising that had marked the beginning of both campaigns, appealing to many voters fed up with a steady barrage of "slash and burn" radio and TV commercials.



Democrat Ron Wyden celebrates his narrow victory in his election to the US Senate in Oregon with his wife yesterday

Mr Wyden said afterwards that his state had sent out a national message that the Republican agenda in Congress was too extreme for most tastes. But whereas he had begun by painting Mr Smith as a clone of Mr Newt Gingrich, the House speaker, he increasingly emphasised the positive aspects of traditional Democratic policies on health, education and the environment. His victory will come as

assurance to President Bill Clinton, who carried Oregon by nine points in 1992. But the president said yesterday he did not intend to align his own re-election campaign too closely with those of his party's congressional candidates. He thought an appeal to the country based on party loyalty alone "would probably be self-defeating." That implies recognition of the fact that presidential coat-tails have

been short or non-existent in most recent elections, with Americans quite possibly preferring a president of one party and a congress controlled by the other. But congressional Democrats must take heart from Mr Wyden's victory, water-thin though it was. It builds on the slim evidence of last November's local elections in Virginia, Maine and Kentucky of a Republican tide on the ebb.

after the 1994 mid-term landslide and subsequently in several defections of conservative Democrats in Congress.

The recapture of the Senate, however, remains a long shot in spite of a recent spate of Republican retirements, including Senators Hatfield, William Cohen of Maine and Nancy Kassebaum of Kansas. Some surveys suggest the better Democratic chance may lie in the House.

AMERICAN NEWS DIGEST

Venezuela may lift forex curbs

Mr Luis Matos Azócar, Venezuela's finance minister, has told Congress the government is likely to remove foreign exchange controls on current transactions in May.

The lifting of controls, considered a necessary step in reaching a standby agreement with the International Monetary Fund, had been expected in the first quarter. A liberalisation of foreign exchange restrictions on capital account transactions, also in place since June 1994, would occur gradually after May, finance ministry officials said.

Mr Matos also said the current fixed exchange rate would in May be replaced by a system in which the bolívar would float within a band established by the government. Some economists think this may increase inflationary pressures which are already strong following December's 41 per cent devaluation. January's inflation rate jumped to 13 per cent and while the government estimates this year's inflation to be 50 per cent, independent analysts say 90 per cent is more realistic.

The government has announced the sale of its remaining 49 per cent state share in the telephone company, CANTV. An initial 35 per cent share to be sold before the end of the year aims to raise \$1.6bn.

Raymond Collitt, Caracas

US wholesale prices up 0.5%

US wholesale prices rose 0.5 per cent in December, the Labor Department said yesterday, matching November's rise as energy costs reversed declines of earlier months.

With the impact of often volatile food and energy prices removed, the closely watched core rate was much more benign, rising only 0.1 per cent following a 0.4 per cent increase in November. Energy prices were clearly the villain, jumping 3.3 per cent in December after falling for six months in a row. They fell 0.5 per cent in November. The department said the rise in energy was the largest since October 1990. Petrol prices jumped 11.8 per cent and heating oil was up 11 per cent. Food prices rose only 0.1 per cent after increasing 1.2 per cent in November.

Reuter, Washington

Samper calls for fresh probe

Colombian president Ernesto Samper, facing mounting calls for his resignation, has called in Congress for the immediate reopening of an official inquiry into charges he accepted drug money to finance his 1994 election campaign.

He said he would conduct his own defence, following the resignation of his lawyer. As he left Congress Senator Maria Izquierdo launched into a description of how she had collected over \$30,000 in cash from the campaign treasurer's house on Mr Samper's instructions, in the presence of a Call cartel intermediary.

Sarita Kendall, Bogotá

Fresh bands fail to push Brazil currency lower

By Jonathan Wheatley in São Paulo

The Brazilian Real held steady yesterday after the central bank paved the way for a possible greater depreciation of the currency.

The bank announced late on Monday a 7 per cent adjustment in the band in which the currency is allowed to trade against the US dollar. But in a series of currency auctions the bank held yesterday morning, the dollar remained unchanged against the Real from Tuesday's close of R\$0.978.

"The market has reacted very nicely," said the head of currency trading at a Brazilian bank. "There were some speculative attempts to test the central bank in early trading, but it acted quickly and markets are calm."

As the dollar moved towards the ceiling of the old band over recent weeks, speculation grew on financial markets that a change was coming. Mr Gustavo Franco, the central bank's director of international operations, said the bank decided to

alter the band before speculation over an impending change unsettled currency markets.

He described the move as a continuation of existing policy. The bank has announced three alterations to its exchange rate bands since the Real was introduced in July 1994. After its introduction, the Real was trading at R\$0.85 against the dollar.

"Whether or not the Real passes through the psychological barrier of parity with the dollar depends on market forces," Mr Franco said. "The

central bank only determines the upper and lower limits." Nevertheless, Mr Franco conceded that the central bank monitors and regulates movements in exchange rates according to macro-economic indicators.

The central bank publishes upper and lower limits for the dollar/Real exchange rate. The new band puts the rate between R\$0.97 and R\$1.06 to the dollar; the previous band was R\$0.91 to R\$0.99.

In practice, however, the dollar trades within "minibands" estab-

lished through central bank currency auctions and adjusted periodically in line with market pressures. Since the end of last week, the dollar has been trading in a miniband of R\$0.978 to R\$0.983.

"We have no pre-set path for the exchange rate," Mr Franco said. "The central bank looks at a series of factors, including foreign trade and the balance of payments." The strength of the Real has caused problems for exporters; last year, Brazil recorded its first trade deficit since 1990.

Arch foes join hands in \$1bn camera launch

Kodak and Fuji seek to revive family market

By Christopher Purkiss in Los Angeles and Michio Nakamoto in Tokyo

Eastman Kodak of the US has linked with arch foe Fuji Photo Film of Japan to launch the consumer photography industry's latest attempt to revive the slow-growing family snapshot market.

The advanced photographic system (APS) combines many of the advantages of conventional 35mm photography with the benefits of digital cameras.

The venture represents a gamble - unofficially ticketed at more than \$1bn - that the world brand leaders in the family camera business can persuade consumers to trade up and reduce the price-depressing influence of unbranded commodity film and camera makers.

In addition to Kodak and Fuji, the project includes Nikon, Minolta, and Canon.

Despite their collaboration on the project, Kodak has waged a campaign for US trade action against anti-competitive measures allegedly used by Fuji to dominate its domestic market for film. Fuji has vigorously denied Kodak's allegations.

Fuji said that joint development of the new technology over the past five years, was

restricted to agreeing on a single APS format.

Joint work involved mainly technical staff, so while there may have been "emotional problems" stemming from Kodak's accusations against Fuji, co-operation on the APS was of a limited nature and largely unaffected by the trade dispute. For product development and marketing, each company is on its own, Fuji said.

"The project's membership has raised criticism in the Japanese press that it is virtually a cartel. The companies involved hold a significant share of the world film and camera markets, Fuji and Kodak together have about 80 per cent of the US and Japanese markets.

This has raised fears that the participants might choose to trim production of conventional film and cameras in order to boost support for APS.

Fuji does not deny there is a chance that 35mm will eventually disappear - Fuji would not disclose its own production schedule. But it has no plans to halt 35mm production and it believes it is unlikely that camera companies involved will stop making 35mm models.

The new cameras, laden with consumer-friendly features, are able to shoot in three picture formats. The new 24mm film will be sold in enclosed cartridges which require no threading, and can be merely dropped directly into the new cameras. Negatives are returned after processing sealed in the cartridges, together with an "index" of easy-reference thumbnail prints ready for storage in specially designed cases. The film surface is magnetically activated to store and deliver data - ranging from lighting conditions to date and caption information - which may be required by the processor or camera user. Mr George Fisher, Kodak chairman, in a ceremony last night hailed the new system as a "milestone" comparable with the introduction in 1900 of the Kodak Brownie and more recent successes such as the Instamatic and colour film. The nine new Kodak APS cameras due on sale in April will be some 20 per cent smaller and up to 20 per cent more costly than comparable 35mm equipment. A single-use, throw-away APS camera will be included in the Kodak range, but the cheapest multi-use, "conventional" camera using the new format will cost about \$100.

FT•JAPAN CLUB ANNUAL REPORT SERVICE

BANK OF TOKYO

Takanobu Takahashi
President & Chief Executive Officer

The Bank of Tokyo Group, Japan's premier global financial institution, has more than a century of international experience and more than 400 offices, subsidiaries, branches and associated institutions worldwide.

In the year ended March 31, 1995, the Bank posted the highest consolidated net income of Japan's 14 major banks, and return on equity, at 4.8%, also ranked number one. In addition, the Group boasted a BIS capital adequacy ratio of 10.20%.

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Shigetaka Takami
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Tadamasa Karai
President and Representative Director

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Seiya Matsumoto
President and Representative Director

Pioneer Electronic Corporation is one of the world's preeminent manufacturers of AV (audio/video) products for home, commercial and industrial use. To further extend its scope of operations, exemplified by its renowned laser disc players and car navigation systems, Pioneer is currently devoting its resources and expertise to the development of advanced equipment for the multimedia age. Products targeted for an early market entry - and offering tremendous future market potential - include the DVD and next-generation large-screen color plasma and ultra-thin organic electroluminescent flat panel displays.

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Yoshikazu Fukuhara
President and C.S.O.

Founded in 1872, Shiseido is one of the world's largest cosmetics companies, bringing a distinctive blend of science and aesthetics to its activities.

Shiseido manufactures and markets quality makeup and skincare products, fragrances, toiletries, professional salon-use items, foods, and pharmaceuticals in more than 40 countries.

In Japan, the company also manages restaurants, fitness clubs, and fashion boutiques. In fiscal 1995, consolidated net sales reached US\$3,404 million, with net income per share of US\$0.29 and cash dividends were declared at US\$0.13 per share of common stock, on par with fiscal 1994.

For more information about Shiseido: <http://www.shiseido.com/jp/>

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PROCUREMENT OF PRODUCTS AND SERVICES UNDER JAPANESE GRANT AID FOR ECONOMIC STRUCTURAL ADJUSTMENT OF THE LAO PEOPLE'S DEMOCRATIC REPUBLIC

The Government of the Lao People's Democratic Republic has received a Grant Aid of 5 hundred million Japanese Yen from the Government of Japan to purchase products and services incidental to such products for public bodies and private sector companies of the Lao People's Democratic Republic.

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- Steel bars (Round & Deformed bar)
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- Electric generators

Eligible source countries are all countries and areas except the Lao People's Democratic Republic. Firms or companies who are interested in supplying product(s) as mentioned above should submit to JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS) the following information as soon as possible: Name and address of firms or companies, name(s) of person(s) in charge, telephone and facsimile number. This information is acceptable BY FACSIMILE ONLY. By return, JICS will send a FORM OF APPLICATION by facsimile, which is to be filled out and sent back with the required documents (e.g. balance sheet and the statement of profit and loss in past 3 years, etc.) by registered mail, international courier service, etc. Only firms or companies who submit the FORM OF APPLICATION prior to pre-qualification (P/Q) will be registered. P/Q for each procurement will be held one by one in accordance with the contents of submitted FORM OF APPLICATION and will commence after 3 weeks from this publication as soon as necessary preparation is such as the items name, scale, delivery period, etc.

It should be noted, however, that JICS is not committed to contact ALL firms or companies expressing interest after receiving the above mentioned form. Invitations to tenders to qualified firms or companies will be issued at a later date.

Procurement Office for Non-Project Grant Aid, Grant Aid Management Dept., JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS) E.O. Box No. 301, 6th floor, Shinjuku Mitsui Bldg., 1-1, Nishi-Shinjuku 2-chome, Shinjuku-ku, Tokyo 163-04, JAPAN TEL: 03 (5322) 2441-2444 FAX: 03 (3348) 3840

مكتبة التكميل

Widescreens may improve IT mergers reach record levels outlook for TV market

By Alice Rawsthorn

Widescreen television should provide a sorely needed source of growth for the sluggish European television market this year, as sales of new PAL-plus standard sets take off.

The latest figures from the European Association of Consumer Electronics Manufacturers (EACEM) in Brussels suggest that 510,000 widescreen sets will be sold in the European Union this year. This is slightly more than the 500,000 units purchased in the five years since widescreen was introduced.

EACEM expects 200,000 widescreen sets to be sold in

France this year, against 110,000 in 1995. Germany will experience more rapid growth with 180,000 units sold in 1996 against 75,000 last year. Some 40,000 widescreens will be sold this year in the UK, where there is very little PAL-plus programming, compared with 15,000 last year.

As sales have risen, retail prices have fallen. It is now possible to buy a basic PAL-plus widescreen set for under £1,000 (\$1,500), only a few hundred pounds more than for expensive conventional models.

Philips, the Dutch consumer electronics company, expects to see a dramatic increase in

sales as more programming comes on stream. "We saw steady sales growth in the early days of the VCR and compact disc markets," said Philips. "We think PAL-plus will catch on more quickly and sales will suddenly leap."

The PAL-plus phenomenon has stimulated the top end of the television market at a time when sales of cheaper sets are under intense pressure.

Nokia of Finland announced plans last month to cut 600 jobs in its consumer electronics division, mainly at its television plants in Turkey and Germany. Until recently the market for widescreens, which have unusually broad screens

in a cinema-style 16:9 ratio, was restricted by the dearth of PAL-plus programming. The PAL-plus standard provides higher visual and audio quality than the long-established PAL format.

The earliest widescreens did not have a PAL-plus facility, but those models can be converted to the new standard with the addition of a small decoding device.

Some 30,000 hours of PAL-plus programming, principally sport and films, will be broadcast to Europe this year, according to the Visioo 1250 research consultancy, the same amount as in the previous three years.

By Alan Cana

Mergers and acquisitions reached record levels in the worldwide information technology business last year as companies sought the size and technology to compete in global markets.

Some 2,913 deals were tracked by Broadview Associates, a US M&A consultancy, a 57 per cent advance on the 1,861 recorded in 1994. The total value of the deals was \$134bn, a 48 per cent increase on the 1994 figure of \$90.5bn.

Mr Charles Federman, Broadview chairman, said: "This was another record-breaking year for M&A in the IT sector with unprecedented activity across virtually every segment of the industry."

The telecommunications sector saw the largest deals with 98 transactions worth \$20.1bn in total.

They include the \$3.5bn acquisition of 49.99 per cent of Belgacom, the Belgian operator by a consortium of Ameritech, Singapore Telecom and TeleDenmark, and a \$2.7bn alliance between Cable & Wireless of the UK and Veba of Germany.

The most active sector was software and services, with 356 deals valued in total at \$4.4bn.

Broadview points out that the European market increas-

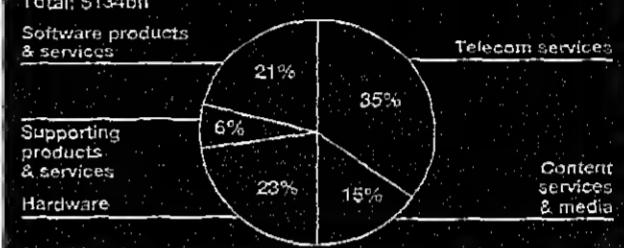
Global information technology deals

Mergers and acquisitions 1995

Number of transactions Total: 2,913



Value of transactions Total: \$134bn



ingly saw the acquisition of "national champions" by companies from abroad looking for critical mass to compete internationally.

ADP, for example, a large US computing services company

specialising in payroll processing, bought OSI, its French equivalent, for \$160m.

Ceridian, which is second in payroll processing in the US, bought Centrefile Personnel & Payroll Services

from National Westminster Bank in the UK for \$52m.

The trend generated defensive transactions. Rocaade and Getronics of the Netherlands jointly acquired the Dutch payroll processing market leader Raet, while Tietobas of Finland merged with the Finnish government computer centre VTKK-YHTYMA in a transaction valued at \$113m.

Broadview says that many acquisitions were driven by the pace of technological change. "Product development cycles now commonly exceed product life cycles," it says, "making it necessary to acquire new technologies to avoid missing the window of opportunity."

Companies with expertise in the Internet, the fast-growing international computer network, proved particularly attractive. Unipalm Group of the UK, for example, was acquired by the US company UUNET Technologies.

Expertise in ISDN, the transmission technology which makes possible the information superhighway, was also a big attraction. Broadview counted 11 European ISDN specialists acquired by US companies seeking their experience.

Seventy per cent of Europe's top 20 transactions involved a buyer from abroad; for all transactions worth more than \$20m, half the buyers were non-domestic.

PolyGram in Polish TV venture

By Alice Rawsthorn

PolyGram, the world's largest record company, is launching a music cable channel in Poland together with Planet 24, the youth-oriented UK television company, and the owners of a Warsaw nightclub, Ground Zero.

The new channel, Atomic

TV, will be broadcast in Polish from Warsaw and relayed on the cable television network, which covers 2m homes. It will feature videos by Polish and international acts, concerts, and youth-oriented lifestyle programming. Planet 24 staff will oversee launch of the channel from Warsaw, working with Atomic Entertainment,

the company run by the US-born music entrepreneurs who own Ground Zero.

Atomic TV is Planet 24's first investment in a television channel outside the UK.

PolyGram will participate in the management of the channel and supply videos. Artists on its roster include Oz, Tricky, Elton John and the

Cranberries. The deal marks a continuation of PolyGram's strategy of investing in music television. It already co-owns the VIVA music channels in Germany and recently invested in the relaunched MTV Asia.

Most of Poland's cable operators have agreed to carry Atomic TV as their only music channel for five years.

Boost for rocket sector in Russia and Ukraine

The US has agreed to open further its launch market to ex-Soviet rivals

By Nancy Dunne
in Washington and
Matthew Kaminski in Kiev

The US has agreed to open further its satellite launch market to Russian and Ukrainian companies despite fears that state subsidies could result in unfair competition.

Hoping to find peaceful uses for old military hardware and deepen commercial ties with erstwhile cold war enemies, Washington is giving Russia and Ukraine greater access.

As the US commercial rocket industry's global market share shrinks, domestic producers are worried that subsidised state-owned competitors will underprice them.

Some companies reacted with concern in December when the US extended to Ukraine, once an important rocket producer for the Soviet Union, the right over the next five years to bid for and win up to five launch contracts to send satellites into geosynchronous earth orbit, the most frequently used orbit for commercial satellites.

The Gore-Chernomyrdin Commission this week agreed that Russian services could provide up to 15 geosynchronous launches and held out the chance of more in the next two years.

With a bloated military industrial complex, Ukraine for years had sought access to the lucrative \$4bn US satellite industry. Each contract for a geosynchronous launch today runs to about \$100m, although an industry analyst said China charges less than former Soviet or western companies.

The US-Ukraine agreement, permitting an additional 11 launches through joint-ventures, sets strict contract conditions, including special US consultation when a Ukrainian bid falls more than 15 per cent below the market price. Similar deals struck earlier with Russia and China are designed to manage the market and prevent underpricing.

The Virginia-based Orbital Sciences Corporation, which makes the Pegasus and Torus rockets, will not be directly affected by Ukraine's limited entry.

But Ms Elin Fuhrman, a company spokesman, said: "This sets a precedent. We want to make sure the agreement is enforced and that they offer fair market prices."

"We are more concerned about Russia's negotiations,"

she added, "because they could open the more protected market for low earth satellite launches that make up the bulk of Orbital's business."

But the new companies from the east first must prove they can compete. Mr Terry Edwards, manager of Intelsat launch vehicle programme, said the consortium had not yet selected Russia for the nine satellites on order and scheduled for launch over the next three to four years. Ariane-space won six in fact, the European group has been the foreign competitor particularly successful in whittling away US companies' market share.

Mr Edwards dismissed the argument that companies emerging from non-market economies were unfair competition. "Fingerpointing, such as 'you're subsidised,' is not all that useful," he said. "If defined in a certain way, most companies have been subsidised."

Ukraine's first contract came through an international joint-venture, Sea Launch, led by Boeing. In December Hughes Space and Communications, the Los Angeles satellite maker, awarded Sea Launch a contract for at least 10 sea-based launches.

NPO-Yuzhmash, formerly the highest nuclear missile plant in the world and located in central Ukraine, will provide the Zenith rocket, which tested its first commercial satellite launch last August, according to a Ukrainian official. "The market is very favourable," he said.

Other members of Sea Launch are Kvaerner of Norway, a shipbuilding and engineering group whose facilities will be used, and the Russian space systems specialist, RSC-Energia.

Mr Mickey Kantor, the US trade representative, said such projects would generate several hundred jobs, and contribute to the conversion of idle military facilities. He said the diversification of launch services would allow the US satellite industry to maintain its world leadership.

The commercial pacts can serve a political purpose, too. A former US official said the trade representative, against some resistance from the commerce department, sought to reward Ukraine for giving up nuclear weapons, according to the nuclear Non-Proliferation Treaty and transferring its nuclear stockpile to Russia.

ARGENTARIA

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HIGHLIGHTS

	1991 (4 th Year)	1994	1995
Net Income attributed to the Group (ESP. Millions)	47,529	66,404	77,197
Earnings per Share (Pesetas)	382	529	591
Dividend per Share (Pesetas)	161	260	270
Ratio BIS	13.0	12.2	13.9
Computable Equity Surplus (BIS) (ESP. Billions)	235	225	296
Gross Total Assets (ESP. Trillions)	9.2	11.9	13.3
Customer Funds Under Management (ESP. Trillions)	4.4	6.4	7.2
Customers Loans (ESP. Trillions)	6.6	6.4	6.6
Branches in Spain	1,351	1,440	1,600



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Beijing keeps tight grip on money supply

By Tony Walker in Beijing

China will continue its tight money policies in 1996 aimed at further reducing inflation, but it would also engage in selective easing of credit to profitable enterprises, a central bank official said yesterday.

Mr Ma Dejun of the People's Bank of China said the country planned to reduce growth in the broader M2 money supply to 25 per cent in 1996 compared with 29.5 per cent last year. M1 growth would remain much the same as 1995 at around 18 per cent.

Although price increases had moderated in the past year, the foundation for a sustained reduction in inflation was shaky, he said. Pressure on money supply continued to be great.

China's inflation rate dropped to 14.8 per cent in 1995 compared with more than 20 per cent a year earlier. The target for this year is less than 10 per cent.

Mr Ma indicated that the banking system would continue to squeeze unprofitable enterprises by restricting credit, but efficient companies would receive assistance. "Those enterprises with large stockpiles and low profitability will feel a lack of funds," he said.

"On the other hand, enterprises with a sound performance will be assured of credit."

China would raise credit for the year to the priority areas of

agriculture and infrastructure. China's central bank has been under considerable pressure from the state sector to loosen credit to help solve a triangular debt problem - the inability of enterprises to pay each other for goods and services - which is choking many enterprises.

But fearing a resurgence of inflation, the bank has fought hard to resist such pressures aided by a new central bank law which enshrines the preservation of a stable currency and the anti-inflation fight as its main responsibilities. Mr Ma said a financial sector conference in Beijing last month had outlined four main tasks for 1996, including no let-up in the fight against inflation.

Other goals included improvements in credit management and the establishment of an interbank market, an enhancement of the central bank's prudential supervision of financial institutions, and improvements to the overall efficiency of the financial sector. Efforts would be made to liberalise further the financial sector to allow foreign banks to engage in local currency business, but no timetable for such a move had been decided.

Mr Ma cited as one of the barriers the difference in the tax rate paid by foreign banks, which operated under a low tax regime, and local institutions which were obliged to pay high rates.

"Foreign banks should compete on a level playing field with local banks."

Banks and tourist hotels damaged as Tamil 'Tiger' separatists aim at heart of Sri Lanka's economy

Colombo business centre bomb kills 55

By Arnel Jayasinghe in Colombo

Suspected Tamil "Tiger" guerrillas yesterday carried out their deadliest attack yet against the Sri Lankan economy by bombing the financial district of the capital, Colombo, killing at least 55 people and wounding more than 1,400 including foreign tourists.

The army blamed separatist Liberation Tigers of Tamil Eelam (LTTE) for the spectacular suicide bombing of the Central Bank of Sri Lanka building.

An attacker in an explosive-laden truck, supported by three gunmen on foot, rammed the entrance to the central bank. Two of the gunmen were arrested and the third escaped.

"This is a clear attempt to destroy the economy," a military spokesman said. "There was no military target involved and all the victims were innocent office workers."

The bombing was seen as a blow to Sri Lanka's efforts to woo tourists and much needed foreign capital. It may have damped hopes of raising \$420m from the sale of state enterprises in 1996. Most of the investment had been expected from foreign companies, which local businessmen said yesterday may now be less keen.

Sri Lanka had been banking on the ambitious privatisation programme to finance a budget deficit estimated at about 10 per cent of gross domestic



product and caused mainly by record defence expenditure of \$780m this year.

More than a dozen buildings in the district, called Colombo Fort, were in a shambles, many of them showcase office blocks and symbols of foreign interest in the Sri Lankan economy.

The Colombo branches of the American Express Bank, ABN Amro Bank Banque Indosuez and the Indian Overseas Bank - all located in front of the central bank building - were damaged by the blast.

Mr A S Jayawardena, central bank governor, said vital documents were still intact

although part of the building collapsed. The central bank would shortly resume normal functioning with the help of commercial banks, he added.

The multi-storied complex of a leading private insurance company, the Ceylincor, caught fire and firemen plucked office workers from the 13th floor.

The main ticket office of Air Lanka, the national airline, was also destroyed. Two inquiry hotels in the neighbourhood had their windows shattered and many foreigners were among the 1,400 people admitted to hospital.

The impressive 37-storeyed headquarters of the Bank of



A soldier standing guard at Sri Lanka's Central Bank yesterday

Ceylon, the premier state-run commercial bank, also had its glass facade shattered. More than 400 cars were gutted.

Colombo's telephone network, which will be up for sale by mid-year and is badly in need of capital to expand, seized up as worried people tried to call relatives.

The attack bore the trademark of the separatist Liberation Tigers of Tamil Eelam, which has been accused of previous kamikaze-style blasts in the capital. Last October, the LTTE shifted its attention to economic targets by bombing the main oil storage depot there, shortly after the govern-

ment sold the country's gas distribution monopoly to Shell, the Anglo-Dutch oil group.

In November the LTTE carried out a suicide bombing outside the army headquarters in Colombo, killing 21 people, including an employee of a nearby tourist hotel.

The latest attack came despite a city-wide alert for possible LTTE attacks following the army's capture of the rebels' northern bastion of Jaffna after nearly 60 days of fighting that left an estimated 2,000 rebels and 500 government soldiers dead. The LTTE had vowed to seek revenge for the humiliating defeat.

Groups vie for Thai bank licences

By Ted Bardacke in Bangkok

The Thai banking industry is set to face increasing competition as a host of local finance companies and foreign banks applied for new commercial banking licences yesterday.

On the domestic side at least five groups, mostly headed by non-bank finance companies, submitted applications for the first new full-banking licences to be issued since 1966. Most of the groups vying for the up to five licences expected to be awarded by mid-year brought in important industrial companies as minority shareholders, a move analysts said carried both significant risks and potential rewards for the new institutions.

On the foreign side, more than 10 Asian and European banks which already operate offshore lending offices in Thailand applied to be upgraded into full branches. Between five and seven of these applicants will be given the permission to upgrade and join the 14 foreign banks who operate full branches in Thailand.

Among those applying from Europe were Dresdner Bank, Banque Nationale de Paris and ING Bank. Asian banks applying included Bank of China, Korea Exchange Bank, Development Bank of Singapore and a plethora of Japanese banks including Sumitomo, Sanwa, Dai-ichi Kangyo, Industrial Bank of Japan and Long-term Credit Bank of Japan. No US bank applied, leaving Bank of Nova Scotia the only North American applicant.

The strong turnout by foreign banks came despite a steep \$80m (\$53m) initial capital requirement to open a branch, an amount at least four times higher than any other country in the region.

"Yes, it's a lot of money, but if you think Thailand is going to be a big market then you have to get a full branch," said one foreign banker. He added, however, that some applicants probably did not expect to win licences but applied anyway so as not to lose face with the Thai financial authorities.

The comparably lukewarm response for new domestic licences had more to do with onerous operating rules for the new institutions rather than the attractiveness of the banking sector, where both return on equity and average profit growth for the existing 15 banks average more than 25 per cent annually.

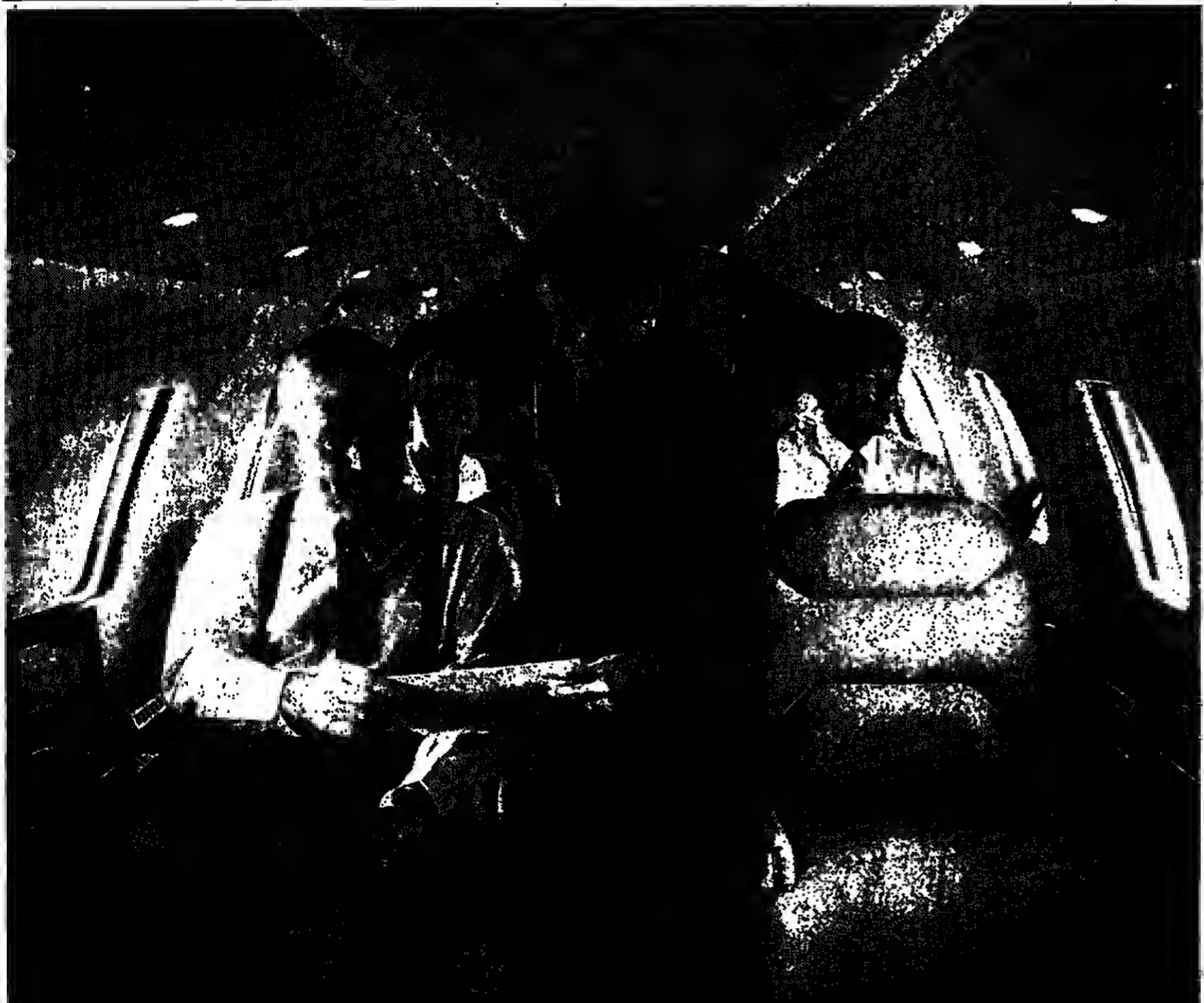
New banks must locate their headquarters outside Bangkok, have at least half their shares publicly held and have no cross-ownership ties with existing banks. Immediate paid-up capital is a hefty \$500m and salaries for experienced bankers are already skyrocketing.

Domestic applicants included consortiums led by General Finance & Securities, First City Investment and the telecommunications company Ucom, Sitca Investment & Securities with Thai Petrochemical Industry and Prime Finance & Securities with contractor Italian-Thai Development and property developer Quality Houses.

The leading finance companies are generally considered middle-tier companies due to their lack of tie-ups with existing banks.

"You've got to be careful that these new banks don't become in-house lending agencies for their shareholders," said Mr George Morgan, country manager of the brokerage HG Asia.

"At the same time it will help the banks to get some initial big customers."



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CITATION VII



ASIA-PACIFIC NEWS DIGEST

NZ credit rating raised

Standard & Poor's, the international credit rating agency, yesterday raised the long-term foreign currency rating of New Zealand to AA-plus from double-A, citing the country's "prudent fiscal and monetary policies" for the move. New Zealand is now just one notch below the coveted triple-A foreign currency rating which it lost in 1983.

The upgrade was welcomed in Wellington where the government was quick to point out that New Zealand now had a stronger credit rating than Australia which is rated double-A. "In the past, New Zealand has usually trailed Australia, and only rarely managed to achieve parity on credit ratings. It is a significant tribute to this country that we have now pulled ahead of them for the first time," said Mr Bill Birch, finance minister.

New Zealand is also in line for an upgrade from Moody's, the rival ratings agency which placed its double-A2 rating on review for an upgrade on January 3. *Antonia Sharpe, London*

Vietnam-China rail link agreed

China and Vietnam yesterday agreed on February 13 as the date for the restoration of the symbolic Hanoi-Beijing rail link, broken since a brief but bloody border war in 1979. Passengers will still not be able to travel between the Vietnamese and Chinese capitals without interruption because of a minor border dispute and differing Chinese and Vietnamese railway gauges. Trains from each side will have to stop a few hundred yards before the border, forcing passengers to walk a short distance over the disputed territory before boarding a train from the other side. *Jeremy Grant, Hanoi*

Australian trade deficit eased

Australia's current account deficit eased in December following a surge in rural exports. The December deficit was A\$1.63bn (\$900m), down almost 20 per cent on the November figure of A\$1.86bn. Analysts had been predicting a deficit above A\$2bn following a 5 per cent increase in imports, disclosed in mid-January. But this was more than offset by a 10 per cent rise in total exports to a record monthly level of A\$6.86bn. *Bruce Jacques, Sydney*

Taiwan vice president to visit US

Mr Li Yuan-shu, Taiwanese vice president, will stop over in three US cities during visits to Haiti and El Salvador next month, a move sure to irritate rival China amid already tense relations. "Vice President Li will begin his trip on February 3 and transit in San Francisco and Miami to stay one night each," the foreign ministry said in a statement. He planned to break his return journey with a stop in Los Angeles. A landmark private trip by Taiwan's President Lee Teng-hui to the US last June drove Beijing into a fury and has sharply soured bilateral relations since. Taiwan does not have diplomatic relations with the US. *Reuters, Taipei*

Economists blame fall on India's political turmoil

Rupee at record low to \$

By Mark Nicholson in New Delhi

The Indian rupee slid to a record low of Rs84.47 to the dollar at yesterday's close in spite of intervention from the Reserve Bank of India, the central bank. Traders and economists blamed the fall largely on political uncertainty in the light of imminent elections and the country's recent political bribes scandal.

The fall was from an overnight Rs86.13, and the extent of intervention was unclear. But intervention last month contributed to a fall in RBI foreign currency reserves from \$17.5bn at the end of December to \$16.8bn on January 19, the latest published figures.

Economists said intervention from the bank, which has made no comment on its policy, appeared an attempt to

smooth the currency's fluctuation rather than to underpin a floor in the rate.

The rupee has depreciated steadily from its previously consistent rate of Rs31.37 to the dollar since last August and, while the RBI has sporadically intervened, Indian officials last year made little secret of the fact that they did not see a rupee depreciation as undesirable, particularly in the light of the country's trade position.

Officials have pointed out that the depreciation late last year took the rupee close to its real effective exchange rate (REER) - the rate which reflects India's higher inflation relative to that of its main trading partners.

Factors depressing the rupee have included fast-rising import growth outstripping export sales, a fall in foreign

portfolio investment flows and, particularly in the past few weeks, the dollar's relative strength. However, bankers and economists said yesterday that the slippage above Rs86 appeared to owe more to political jitters in the market than to economic factors. Most bankers and economists reckon the rupee's REER to be closer to Rs85. "If there's been any change in recent fundamentals, it is political fundamentals," said a western economist.

Dealers in Bombay said they expected the currency's volatility to persist for the next few weeks. India's general elections are barely three months away and the political system has been thrown into turmoil by recent charges laid against three ministers, the leader of the opposition and several other politicians.

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FINANCIAL TIMES
COMPANIES & MARKETS

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IN BRIEF
Rhône-Poulenc in big disposal plan

Rhône-Poulenc, the French chemical group, announced disposals worth FF10bn (£2bn) over the next two years aimed at cutting its unwieldy debt and lifting its "inadequate" profitability. Operating income fell 10 per cent, to FF6.2bn, on sales down 1.8 per cent at FF94.8bn. Page 16

SAP's 43% rise disappoints market
SAP, Germany's leading computer software house, announced a 43 per cent improvement in annual pre-tax profits to DM674m, but disappointed traders who had expected better. The ordinary shares slipped DM6 to DM22. Page 16

Lower tax charge aids Kimberly-Clark
The first results from Kimberly-Clark, the US tissue maker, since its \$9.4bn takeover of Scott Paper, showed operating profits in the fourth quarter up only 3 per cent before special items, at \$352m. However, a sharply lower tax charge left net earnings up 32 per cent at \$255m. Page 18

Marlboro strength lifts Philip Morris 16.5%
Strong sales of the company's flagship Marlboro cigarettes helped Philip Morris, the US tobacco and food group, post a 16.5 per cent jump in net profits to \$1.3bn in the fourth quarter. Page 18

Novell to sell WordPerfect for \$116m
Novell, the US computer software company, has agreed to sell WordPerfect and other office application products to Corel, the Canadian graphics software company, in a deal valued at \$115.5m. Novell acquired WordPerfect, a developer of word processing programs, for \$1.4m in 1994. Page 18

First Cuba venture vehicle set for launch
The first venture capital vehicle for investors in Cuba is being launched this week. Beta Gran Caribe is an investment company to be listed on the Dublin stock exchange. Page 18

Writ-offs to put Hokkaido Bank in red
Hokkaido Bank, one of Japan's larger regional banks, said a big increase in planned writ-offs of bad loans would force it to declare a loss for the year to the end of March of about ¥39bn (\$364m), its first for nearly 50 years. Page 19

Philippine Airlines doubles its losses
Philippine Airlines, the ailing national carrier, more than doubled its losses to 2,04m pesos (\$77.5m) during the first nine months. Page 19

Elf and Enterprise end N Sea link
One of the more complicated and unique corporate relationships in the North Sea oil industry came to an end when Elf, the French oil company, and Enterprise, the UK explorer, "reorganised" their loss-making Elf Enterprise Petroleum joint venture. Page 20

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Chief price changes yesterday

FRANKFURT (DAX)		ICI	570 + 27
Rhône	1100 + 65	Club Med	480 + 15.5
Asahi	145 + 10	Geopost	234 + 28
Dresdner	548 + 14	Falck	317 - 15.5
Kaifort	487.5 + 17	Orbital	217 - 18.5
Porsche	883 + 30	Crédit Lyonnais	217 - 18.5
Renault	227 - 7	TOYO (Dow)	
NEW YORK (S&P 500)		Asics Corp	339 + 25
Amgen	484 + 24	Daimler Inc	840 + 51
Amer Int'l Grp	384 + 34	Yara Brewery	1300 + 60
Fed Express	74 + 34	Nobu Fujiyama	491 + 26
Pharmacia	3194 - 14	Novell	835 - 33
Amer Financial	564 - 104	Novell	570 - 26
Helen Curtis	374 - 28	HONG KONG (HSI)	
Time Warner	374 - 28	Pfizer	7.35 + 0.5
LOS ANGELES (S&P 500)		Pharmacia	2.2 + 0.5
Alcoa	1405 + 45	Pharmacia	13.3 + 0.7
Quality Share	388 + 34	Pharmacia	13.3 + 0.7
Yieldman Sec	719 + 30	Pharmacia	13.3 + 0.7
Pharmacia	2123 - 157	Pharmacia	2375 + 5
Lincoln	251 - 37	Pharmacia	0.94 - 0.17
Respona	300 - 18	Pharmacia	1.28 - 0.1
TYNSO (S&P)		Pharmacia	1.28 - 0.1
Rhône	89 + 34	Pharmacia	1.28 - 0.1
Atwater-Ltd	104 + 14	Pharmacia	1.28 - 0.1
Transit AT	104 + 14	Pharmacia	1.28 - 0.1
Falck	184 - 14	Pharmacia	1.28 - 0.1
General Tech	184 - 14	Pharmacia	1.28 - 0.1
Mitsubishi	184 - 14	Pharmacia	1.28 - 0.1
West Paper	28 - 14	Pharmacia	1.28 - 0.1
PARIS (CAC)		Pharmacia	1.28 - 0.1
Rhône	922 + 13	Pharmacia	1.28 - 0.1
AT Lyonnais	922 + 13	Pharmacia	1.28 - 0.1

Head of Crédit Foncier replaced

Governor of property lender refuses to resign after government appoints Suez man

By Andrew Jack in Paris

The French government yesterday announced the abrupt replacement of the head of Crédit Foncier de France, the troubled financial institution that specialises in property lending.

The council of ministers said that Mr Jérôme Meyssonnier, head of Banque La Hénin, part of the quoted Suez group, would become the new chairman or "governor" with immediate effect.

However, Mr Jean-Claude Colli, the existing governor, did not resign yesterday, in a gesture believed to reflect his frustration with the decision to remove him from office.

Crédit Foncier has a peculiar legal status as a specialised financial institution

rather than a bank. It is a quoted company in which the French state has no shares, but has the power to nominate the governor and the two deputy governors.

News of the change helped lift the group's share price 4.2 per cent to close at FF70, after it had fallen by two-thirds in the past year as its troubles mounted.

Government sources said the decision to change the governor was not a sanction against Mr Colli, but reflected the need to put in charge someone with experience of the property market when the group was undergoing restructuring.

Last September, it reported net profits of just FF12m for the first six months of 1995, and unveiled plans to merge with an associated company that would have recapitalised it with FF1bn. But the plan was rejected and it negotiated an emergency line of credit from the Caisse des Dépôts, the state financial institution, this month.

Crédit Foncier was hit last autumn when the French government announced the abolition of the PAP, a low-income housing loan scheme on which it largely depended. It has also suffered as a result

Ford slide eased by financial services

By Richard Waters in New York

Ford Motor warned yesterday that the cost of launching models in the US and Europe would lead to weaker earnings in the first six months of 1996, as it reported that its core automotive operations had barely managed to break even in the final three months of last year.

Mr Alex Trotman, chairman of the US's second biggest automotive manufacturer, said profits would continue to be held back in the coming months by the launch of models which accounts for about 35 per cent of Ford's vehicle sales. He predicted that earnings would begin to pick up in the second half of the year, confirming expectations that the company would report lower year-on-year profits in the next two quarters.

Overall, thanks to record earnings from its financial services businesses, Ford's after-tax profits in 1995 reached \$4.1bn, down only 22 per cent from the year before.

About \$3.1bn of the group's post-tax earnings came from financial businesses which range from car leasing to consumer lending. That made Ford's financial arm among the most profitable in the US, topping the 1995 earnings of American Express and Merrill Lynch.

Ford is reviewing whether to dispose of its financial businesses other than those involved in vehicle financing. Of these, The Associates, a consumer finance business, earned net income of \$708m last year, and USL Capital, a leasing operation, made \$135m.

In the final quarter, Ford reported net income of \$669m, or 49 cents a share, compared with \$1.6bn, or \$1.47, the year before. All but \$16m of this came from its financial services operations.

Its US automotive operations recorded quarterly profits of \$188m, down from \$745m a year before, while its international businesses lost \$152m, compared with profits of \$374m.

Besides the costs associated with new models, the results reflected tough trading conditions in the US and Europe, adverse foreign currency shifts and losses in Mexico and Brazil.

Like its rivals, Ford's earnings were hit by plummeting US car demand. Last year, it sold nearly 1.8m cars, 13 per cent fewer than 1994, while light truck sales rose 2 per cent to 2.2m.

Agnell warning, Page 16; GM rediscovers brand, Page 18

Hanson parries catcalls at rowdy meeting

By Clay Harris in London

Lord Hanson had his next-to-last hurra yesterday, and for a while it looked as if he might welcome an earlier retirement.

On the London stock market, Hanson's shares fell 8 3/4 to 202 1/2 as doubts emerged about the industrial conglomerate's plan, announced on Tuesday, to split itself into four parts.

Elsewhere in London, the chairman had enough trouble keeping order at a rowdy annual meeting disrupted by hecklers.

On the demerger, Lord Hanson told shareholders: "I can't elaborate on detail and actually there's much more work ahead which may take up to a year to complete."

Of press coverage, he said: "I'm not sure I like my description as a dinosaur, but then I thought Jurassic Park was a smash hit and that started dinosaurs, and we certainly have a smash hit on our hands."

What he had on his hands, without doubt, was a flood of interruptions. Lord Hanson, who plans to retire next year, parried catcalls with the flair of a 74-year-old trooper, tersely and without ambiguity. Some shareholders among the 2,000 at a meeting lent him support with a slow handclap for untimely interventions and shouts of "throw him out!" It came to that for one of them, hauled out by security men soon after he yelled "don't import your violence from the states to this country!"

He introduced Roger Moore, who stars in Hanson's new ad, a 007 spoof. The actor quipped: "Can I ask a question?"

Question time, when it came, was heavily scripted. The company chose questions from those sent in by shareholders and selected the people to pose them. Lord Hanson read his prepared answers from an 820-page book.

Defending the company's £100,000 annual contribution to the Conservative party, Lord Hanson said: "Whoever wins the next election, Conservative principles must be kept alive."

"Now we know why the press calls you a dinosaur," yelled one of his tormentors, "because you've just exhibited your bron-tosaurus tendencies - little brain and large body." Lord Hanson flashed: "Getting pretty close to it, aren't you? Fancy a bit of fresh air?"

After the meeting, security guards shielded Lord Hanson from additional questions. Unlike previous years, he did not join fellow directors to mingle with shareholders.

Details, Page 20

Paws and claws in the fight for sales

Pampered pooches

about 700 from 250 in 1993. Conventional supermarkets, which accounted for 80-90 per cent of pet food sales a decade ago, last year claimed less than 50 per cent, according to Mr Hansen.

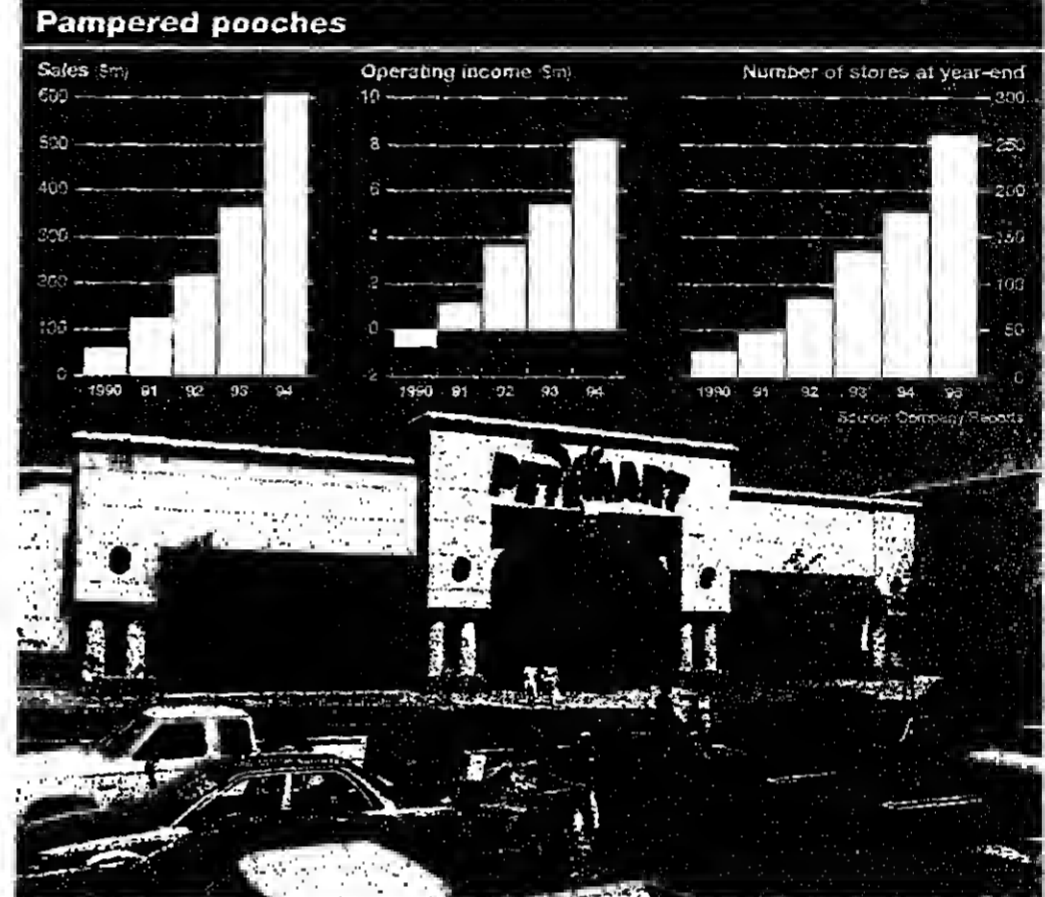
The pressure is forcing the closure of around 30 per cent of traditional family-owned pet shops each year. Veterinary practices and grooming parlours are being squeezed by the invasion into their territories. PetsMart, which started out offering routine medical services such as inoculation, now has clinics and full-time veterinary surgeons in several stores.

Glass-walled in-store grooming parlours attract spectator-shoppers. Other draws include dog-wash facilities, obedience classes and photography studios.

The stores' entertainment value is further enhanced by sections devoted to books, videos and toys. Colourful fish tanks and small mammals for customers to pet add to the mix of attractions.

Sales of livestock account for only a fraction of the group's turnover, but in-store cat and dog "adoption" centres find new homes for strays and rejects from dog pounds which would normally be destroyed. They often go to homes which already have at least one pet - and always at a tiny fraction of the cost of a conventional pet shop puppy or kitten. "Helping the community to solve a problem," says Mr Hansen. PetsMart expects to find homes for 300,000 dogs and cats this year.

Such universal, emotional factors are key to the strategy



Elektrowatt may sell off stake in Eurodis to highest bidder

By Christopher Price in London

Eurodis Electron faces a potentially hostile takeover after being told by Elektrowatt, the Swiss electricity generating and engineering group, that it intends to sell its 42 per cent holding in the UK electronics component distributor to the highest bidder.

Elektrowatt has also put its 29.9 per cent stake in Unitech, the international electronics group, up for sale.

Eurodis Electron is furious at the behaviour of Elektrowatt, which took on its holding just six months ago as part of the merger between Eurodis, Elektrowatt's distribution business, and Electron House, the UK components group.

The merger in August created the fifth largest electronic com-

ponent distributor in Europe with a stock market value which has risen to £175m (\$270m). Electron House believed it was securing a medium to long-term shareholder.

However, Elektrowatt's strategy changed in December when it made a SF1.8bn (\$1.5bn) agreed offer for Landis & Gyr, the electronics group.

Elektrowatt, which is controlled by the Credit Suisse bank, said then that it intended to dispose of its investments in peripheral businesses in order to raise SF1.8bn for the purchase.

Eurodis Electron had hoped that Elektrowatt would sell its holding to institutional shareholders, and still hopes that may be the outcome.

However, any attempt to place such a large holding would inevitably result in the shares being

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INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Preussag in friendly bid for Elco Looser

Preussag, the German steel and engineering group, has made a SFr267.5m (\$220m) friendly takeover bid for Elco Looser, a loss-making Swiss manufacturer of heating equipment.

SAP disappoints with 43% rise

SAP, Germany's leading computer software house, yesterday announced a 43 per cent improvement in pre-tax profits for 1995, but disappointed the Frankfurt bourse, which had expected better after the company's spectacular growth in recent years.

L'Oréal sales increase 12%

L'Oréal, the French cosmetics group, yesterday posted full year sales up 12.1 per cent from FF77.6bn in 1994 to FF83.3bn (\$10.4m).

BMW earnings 'satisfactory'

BMW, the German carmaker, said group sales rose 9.4 per cent from DM42.2bn to DM46.1bn (\$30.9bn) in 1995. The company said earnings were 'satisfactory' for the year, but did not give details.

Rhône-Poulenc steps up shake-out

By Jerry Luesby

Rhône-Poulenc, the French chemical group, yesterday announced disposals worth FF10bn (\$2bn) over the next two years aimed at cutting its unwieldy debt and boosting its 'inadequate' profitability.

The provisions amounted to FF1.7bn, of which FF630m was for the integration of pharmaceutical companies Fisons and AIS into its US-based pharmaceuticals arm Rhône-Poulenc Rorer.

The company was determined to reduce this to 50 per cent over the next two years, said Mr Fourton, with the help of the planned disposals, half of which would be in the pharmaceuticals business.

Mr Fourton said the company would not reveal regional profits. The company would not reveal regional profits.



Jean-René Fourton: results disappointing after revamp

Getinge held back by Arjo weakness

By Christopher Brown-Humes in Stockholm

Getinge of Sweden, which became one of Scandinavia's largest medical technology groups last year after a string of acquisitions, yesterday announced pre-tax profits of SKr288m (\$55.5m) for 1995 and said it was on course for sharply higher figures this year.

Its result was SKr23m lower than in 1994, reflecting much weaker figures from Arjo, the world's leading supplier of patient handling and hygiene systems, which Getinge acquired for SKr2.3bn after a takeover battle last autumn.

Telecoms operators launch global alliance

By Michael Lindemann in Bonn

Three of the world's leading telecoms operators - Deutsche Telekom, France Télécom and Sprint of the US - yesterday launched the world's third global telecoms alliance, forecasting sales of \$5bn by 2000.

One, the chief executives of the three companies said the venture offered clients around the world a new range of services.

The two European companies yesterday paid \$2bn for a new class of Sprint preference stock, giving them each a stake of about 7.5 per cent of Sprint's voting power.

Global One will face strong competition from the two sides faced public criticism of its tariff changes on January 1 and this week had discounts for corporate clients delayed by Mr Wolfgang Bösch, the German post and telecoms minister.

Total climbs 9% before FF1.5bn provisions

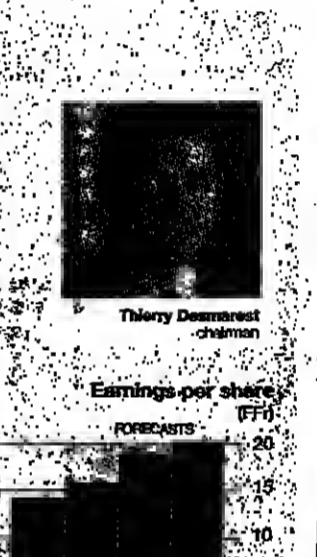
By Paul Abrahams in Paris

Total, the French oil and gas group, yesterday followed Elf Aquitaine and its US competitors by making big provisions to comply with new US accounting standards.

Profits were higher than expected. Analysts had been expecting about FF300m. The standard FAS 121 limits the book value of assets to their market value.

The upstream operations offset weak downstream results. The exploration and production division posted trading profits up 47 per cent from FF3.9bn to FF4.4bn.

Mr Thiery Desmarest, chairman, said Total continued to invest heavily in 'upstream activities outside the Middle East. Capital spending in this area was FF2.2bn last year, and would reach FF2.1bn this year.



Share price relative to the CAC 40 index

Getinge said it expected 1996 profit to reach between SKr480m and SKr500m. Most of the improvement would come from Arjo, said Mr Carl Bennet, Getinge president.

Getinge has begun an extensive restructuring of Arjo, which saw profits fall from SKr235m to SKr126m last year after it was hit by delayed US product launches and a heavy drop in sales of patient handling systems in the UK.

TOTAL 1995 ESTIMATED 1995 NET INCOME

Financial summary for TOTAL 1995. Includes tables for Net Income (7.4 vs 7.0), Operating Income by Segment, Proven Reserves (4,466 Mboe vs 4,303 Mboe), and Consolidated Sales (136FFbn vs 137FFbn).

TOTAL REPORTS A 9% INCREASE IN THE ESTIMATED 1995 NET INCOME BEFORE SPECIAL ITEMS

Meeting on January 30th, TOTAL's Board of Directors chaired by Thiery DESMAREST was informed of the Group's estimated 1995 financial results. Net income (Group share) before special items amounted to FF 3.7 billion compared with FF 3.4 billion in 1994.

Net income reduced by special items. New accounting standards TOTAL elected to apply as from 1995, as previously announced, the new US FAS 121 accounting standard, which limits the book value of assets to their market value.

Operating income before special items increased due to production growth and productivity gains. Operating income from the business segments before special items rose to FF 7.4 billion in 1995 from FF 7.0 billion in 1994.

Upstream Segment shows strong growth. The Upstream Segment enjoyed strong growth in operating income, driven by a combination of higher crude prices, an 11% increase in non-Middle-East output to 362,000 boe/d from 345,000 boe/d in 1994.

Downstream Segment hit by the refining crisis. The decline in Downstream operating income reflects a refining market in Europe and the United States. Efforts to reduce refineries' break-even points continued in 1995, as well as the development of high value-added products and growth of the marketing activities in expanding countries.

Sustained growth in the Chemicals Segment despite adverse business conditions in Europe. The Chemicals segment posted a 9% increase in sales over 1994 at FF 21.7 billion. This strengthening however did not feed through to proportional growth in operating income.

A sound financial situation and a rising investments budget for 1996. Consolidated sales were about stable at FF 136 billion, as underlying growth was hidden by the dollar decline. Cash flow came down to FF 11.2 billion in 1995 from FF 12.3 billion in 1994.

Agnelli warns of difficult year for Fiat

By John Simkins in Milan

Mr Giovanni Agnelli, who steps down as Fiat's chairman next month, yesterday forecast a 'difficult year' ahead for the company against a background of poor prospects for economic growth worldwide.

Fiat's net profit in 1994 was L1,011bn, a turnaround from the year before when Fiat incurred the worst loss in its history. At the operating level, the return on sales was 4.5 per cent, up from 4.1 per cent the previous year but lower than one Milan analyst's forecast of 5 per cent.

Mr Agnelli said Fiat would not be deterred from its policy of internationalisation and concentration on its core business by problems that might arise from pay negotiations with unions and the heavy tax burden on the company.

After yesterday's board meeting, the group confirmed that Mr Roberto Testore would become Fiat Auto's managing director when Mr Paolo Cantarella leaves the post to become the group's chief executive.



Giovanni Agnelli: expects consumer demand to be flat

Danone depressed by restructuring charge

By Paul Abrahams

A FF1.5bn (\$350m) charge to restructure Danone's European operations knocked the French food group's full-year net profit, which tumbled 39 per cent from FF3.52bn to FF2.13bn.

Turnover increased 3.4 per cent from FF76.82bn to FF79.45bn. At constant exchange rates and excluding acquisitions the increase was 4.6 per cent. In Europe, sales rose 3.2 per cent, Mr Antoine Riboud, chairman, said there had been a significant slowdown in the region, particularly during the second half.

Elsewhere, sales rose 46 per cent to FF11.3bn, helped mainly by acquisitions. Underlying non-European growth was 11.9 per cent. Danone said that it planned to achieve non-European sales of FF70bn within five years.

As part of its international strategy, the group said it was launching a new bottled water brand in the US called Damon. The company said this would be positioned to take advantage of the expected doubling of the US bottled water market by the end of the decade.

Handwritten text at the bottom of the page.

INTERNATIONAL COMPANIES AND FINANCE

AMERICAS NEWS DIGEST

IBM acquires Tivoli in \$743m cash deal

IBM has agreed to acquire Tivoli Systems, a US supplier of computer networking software and services, for \$743m in a cash tender offer. IBM will offer Tivoli shareholders \$47.50 a share, a sharp premium on Tivoli's closing price on Tuesday of \$37.75 a share.

Bethlehem Steel sees setback

Recent price reductions and severe weather in parts of the US in the early weeks of this year will hold back earnings growth at Bethlehem Steel in the first quarter of this year, Mr Curtis Barnette, chairman, said yesterday.

Bank of Nova Scotia expands

The Bank of Nova Scotia has agreed to take a majority stake in Grupo Financiero Inverlat, which owns Mexico's fifth-largest bank. Sources close to developments said that the two banks and the Mexican government had agreed that the Canadian bank would increase its participation in Inverlat from its current 8.5 per cent to between 51 per cent and 56 per cent.

Glencore buys into Alumax unit

Glencore, the international trading group based in Switzerland, is paying \$88.3m to Alumax, third-largest of the US aluminium producers, for a 23 per cent interest in the Mount Holly aluminium smelter at Goose Creek, South Carolina.

Closure costs put Asarco in red

A \$79m after-tax charge pushed Asarco, the US mining group, into a net loss of \$11m, or 27 cents a share, for the fourth quarter of 1995, compared with net earnings of \$46m or \$1.15 a share in the comparable period. Sales in the quarter rose 36 per cent to \$800m.

CORRECTION

Oracle

The FT reported on January 30 that Oracle is expected to invest in a satellite joint venture formed by MCI and News Corp. Oracle is, in fact, expected to invest in a different MCI-News Corp joint venture that is developing online information services.

Strong Marlboro sales lift Philip Morris 16.5%

By Richard Tomkins in New York

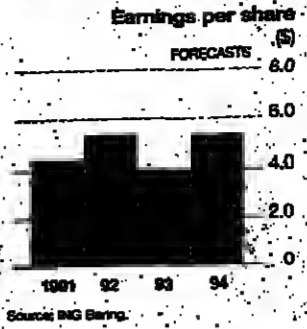
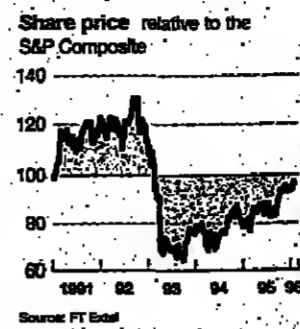
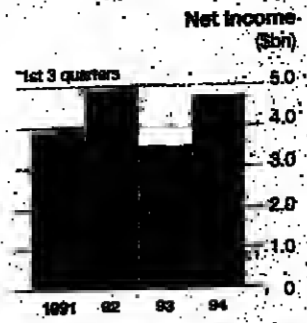
Strong sales of the company's flagship Marlboro cigarettes helped Philip Morris, the US tobacco and food group, record a 16.5 per cent jump in net profits to \$1.3bn in the fourth quarter, the company reported yesterday.

looked forward to another "robust" year in 1996, with much of the growth coming from increased cigarette sales. The world-wide tobacco business was "absolutely flying right now," he said.

In the US, the domestic tobacco business benefited from a market trend away from low-price cigarettes towards premium brands. The number of Marlboro cigarettes sold in the full year rose by 5.3 per cent to 144.9bn, and the brand's market share rose by 2.6 percentage points to a record 30.1 per cent.

COMPANY PROFILE: Philip Morris

Table with 2 columns: Metric and Value. Metrics include Market capitalisation, Main listing, Historic P/E, Gross yield, Earnings per share, Current share price.



and growth in emerging markets, increased operating profits by 5.6 per cent to \$1.2bn.

Miller Brewing's volume was down slightly, but profits rose on higher sales of premium products.

Beta Funds unit to get round Cuba embargo

By Stephen Fidler, Latin America Editor

The first venture capital vehicle for investors in Cuba is being launched this week after 18 months of preparation. Beta Gran Caribe is an investment company to be listed on the Dublin Stock Exchange and will be managed by Havana Asset Management, a subsidiary of the London-based Beta Funds International.

Latinvest, the London-based broker acting as placing agent, said the company was expected to raise \$75m (\$28.8m). The formal launch began last Friday and settlement is set for Monday.

Beta Gran Caribe has taken about 18 months to put together. Mr Peter Scott, Beta's chief executive, said the amount likely to be raised was about in line with expectations. However, the size is at the low end of previously stated targets.

It will concentrate on investments in property, tourism, biotechnology, agriculture and one or two other areas. Mr Scott said a number of investments were almost ready.

In deference to the US embargo of Cuba, Beta Gran Caribe has not been marketed in the US and is denominated in Swiss francs so as not to fall foul of the embargo on the clearing of US dollars.

The embargo made marketing more difficult, particularly given the uncertainty surrounding possible legislation now in the US Congress to tighten the embargo. Its original adviser, S.G. Warburg, dropped out after its merger with Swiss Bank Corporation.

The launch was also delayed until after the flotation of Sherritt International, one of the most prominent investors in Cuba, which was spun off from the Canadian mining company, Sherritt.

Sherritt International, whose interests include a 50 per cent stake in a joint Cuban-Canadian nickel venture, as well as oil and gas properties and hotel investments in Cuba, was marketed as the equivalent of an investment fund in Cuba.

The Beta Gran Caribe units are priced at \$F50, each consisting of five shares with one warrant attached. They are partly paid: half is payable on subscription and the rest after a year.

Beta, which has some \$260m of funds under management, specialises in managing equity investments in more exotic emerging markets, which often lack developed stock markets, usually through affiliates based in the country with local partners.

It also manages the Beta Vietnam Fund, launched in 1983 with some \$70m, and the Beta Mekong Fund, launched in December 1994 with just over \$25m to invest in Indonesia. Its subsidiary Beirut Investment Management is also planning a Lebanon fund of some \$30m.

Novell agrees \$116m disposal of WordPerfect

By Louise Kehoe in San Francisco

Novell, the US computer software company, has agreed to sell WordPerfect and other office application products to Corel, a Canadian graphics software company, in a deal valued at \$115.9m - a fraction of the price Novell paid to acquire the products less than two years ago.

Novell's attempt to expand into the office applications market placed it in head-to-head competition with Microsoft's Office products, and Novell failed to gain ground.

Microsoft Office now holds more than 90 per cent of the world market for office application suites. Under the terms of the deal announced yesterday, Corel will pay \$10.75m in cash and about 9.95m in Corel shares, which represents about 30 per cent of the Ottawa-based company's shares outstanding.

Important step to broaden its product line and expand its customer base among the estimated 20m users of WordPerfect. "We think that the public will be excited by the new potential of the WordPerfect products as they are combined with the graphics and multimedia strengths of Corel," said Dr Michael Cowpland, Corel chief executive.

Analysts were sceptical, however, about Corel's abilities to revive sales of WordPerfect, which fell sharply last year when Novell fell behind in developing new versions of the office programs for use with Microsoft's Windows 95 software.

GM awakens to the value of the brand

After decades of confusion between its many marques, General Motors, the world's biggest car maker, is rediscovering the brand. At the Detroit Motor Show in January, Mr Richard Wagoner, head of GM's North American operations, heralded an era of brand differentiation inaugurated by the group's new mid-sized car range.

Discovering the value of the brand, even late in life, is a big step forward for GM. Over the past decade, the group's share of the US new car market has fallen from more than a half to only a third. The Oldsmobile and Buick brands have deteriorated the most in that time, in part because of failures to distinguish between them.

Matters were not helped by GM's structure, which vested great power in individual brand managers at the expense of central control from the group's head office. Mr Smith is adamant that GM will not repeat the mistakes of the past, when brand heads often spent more time trying to win business from

summer products and the support of Mr Smith, Mr Zarrella will be one of a small team of managers entrusted with pushing through the new strategy. US motor industry analysts generally support GM's move, seen as long overdue. Many, however, warn of pitfalls; the greatest risk is that the group may have misjudged its market research, "if they have misdefined their target groups, they could end up worse off than before," says one analyst.

Making cars which look different but share much beneath the skin can be done - witness the success in Europe of France's Peugeot-Citroen. However, building different-looking cars based on shared parts is slow, and can take more than one generation of a vehicle to come to fruition.



GM's Pontiac Grand Prix - targeting the younger motorist

Under BrandScape, Oldsmobile will increasingly cater for younger buyers who might have opted for the perceived quality and style of a European or Japanese import, while Buick will appeal to older, more traditional US buyers.

The risk of "fuzziness" in defining customer segments is most acute with Buick and Oldsmobile, the two GM brands which least fit into any obvious categories. Under BrandScape, Oldsmobile will increasingly cater for younger buyers who might have opted for the perceived quality and style of a European or Japanese import, while Buick will appeal to older, more traditional US buyers.

Dubbed BrandScape, the strategy aims to identify broad, clearly distinguishable categories of buyers at which future cars will be directed. Pontiac, one of GM's four main brands, will be targeted at younger motorists looking for "excitement". By contrast, Chevrolet will be the group's entry-level product, offering attractive, no-frills transportation.

For managers in, say, the food industry, where branding has been the name of the game for decades, such tactics may seem naive. Even Mr Jack Smith, GM's chairman, admitted the new approach was "hardly rocket science".

GM executives admit brand differentiation was allowed to suffer through ignorance and inattention. Too often managers allowed, and sometimes even encouraged, brands to overlap in the belief that this would maximise sales.

GM hopes, over the next decade, to close a quarter of its 8,500 dealerships and to encourage those that remain to focus, where possible, on one brand only. But that will be a long and expensive process.

Haig Simonian and Richard Waters

Merger costs hold back Kimberly-Clark

By Tony Jackson in New York

The first results from the US tissue maker Kimberly-Clark since its \$9.4bn takeover of Scott Paper showed operating profits in the fourth quarter up only 3 per cent before special items, at \$352m.

\$13.8bn. This was almost wholly offset by a previously-announced fourth-quarter charge of \$1.07bn net, representing the costs of the merger. The company said results from the old Kimberly-Clark were in line with analysts' expectations. However, sales and profits for the combined group had been held back by activities related to the merger, which was completed in December.

For the full year, earnings from the merged group were up 51 per cent at \$1.1bn, on sales ahead 15 per cent at \$1.3bn.

sales were returning to pre-December levels. In the fourth quarter, sales for the combined group were up 9 per cent to \$3.4bn. This was mainly due to higher selling prices for tissue, pulp and newsprint. Also, the fall in Scott's US sales was partly offset by growth overseas.

For the full year, earnings from the merged group were up 51 per cent at \$1.1bn, on sales ahead 15 per cent at \$1.3bn.

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Gencor gold arm in CS150m assets swap

By Kenneth Gooding, Mining Correspondent

Gencor of South Africa's new international gold business, set up last July, yesterday announced its first substantial deal.

Mr Gary Maude, the executive director responsible for Gencor's international gold operations, said the deal would create "a new international gold producer poised to become a senior mining company".

one with good management, good assets and of the right size. "We want an association without domination," he said.

assets acquired would "establish Eldorado as an intermediate gold producer. This transaction with one of the world's largest international mining groups will assist us to achieve our growth objectives more rapidly than would be possible for Eldorado in isolation."

It is to exchange assets valued at about \$3150m (US\$109m) for 49 per cent each of Eldorado Corporation, a Toronto-quoted company, and its exploration offshoot HRC Development Corporation.

When the deal is completed, Eldorado, floated four years ago, will have four gold mines producing about 200,000 troy ounces a year, 5.4m ounces of gold reserves, and exploration concessions on five continents.

Gencor would be happy to put more assets into Eldorado "if the association goes as well as we hope", Gencor had to Eldorado board if it intended to sell any shares, but it could buy more at any time.

Gencor looked at more than 700 companies in a search for

KB IFIMA N.V. KB Internationale Financieringsmaatschappij N.V. U.S. \$150,000,000 Guaranteed Floating Rate Notes due 2011

Union Bank of Norway U.S. \$27,000,000 Subordinated Floating Rate Notes due 2002

THE TAX FREE WAY TO PLAY THE MARKETS CITY INDEX

Argus Fundamentals Understand what is driving oil prices Petroleum Argus

T. C. Ziraat Bankasi (incorporated in the Republic of Turkey with limited liability) U.S. \$140,000,000 Floating Rate Notes Due 2001

International Bank for Reconstruction and Development ECU 450,000,000 Floating Rate Notes due 2002

International Bank for Reconstruction and Development ECU 450,000,000 Floating Rate Notes due 2002

Merger costs hold back Kimberly-Clark By Tony Jackson in New York \$13.8bn. This was almost wholly offset by a previously-announced fourth-quarter charge of \$1.07bn net, representing the costs of the merger.

مكتبة النخيل

INTERNATIONAL COMPANIES AND FINANCE

Write-offs to put Hokkaido Bank in red

By Gerard Baker in Tokyo

Hokkaido Bank, one of Japan's larger regional banks, said yesterday a big increase in planned write-offs of bad loans would force it to declare a loss for the year to the end of March, its first for nearly 50 years.

After-tax, the loss would be ¥32bn, compared with a forecast profit of ¥1.6bn. The full-year dividend would be halved to ¥2 per share.

The deficit stems from the management's decision to write off ¥80bn in non-performing assets. The bulk of the write-offs will be property-related advances to third parties, most of them made during the "bubble" years of the late 1980s; the remainder to be disposed of consists of ¥23bn in loans to affiliated non-bank financial institutions, and

¥9bn to the country's now bankrupt housing loan companies. The liquidation of the housing lenders is currently under consideration by the Japanese government and parliament.

The plan proposed by the authorities calls for banks to write off a substantial portion of their lending to the companies as soon as possible. The bank plans to cover ¥28bn of the write-offs from its core banking profit for the year, and a further ¥12bn from sales of securities. The balance represents the recurring loss.

Philippine Airlines doubles its losses

By Edward Luce in Manila

Philippine Airlines (PAL), the ailing national carrier, more than doubled its losses to 2,044 pesos (US\$77.5m) during the first nine months because of higher maintenance costs and a share dispute with the government which has prevented it from raising fresh capital.

ASIA-PACIFIC NEWS DIGEST

Deloitte in error on BankWest float

An "administrative error" by the Deloitte share registry service, handling the flotation of Perth-based BankWest, has left some bank customers without share allocations on the eve of the company's stock market listing. The public offer for sale of 49 per cent of the bank's shares, after its purchase by Bank of Scotland, was heavily oversubscribed, but bank customers were to have been given preference.

Chinese small businesses for sale

Chinese authorities have given permission to foreign investors to buy the assets of some small state-owned enterprises in southern Guangdong province. The relaxation of restrictions on foreign ownership of state assets is part of a drive to rid the government of the burden of supporting large numbers of loss-making enterprises.

Foster's extends Mildara bid

Foster's Brewing Group, the Melbourne-based beer company, said it would extend its takeover bid for Mildara Brass, the largest listed independent winemaker listed in Australia, by 14 days to February 23.

Chinese airline 'plans listing'

China Southern Airlines, one of China's three leading carriers, will need \$2bn in the next five years to purchase 20 to 25 large passenger aircraft and expand its business, the Hong Kong Economic Journal reported. "A portion of the money needed will be raised from a planned share listing in New York," Mr Zhu Dec, a senior adviser of the mainland airline, was quoted as saying.

Egyptian beer reaches out to foreign parts

Cairo today opens the envelopes containing bids for the Al Ahram brewery, writes James Whittington

Foreign investors' jokes about the Egyptian government not being able to organise a "take-over" in a brewery will fall flat if the plan to privatise Al Ahram Beverages, the state brewery, is seen through to a successful conclusion.

Having read technical bids submitted by two locally-led consortiums hoping to buy the monopolistic brewer, the state vendor will today open the most sensitive element of the sale - the price envelopes.

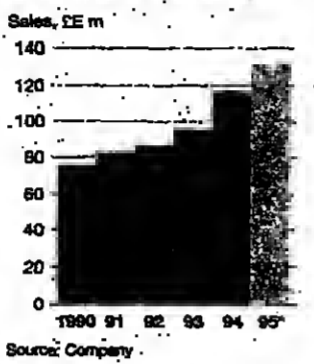
If one of the bids is successful, then Egypt's beer market is likely to be opened up to a foreign brewer looking to develop a new market. At the moment, foreign beers are imported on a small scale and attract a high rate of tax.

Despite having been criticised by the International Monetary Fund and the World Bank for dragging its feet on privatisation since the beginning of economic reforms in 1991, the Egyptian government has been noticeably reticent about this particular sale.

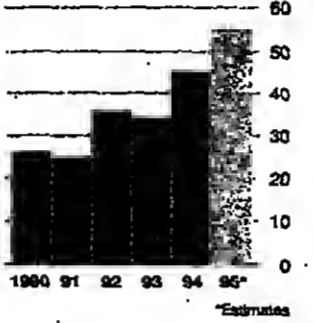
If it goes through it will be only the fourth, but the biggest, public sector company, out of more than 300, to be fully privatised.

For a Muslim country, whatever its liberal leanings, there is a natural tendency to be discreet about dealing with alcohol, which is banned by the

Al Ahram Beverages



Pre-tax profits, US\$m



Cairo's financial community since it is a consortium of public sector financial institutions led by National Bank of Egypt in partnership with another holding company. If successful, such a sale would in effect transfer state assets from one part of the public sector to another.

The vendor says the list of foreign brewers which have shown an interest in working with them if they buy the facility include the Dutch company Heineken, Denmark's Carlsberg, Germany's Holsten and Miller of the US.

Much depends on today's opening of the price offers. The valuation of state companies has been one of the prime reasons for Egypt's slow pace of privatisation.

Chairman of the 17 holding companies set up to carry out state sales and ministers have found it difficult to agree on suitable prices for public com-

panies which are not too high to turn away potential buyers and are not too low for them to be accused of selling on the cheap.

"A valuation of a state company like this is basically guesswork. All the assets have depreciated down to zero a long time ago and on an accountancy basis what will be paid is goodwill," said one financial analyst in Cairo.

According to Mr Hamed Fahmy, chairman of the holding company, the top end of a series of valuations of Al Ahram Beverages made by Bechtel, the US consultants, was \$245m (\$133m).

But this includes the company's real estate valued at current prices. Like many public sector industries, the company's properties consist of prime sites in Cairo and Alexandria. In its unaudited 1995 results, the net worth, with assets including real estate at historical values, is put at \$210m.

Indonesian telecoms partners fall out

By Maruella Saragosa in Jakarta

The Indonesian consortium selected to install new lines for one of Telkom's five regional telephone service contracts is holding talks with other international phone operators following a dispute with Telekom Malaysia, its original partner for the project.

Under the regional contracts arranged last year by Telkom, the Indonesian domestic telecoms operator, five consortia were selected to install new lines in various parts of Indonesia. Each of the consortia was assigned a contract, called a KSO, which required it to work with an international telecommunications company.

Officials at Daya Mitra Malindo, the Indonesian consortium selected to install 287,000 new lines on Kalimantan, declined to name the international phone operators they are in talks with. However, it looks increasingly as if Telekom Malaysia will be dropped from the joint venture altogether.

An official at Daya Mitra Malindo who requested anonymity said differences between the consortium's Indonesian shareholders and Telekom Mal-

aysia "look like they may not be resolvable," and that there have been "discussions with other public telephone operators in the event that the matter with Telekom Malaysia is not resolved."

Telekom Malaysia said there had been no communication from Daya Mitra Malindo on the subject and that it was "too early to comment." The disagreements between the two parties centre on paid-up capital and a performance guarantee which Daya Mitra Malindo's Indonesian shareholders want Telekom Malaysia to provide.

The dispute has created "bad blood" between the two parties, the Daya Mitra Malindo official said. As a result, the consortium and Telekom Malaysia were not able to start their 15-year assignment for the Kalimantan KSO at the beginning of this year as they were supposed to.

It is not clear how this delay will affect Telkom's earnings - the Kalimantan KSO is the smallest of the five contracts which pledge to install a total of 2m lines - although the KSOs are widely recognised as being critical to Telkom's earnings growth.

MIM Holdings result hit by mine shutdown

By Bruce Jacques in Sydney

Profits at MIM Holdings, the Australian mining group, have been hit by extended industrial action last year at the company's Queensland base metal and coal operations.

The company yesterday reported a 26 per cent rise in net profits for the first half to December, from A\$43.4m to A\$58.9m (US\$43.7m), on a 19 per cent rise in revenues from A\$1.13bn to A\$1.34bn. The interim dividend is held at 2.5 cents a share.

However, the rise in profits relied on abnormal profit up from A\$19.3m last time to A\$43.4m, on the sale of shares in Metallgesellschaft, the German mining group, and restructuring of MIM's German debt.

Before abnormal, the company's gross operating profit declined from A\$57.2m to

A\$42.5m. Directors said industrial action which caused a mine and plant shutdown last year had forced the company to purchase metal products to maintain contract supplies.

"Inventory distortions have severely impacted on the first half results, a direct consequence of the industrial problems last year. The impact of these distortions will be recovered in future periods, as sales volumes relate more closely to production volumes."

Prices received for most of the company's products improved in the year, with copper up 17.1 per cent, lead 8.2 per cent, zinc 2.8 per cent, gold 8.9 per cent, silver 7.8 per cent and coking coal 15.1 per cent.

The result followed a tax provision of A\$29.4m, compared with A\$31.6m last time. Depreciation rose from A\$100m to A\$113.6m while interest costs fell from A\$41.9m to A\$34.5m.



Bristol-Myers Squibb Company

Cash Offer for

Pharmavit Gyógyszer-és Élelmiszeripari Részvénytársaság

(registered under the laws of the Republic of Hungary)

Bristol-Myers Squibb Holdings Limited, a wholly-owned subsidiary of Bristol-Myers Squibb Company, completed the acquisition of approximately 77% of the shares of Pharmavit Gyógyszer-és Élelmiszeripari Részvénytársaság, par value HUF 100, from Dr Imre Sornody and Genericon Pharma GmbH and its associates on 31 January 1996. Bristol-Myers Squibb also announced that the conditions to its cash offer made on 14 December 1995 have been fulfilled.

Bristol-Myers Squibb now owns or controls in excess of 99% of Pharmavit's shares.

On 26 January 1996, Bristol-Myers Squibb Holdings Limited announced that its cash offer had been extended until 16 February 1996, unless further extended. Any shareholders who intend to accept the cash offer should do so as soon as possible.

Pursuant to the cash offer, payment for shares and Global Depository Shares in respect of which the offer was accepted on or before 31 January 1996 will be made by 10 February 1996. Payment for shares and Global Depository Shares in respect of which the offer is accepted after that date will be made within 10 days of the date of acceptance. Accepting shareholders who have elected to receive Hungarian forints in cash may collect that cash from the office of Creditanstalt Securities Ltd., Nagysándor József u. 10, 1054 Budapest any time after the payment date described above. Shareholders who have accepted the offer and have elected to be paid by way of postal order or direct credit transfer in their bank account and holders of Global Depository Shares need take no further action.

At an Extraordinary General Meeting of Pharmavit held on 31 January 1996, a resolution approving the withdrawal of Pharmavit shares from trading on the Budapest Stock Exchange was passed. Accordingly, Pharmavit will apply to the Budapest Stock Exchange for its shares to be withdrawn from trading as soon as possible.

Save as amended by this notice, the terms of the extended offer remain as set out in the offer document dated 19 December 1995.

The Board of Directors of Pharmavit has approved the publication of this notice.

If you are in any doubt as to what action you should take, you should contact one of the following:

Financial adviser to Bristol-Myers Squibb and International Broker to the Offer: Schroders, 120 Cheapside, London EC2V 6DS, Tel: +44 171 382 6000

Financial adviser to Bristol-Myers Squibb and Receiving Agent for Pharmavit Shares: Creditanstalt Securities Ltd, Nagysándor József u. 10, 1054 Budapest, Tel: +36 1 269 0711

Receiving Agent for Pharmavit GDS:

The Bank of New York, 46 Berkeley Street, London W1X 6AA, Tel: +44 171 322 6338 and Tenter and Exchange Dept., 101 Barclay Street, New York, New York 10286, Tel: +1 800 507 9357

The contents of this announcement, for which Bristol-Myers Squibb Company and Bristol-Myers Squibb Holdings Limited are responsible, have been approved by J. Henry Schroder & Co. Limited, which is regulated by the Securities and Futures Authority Limited in the United Kingdom, for the purposes of Section 57 of the Financial Services Act 1986.

American Brands Inc.

Notice of Redemption to Holders of AMERICAN BRANDS, INC. US\$150,000,000 7 1/4% Convertible Debentures Due 2001 (the "Debentures")

NOTICE IS HEREBY GIVEN that, pursuant to Section 4(a) of the Terms and Conditions of the Debentures (which Terms and Conditions are endorsed on the reverse of each Debenture) and the terms of the Fiscal Agency Agreement dated as of March 5, 1991 (the "Fiscal Agency Agreement") between American Brands, Inc. (the "Company") and Citibank, N.A., as Fiscal Agent and Conversion Agent, the Company has elected to redeem on March 5, 1996 (the "Redemption Date") all of the outstanding Debentures at a redemption price of 103.8125% of the principal amount thereof (the "Redemption Price").

The Debentures shall become due and payable on the Redemption Date at the Redemption Price, which shall be paid upon presentation and surrender of the Debentures, together with all applicable coupons maturing subsequent to the Redemption Date, at the paying agencies listed below. Accrued interest due March 5, 1996 will be paid in the usual manner upon presentation and surrender of the coupon for such interest payment. Interest on the Debentures will cease to accrue on and after the Redemption Date (unless the Company defaults in making the payment due upon redemption). The conditions precedent to redemption of the Debentures as aforesaid have occurred.

Pursuant to Section 15 of the Fiscal Agency Agreement and Section 11 of the Terms and Conditions of the Debentures, the principal amount of any Debenture may be converted into shares of Common Stock, par value \$3.125 per share, of the Company ("Common Stock") at a conversion price of U.S.\$3.19 per share, upon surrender of such Debenture, together with all unexercised coupons pertaining thereto and with the conversion notice thereon duly executed, at one of the conversion agencies specified below. The right to convert the Debentures into shares of Common Stock will terminate at the close of business on March 5, 1996 (unless the Company defaults in making the payment due upon redemption). On January 26, 1996 the closing price of one share of Common Stock as reported on the New York Stock Exchange Composite Tape was U.S.\$45.00. The value received by converting Debentures into shares of Common Stock is subject to change based on changes in the market value of the Common Stock.

PAYING AGENCIES

- Citibank, N.A., Boulevard General Jacques, 2639 B-1050 Brussels, Belgium; Citibank, N.A., Citicenter, 19 La Parvis, La Defense 7, Paris, France; Citibank, N.A., 2-1 Obernachi 2-chome, Chiyoda-ku, Tokyo 100, Japan; Citibank, N.A., Hengshuachi 545/549, Amsterdam, The Netherlands; Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HB, England; Citibank, N.A., Neue Mainzer Strasse 40/42, D-6000 Frankfurt/Main 1, Germany; Citibank (Luxembourg) S.A., 58 Boulevard Grande Duchesse Charlotte, L-1330, Luxembourg; Citicorp Investment Bank (Switzerland), Bahnhofstrasse 63, 8021 Zurich, Switzerland.

CONVERSION AGENCIES

- Citibank, N.A., Boulevard General Jacques, 2639 B-1050 Brussels, Belgium; Citibank (Luxembourg) S.A., 58 Boulevard Grande Duchesse Charlotte, L-1330, Luxembourg; Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HB, England; Citibank, N.A., Citibank House, 336 Strand, London WC2R 1HB, England; Citibank (Luxembourg) S.A., 58 Boulevard Grande Duchesse Charlotte, L-1330, Luxembourg.

AMERICAN BRANDS, INC. By: Citibank, N.A., as Fiscal Agent February 1, 1996



THE HANSON DEMERGER

More enthusiasm inside the company than out

FT writers report on the reaction of management, analysts and shareholders

Hanson's demerger plans yesterday were attracting considerably more enthusiasm inside the company than outside it. The group's managers, who learned of the proposal only hours before it was announced on Tuesday, welcomed the opportunity for each division to stand or fall on its own merits.



Derek Bonham, chief executive, left, with Lord Hanson before the annual meeting at which the demerger plan elicited few comments

to get the bits to add up to the total. We don't know the valuations of the four companies. Where are they going to dump the debt? Imperial may be a good company, but not if it's carrying all the debt.

Quartered, yes, but not hung and drawn. Another small private investor told Lord Hanson he figured it made the shares worth 600p. The chairman said he could not comment on that valuation but, referring to earlier criticism of the group's all-male line-up of directors, added: "I thank you. If you were a woman, we'd have you on the board."

VALUATION - By David Wighton

Break-up value below share price

Leading analysts yesterday published research which puts the stand-alone valuations of Hanson's four businesses at well below the current share price. Very few brokers reached figures above 200p with some below 180p, compared with yesterday's closing price of 202 1/2p, valuing it at £10.5bn.

One reason his estimate is higher than most is because of a more generous valuation for the chemicals businesses. Although pessimistic about Quantum's short-term profit outlook, he is more bullish than most about its value. He values Quantum at 11 times historic earnings and the other chemicals businesses at 15 times, giving a total, including debt allocated according to size, of £4bn. NatWest Securities' most optimistic estimate for the chemicals company is £2.9bn, debt free.

THE DIVIDEND - By David Wighton

Sector yields imply dividends will fall

An important factor behind the slide in Hanson's share price yesterday was investors' assumption that dividends will fall following the demerger. Hanson has said that each of the demerged companies would pay a dividend "relative to other companies within its sector and to its financial condition and structure".

CONGLOMERATES - By Martin Dickson

Rumours of their death exaggerated

First America's ITT, now Britain's Hanson. Do the decisions by these two classic conglomerates to break themselves up spell the death knell of this corporate life form? The short answer is no, but the break-ups do underline changes in the business environment and investment fashion which mean conglomerates must work much harder than in the 1960s and 1970s to justify their existence.

Elf Aquitaine and Enterprise reorganisation

Flotta oil terminal in the Orkney Islands. The two companies will convert their EEP ownership into direct interest in the assets. EEP was formed in 1991 as a vehicle for the £1.35bn purchase by Elf and Enterprise of the North Sea assets of Occidental Petroleum.

Appointee to take responsibility for corporate governance issues

Warburg chief to head Pru funds

Prudential Corporation yesterday recruited Mr Derek Higgs, managing director of the investment bank SEC Warburg, to chair its fund management arm and strengthen its voice on corporate governance issues.



Derek Higgs, left, with Peter Davis: need to be more accountable

North American purchases help Allied Textiles rise 11%

A full contribution from North American acquisitions helped Allied Textiles Companies tuck the sector's trend to raise pre-tax profits 11 per cent in the year to September 30.

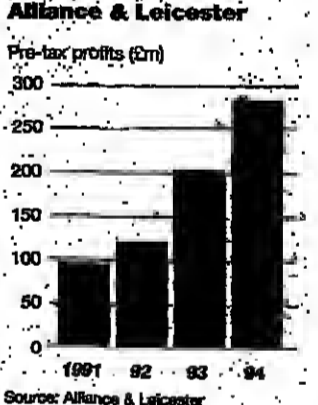
Gehe holds talks with Lloyds

Lloyds Chemists, the pharmaceuticals retailer, has held "friendly" talks with Gehe, the German drug wholesaler which is considering whether to make an offer for the UK group.

LEX COMMENT

Alliance Leicester

Alliance & Leicester may claim it is pushing through its conversion to bank status, ahead of the Halifax and the Woolwich, because of enthusiasm for the project. But equally pressing is the need to lessen its exposure to predators. After flotation, new banks have five years of takeover protection. If they have not achieved critical mass by then, they will be sitting ducks.



Source: Alliance & Leicester

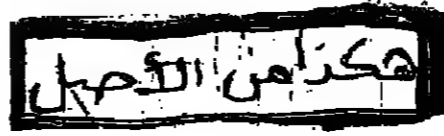
Fyffes rises despite banana price war

Fyffes, the Dublin-based fruit and vegetable distributor, boosted pre-tax profits by 16 per cent from £56.1m to £64.2m (£87m) last year. In spite of being caught in a retail price war for bananas in the second half.

Table with financial data for Centrale Nucleaire Europeenne, including guaranteed floating rate notes due in 1997 and 1998.

Table titled 'RESULTS' showing financial performance for various companies like Allied Textiles, Anglo Dutch, Ashland, etc., with columns for turnover, pre-tax profit, EPS, and dividends.

Ashanti stake sale: The government of Ghana is seeking parliamentary approval to sell part of its 28 per cent holding in Ashanti Goldfields, privatised in 1994.



FINANCIAL TIMES SURVEY

Thursday February 1 1996

ACCESSING THE US CAPITAL MARKETS

Only in America are resources this deep

The world's biggest economy boasts the most flexible and liquid pools of corporate funding. But foreign issuers have to adapt to suit US investors, not vice versa, writes Maggie Urry

Willie Sutton, the famous US bank robber, was once asked why he robbed banks. Because that is where the money is, he replied.

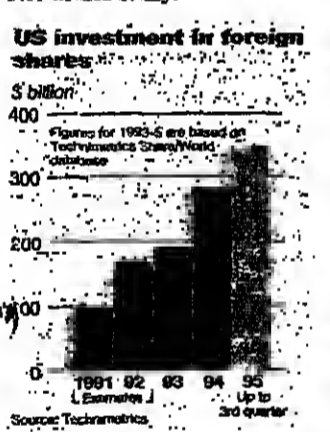
The same answer might be given to companies or borrowers wondering why they should seek to tap the US capital markets. The Securities Industry Association estimates that the US capital market is the largest in the world, with issued debt and equity, both public and private, worth more than \$15,000bn.

It is a particularly auspicious time to raise capital in the US. American stock and bond markets rallied strongly last year, encouraged by declining interest rates and the prospect of further falls. Yields are relatively low, price/earnings multiples are high, and new issues of debt and equity have been well-received.

US investors are increasingly diversifying their portfolios outside America, believing that domestic markets cannot repeat their 1995 performance in 1996. And they are trying to find better value than is available from domestic issuers.

Thus there is good demand in the US for paper from foreign entities. On the other side of the equation, many of the latter have a great need to raise capital.

Businesses located in developing countries, for instance, often find their own markets cannot meet their need for cash. Mr Alvaro de Souza, executive vice-president in charge of Citicorp's cross-border finance group, says: "The on-going need for capital in the emerging markets cannot be met domestically."



He adds that emerging market issuers raised \$90bn in capital markets outside their home countries in 1995, showing there is "continued investor appetite" for these capital raisings. This is despite the economic problems Mexico faced at the end of 1994, which precipitated a crisis that investors are only just beginning to forget.

The worldwide trend for the privatisation of state-owned assets has driven many companies to sell their shares in the US and other international markets. Few domestic markets can supply the large amounts of capital it takes to buy a national telecommunications company from a government, for instance - at least not at a price which represents good value for taxpayers.

In 1995 privatisations accounted for 42 per cent of the capital raised through issues of American Depositary Receipts, according to statistics from Citicorp. The leading issuers included ENI, the Italian oil and gas group, SGS-Thomson Microelectronics, the Franco-Italian semiconductor maker, KPN, the Dutch post and telecoms company, and Telefonos de España, the Spanish telecoms group. This year's privatisation of the German telephone utility Deutsche Telekom is expected to be a blockbuster.

The surfeit of state sell-offs, especially of telecommunications groups, is beginning to tire investors. Last autumn Indonesia's PT Telkom had to scale back its offering because of poor demand. It will be interesting to see how Deutsche Telekom's issue is received.

Emerging country issues and privatisations aside, a good range of private companies from developed nations are seeking to sell shares or to raise debt in America. They often believe that a US listing will broaden their shareholder base and increase the valuation of their stock. That reduces the future cost of issuing new equity, and of making an acquisition in which the issuer uses shares to pay for the purchase.

Research by Professor René

Stulz of the Ohio State University suggests companies can raise money more cheaply if they have a US listing. In an article for the Journal of Applied Corporate Finance, Professor Stulz asserts: "The progressive integration of international financial markets is bringing about a significant reduction in the cost of capital to public corporations around the world."

Professor Stulz studied the effect of the removal of restrictions on foreign ownership of Nestlé shares in 1988. After the Swiss foods group allowed foreigners to buy its stock, the price soared, and Professor Stulz found Nestlé's market value showed "an increase of 10 per cent, which is consistent with a significant decrease in its overall cost of capital."

As non-US companies head for the American stock markets there has been a rise in the number of companies listed there. The number of foreign companies listed on the New York Stock Exchange has doubled in the last three years.

Even so, Mr Richard Grasso, chairman of the NYSE, regards foreign companies as providing the greatest potential for growth in listings on the Big Board. He says that if a third of all those non-US companies which are eligible to list on the NYSE did so, then the exchange's market capitalisation would double from its current \$6,000bn.

The three US stock markets are each aiming marketing campaigns at non-US companies, eager to offer them the chance to sell shares to American investors. Companies unwilling or unable to register with the Securities and Exchange Commission and achieve a listing on either the NYSE, the National Association of Securities Dealers Automated Quotations (Nasdaq) market or the American Stock Exchange can join the so-called "pink sheets" market, the OTC Bulletin board, or resort to private placements of equity.

The US markets also have advantages for those seeking debt rather than equity capital. Many companies with American subsidiaries use them to raise dollar debt to hedge their dollar assets. Other borrowers use the swaps market to convert low-cost US debt into cheap borrowings in their home currency.

The country's debt markets offer greater flexibility in structuring issues than many counterparts. Investors in the US domestic bond market are prepared to buy foreign issues of debt securities - known as Yankee bonds - with a wide range of maturities, making it easier for borrowers to tailor issues to their own special requirements.

Recently the People's Republic of China sold a \$100m 100-year Yankee bond offering, which gives that country's recent turbulent history demonstrates US investors' accommodating nature. Borrowers can also use the private placement market to issue debt with longer maturities than would be available from more traditional sources. And they find that investors are willing to make the effort to get to know an unfamiliar company.

The gains are not without costs. The price non-US entities pay for getting access to the world's largest capital market is a readiness to conform to US investors' expectations. Disclosure is the most obvious area. Reporting requirements in the US are often very different from those in an issuer's home country, and some are unwilling to release the required information. While there has been some easing of regulations, many US investors prefer to see companies accounts drawn up using US standards.

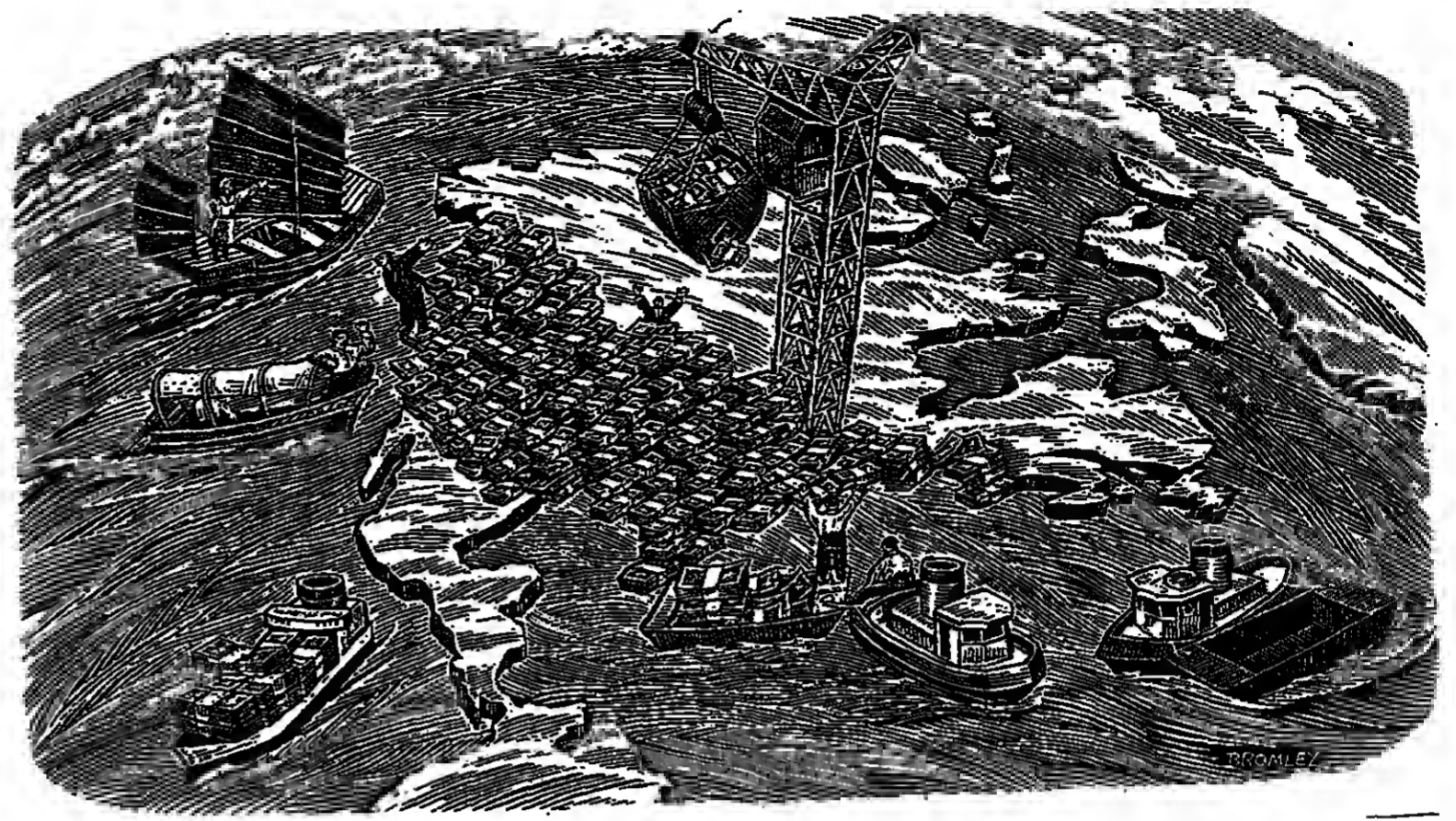
Mr Ron Corwin, executive vice president for marketing at the American Stock Exchange, says: "A relatively modest number of companies have been willing to do what needs to be done to comply with the reporting requirements of the SEC. But it is an increasing number."

A recent survey of US institutional investors' attitudes to investing abroad by Broadgate Consultants, an international corporate and capital markets consulting group, found most plan "to increase overseas investments substantially over the next twelve months"

It discovered that 82 per cent of institutional investors think quarterly reporting is critical or important to their analysis. Further there is an increasing concern about corporate governance practices - 86 per cent of investors think that 000-US companies do not pay enough attention to issues of corporate governance and shareholder rights.

Mr Bill Jenks of Broadgate adds that respondents indicated that they like 000-US companies to have an American depositary receipt facility, even if they buy shares in local stock markets rather than ADRs themselves. He says an ADR facility demonstrates a commitment to US investors on the part of a company.

Commitment from both sides - issuers and investors - can create a profitable alliance.



DEPOSITARY RECEIPTS

ABBAY NATIONAL SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	adidas SPONSORED 144A AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	AO MOSENERGO SPONSORED 144A AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY SPONSORED REGULATION S AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Banco Industrial Colombiano NYSE Symbol: CIT SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Bank of Ireland Group SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	BVLGARI SPONSORED 144A AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.
COMPAGNIE GENERALE DES EAUX SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Companhia Brasileira de Distribuição SPONSORED 144A GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Deutsche Bank SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Ençines Binaçik ve Malt Sanayi A.Ş. SPONSORED 144A AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY SPONSORED GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	CHEMICAL WORKS OF GEDON RIGHTER LTD. SPONSORED 144A GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY SPONSORED REGULATION S GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	GENERAL CABLE PLC NASDAQ Symbol: CCARY SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.
CSI SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	GUCCI NEW YORK REGISTRY SHARE FACILITY NYSE Symbol: GUC Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	<h1>1995.</h1> <h2>Another very good year.</h2>		Chemical Bank Company Limited New York Stock Exchange Listing NYSE Symbol: ICC SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	KB Komerční banka, a.s. SPONSORED 144A GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY SPONSORED REGULATION S GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.
Koor Industries Limited NYSE Symbol: KOK SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Legal & General SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.			Lihir Gold Limited NASDAQ Symbol: LIHR SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	LOJAS AMERICANAS SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.
LONRHO Plc SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	ISC Oil Company LUKoil SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	MSC-Longor Oil-Drilling Plc SPONSORED 144A GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY SPONSORED REGULATION S GLOBAL DEPOSITARY RECEIPT (GDR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	NERA TELECOMMUNICATIONS NASDAQ Symbol: NERAY SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	NYNEX CableComms NASDAQ Listing NASDAQ Symbol: NYNXY SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	PEARSON SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.
PETROBRAS DISTRIBUIDORA S.A. SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	TELECOM New York Stock Exchange Listing NYSE Symbol: PT SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	QANTAS Qantas Airways Limited SPONSORED 144A AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	RAUMA NYSE Symbol: RMA SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	RICHEMONT SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	RWE AKTIENGESELLSCHAFT SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.
SAP SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	SGS-THOMSON MICROELECTRONICS SUCCESSOR NEW YORK REGISTRY SHARE FACILITY NYSE Symbol: STM Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	SBSmithKline Beecham NYSE Symbol: SBE for Equity Unit ADRs SBN for A Share ADRs SUCCESSOR SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITIES Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	TELEBRAS TELECOMMUNICATIONS New York Stock Exchange Listing NYSE Symbol: TBR SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	Acier USINOR SACLOR SPONSORED 144A AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.	VATECH SPONSORED AMERICAN DEPOSITARY RECEIPT (ADR) FACILITY Established by THE BANK OF NEW YORK This announcement appears as a matter of record only.

2 ACCESSING THE US CAPITAL MARKETS

Yankee bonds: by Antonia Sharpe

Hard work prevails

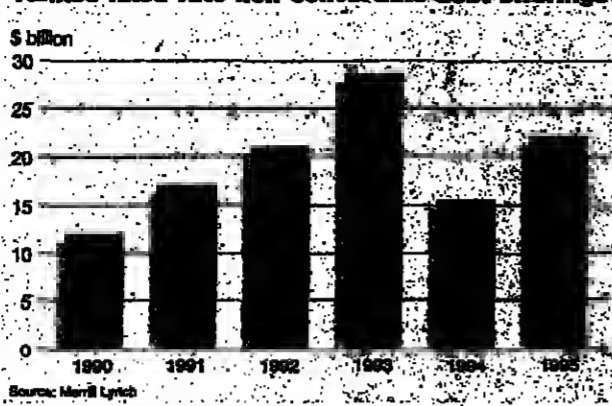
Persevering issuers open up a path to a deep and dependable source of capital

Jumping into the Yankee bond market - the US domestic bond market for foreign issuers - is daunting, but according to those who have taken the plunge, it is well worth the effort.

Would-be issuers must meet several requirements before they can tap the US public debt markets. The most important is to register with the US Securities and Exchange Commission (SEC), which requires this issuer to reconcile its accounts with US accounting standards. Companies also need to get a credit rating from two leading credit rating agencies to satisfy US investors.

Over the past few years the SEC has encouraged more foreign issuers to come to the Yankee bond market by making the registration process less onerous. The body now gives greater importance to

Yankee fixed-rate non-convertible debt offerings



ing a registration document still involves a significant amount of work. Mr Ray Curran, chief financial officer of Jefferson Smurfit, the Irish-based international paper and packaging company which made its debut in the Yankee bond market last year, describes the whole process as "time-consuming, complex and expensive".

The benefits which result from being able to tap the world's most liquid bond market make it all worthwhile, he says. "If an issuer is looking for debt of longer than 10 years, it is worth the effort," says Mr Curran. "If it is looking for debt with a maturity of 20 or 30 years, the Yankee bond market is definitely the only place to be."

Smurfit raised a total of \$600m through two Yankee bond offerings, with maturities of 10 and 30 years, to refinance bank debt taken out to buy a French paper company.

Mr Russell Chambers, a director at Merrill Lynch which arranged Smurfit's offerings, says issuers can sell bonds with very long maturities in the Yankee bond market because of the depth and liquidity of the US public debt markets.

Century bonds have been the latest theme in the Yankee bond market, adds Mr Jonathan Hakim, a managing director at Lehman Brothers in London. This month, Lehman arranged a \$150m offering of 100-year bonds for Tenaga, the Malaysian electricity company.

By contrast the appetite for long-dated bonds in Europe is far more limited. Retail investors in the eurobond market are generally reluctant to buy bonds with a maturity of more than 10 years.

The dominance of institutional investors in the Yankee bond market means that it is much more dependable than the eurobond market where sentiment towards the various currencies is often influenced by foreign exchange and domestic bond markets. "The Yankee bond market provides funding for companies day in and day out," says Mr Chambers.

Another advantage which the Yankee bond market has over the eurobond market is the access it provides to issuers with lesser credit ratings. Most companies with a credit

rating of below double A find it difficult to raise funds in the eurobond market.

In the case of Smurfit, which has a rating of A minus from Standard and Poor's and Baal from a competing agency, Moody's, the size of the offering it planned would not have been possible in the eurobond market, so it went to the Yankee bond market instead.

In addition eurobond investors often buy bonds purely because they recognise and respect the issuer's name. If a

The appetite for long-dated paper is keener than in Europe

company is not well-known on the Continent it would have to pay a hefty premium to access the market.

The small premium foreign issuers once had to pay when tapping the Yankee bond market has disappeared, says Mr Bob Hugin, the managing director in charge of debt syndicate at JP Morgan in New York. Over the past year the bank has arranged Yankee bond offerings for Legrand, a French electrical group, and for Dresdner Bank, Germany's second-largest bank.

In Mr Hugin's view, the increasing popularity of the Yankee bond market is due to the desire of US investors to geographically diversify their credit risk. "They are looking to build up a more diversified credit portfolio," he says. He adds that the improvement in technology and communications means that US investors have become more comfortable with foreign issuers than in the past.

The Yankee bond market provides issuers with a great deal of choice about the structure of their debt. Although call and put options have been creeping into the eurobond market over the past year, they are still rare features. In contrast investors in Yankee bonds are used to buying bonds with options of this kind attached to them.

Bankers believe that in future more foreign companies will brave the time-consuming listings procedure to tap this dependable and versatile market.

The Rule 144A market: by Maggie Ury

Shares perform better than bonds

This financing method faces competition from traditional private placings of debt

In the 1970s and 1980s the Securities and Exchange Commission, which regulates American securities markets, believed that if foreign companies wanted to tap US markets they would have to play by the same rules as local issuers. That meant going through the long and expensive process of registering an issue with the SEC, and thereby revealing information which many non-US companies had not published before.

By 1990 that attitude had changed. The SEC realised that a number of non-US issuers were turning to other markets, such as the euromarkets, to raise both debt and equity capital, and the US was losing business as a result.

It was in that year that the SEC passed Rule 144A, which allowed non-US companies to issue debt or equity in the American market without registering it. The paper had to be sold to qualified institutional buyers (QIBs), who could then trade their holdings with other QIBs in the secondary market. And after two years, unregistered securities could be sold in the public markets.

The supposedly liquid after market produced by the QIBs was meant to increase the range of investors who would buy the paper and, in turn, make it easier for foreign issuers to raise capital.

The QIBs had to be large investors, in most cases managing assets of over \$100m, who were expected to be sophisticated enough to look after themselves in terms of appraising issuers and the value of securities.

Since 1990 the 144A market has grown in fits and starts. According to Mr Stephen Schechter, a managing director at Schroder Wertheim, a leading investment bank in the sector with \$5.5bn of cross-border private placements to its credit, the philosophy of Rule 144A was excellent - to attract high quality foreign issuers to the US.

Top 20 managers of 144A private placements 1995

Manager	Value (\$m)	No. of deals	% share
1 Merrill Lynch	1,776	60	14.0
2 SBC Warburg	1,677	84	13.2
3 Goldman Sachs	1,528	58	12.0
4 Salomon Brothers	1,363	39	10.7
5 Lehman Brothers	828	47	6.5
6 JP Morgan	806	38	6.4
7 Morgan Stanley	714	41	5.6
8 CS First Boston	684	32	5.4
9 Bear Stearns	584	25	4.6
10 BZW/Barcays	370	28	2.9
11 Donaldson, Lufkin, Jenrette	358	10	2.8
12 Deutsche, Morgan, Grenfell	357	9	2.8
13 ING Barings	289	19	2.1
14 Smith Barney	253	8	2.0
15 UBS	242	15	1.9
16 PaineWebber	209	8	1.9
17 Barque Paribas	208	10	1.6
18 Prudential Securities	162	4	1.4
19 HSBC Group	152	8	1.3
20 Societe Generale	144	5	1.2

Based on 855 deals worth \$16.5bn Source: IFF Securities Data Company

For equity issuers, he says, "the 144A market is alive and well and working beautifully". However, for debt issuers, he says, the market has only really come alive in two areas: the high yield sector and the larger investment grade area, by which he means issues of over \$150m.

In other areas he judges that the 144A market has not taken off. There is not much pricing differential between the traditional private placement market and the 144A market, and the extra cost of having an issue rated by the credit rating agencies for the latter market can substantially erode the

benefit of a lower yield.

Mr Stefan Shaffer, president of SPP Hambro, the leading arranger of European private placements in 1994 and 1995, agrees that the traditional private placement market is still the place for debt issues. The main buyers of the paper are insurance companies, which have had a lot of cash to invest in recent years. They are essentially buy and hold investors, looking to match their long term liabilities with long term assets. Although they can trade the paper even without the 144A rule, they generally do not.

Mr Shaffer says that there is so much liquidity available from buyers of traditional private placements that it has not been necessary to tap the other buyers attracted to the 144A market.

One of the largest buyers of private placements, Cigna, the insurance group, invested \$2.5bn in the market last year. Mr Malcolm Smith, who is in charge of private placements at Cigna, says that insurance companies currently have "a tremendous amount of cash to invest". In recent years, he adds, approaching one third of issues in the private placement market have come from non-US issuers.

The number of issues in the 144A market contracted somewhat in 1995. Cigna put 10 per cent of its private placement money into that sector compared to 17 per cent in 1994.

High liquidity combined with a general decline in US interest rates over the last year has made the US market an especially attractive place for non-US issuers. Many of them have subsidiaries in the US and wish to hedge their dollar assets with dollar borrowings. Others swap the proceeds back into their home currency.

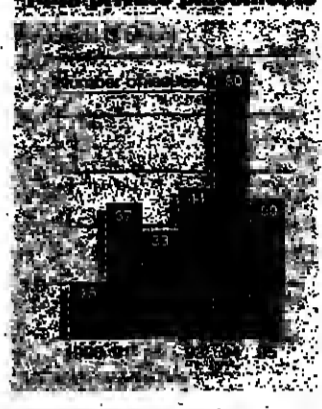
The market is receptive to issues from companies which are not household names in the US, and can be a worthwhile source even of remarkably small sums of money. Anglian Water, of the UK, for instance, recently raised \$10m through a 144A placement.

Mr Schechter cites the example of an issue he arranged for BP Bulmer, the British cider company. Although the business was as unfamiliar to US

investors as the concept of an alcoholic, apple-based drink, Bulmer was able to raise \$45m through tranches of 7 and 10 year paper at an interest rate cheaper than for a five-year bank facility. Four insurance companies bought the entire issue.

Another horrorer Mr Schechter is proud of having brought to the US market is Macmillan, the book publisher. As a private company, Macmillan had few sources of long term finance, but was able to

Anglian Water raised \$10m through a 144A placement



raise money more cheaply and for a longer period in the US.

Mr Shaffer gives an example of another UK company, Shandwick, the public relations firm, which last month completed a \$40m private placement, even though it is a "people business" and therefore lacks the asset backing some lenders look for. The deal was sold on the company's ability to generate cash flow, and it improved the company's UK borrowing profile too.

Trading in 144A issues can be transacted through the National Association of Securities Dealers' Portal System - which stands for Private Offerings, Resales and Trading through Automated Linkages.

Mr Schechter says that Schroder Wertheim also trades 144A bonds, but finds that few change hands. An example he gives is of Bank Organisation, which has issued a total of \$800m of bonds over recent years. Mr Schechter says less than 10 per cent of the total has been traded, and then only between the 26 institutions which were the original buyers of the bonds.



Working for the Yankee dollar: Ray Curran of Jefferson Smurfit

standards laid down by the issuer's national regulator, for example.

Since the registration document contains a lot of new information which could be sensitive in the issuer's home market, the SEC allows the issuer to make a "confidential" listing - details will only become public once it is ready to go ahead with its debt offering.

The greater flexibility of the SEC has boosted the volume of Yankee bond issuance. According to data from Merrill Lynch, the US investment bank, volume rose from just over \$12bn in 1990 to \$23.7bn in 1993, when many companies used the bull run in the bond market to raise funds or refinance existing debt cheaply. Issuance dropped to \$15.5bn in 1994 but picked up again to \$22.2bn last year.

Some 54 per cent of total issuance in 1995 was raised by industrial companies, 23 per cent by financial companies and the rest by supranational or government agencies.

Despite the SEC's relaxation of listing requirements, prepar-

Accounting: by Richard Waters

The world according to US GAAP

Foreign companies find conforming with America's accounting rules so irksome that many avoid its markets

Daimler-Benz's arrival on the New York Stock Exchange (NYSE) in 1993 was meant to herald a new dawn.

The first German company to come to the public equity market in the US, the car and aerospace group seemed at the time to be blazing a trail that others would follow. Its willingness to bow to the US's securities regulations - including its accounting and disclosure rules - marked a breakthrough in trans-Atlantic financing.

The elation proved short-lived. For the first half of 1993, Daimler-Benz reported an after-tax profit of DM168m (\$155m) - at least, under German accounting rules. Applying US generally accepted accounting principles (US GAAP) turned this into a loss of DM8m. That was followed by a bigger loss for the full year, as the company moved to clean up its balance sheet.

The discrepancy in accounting treatment provided a strong reminder of just how distasteful national accounting rules remain, while failing to endear the company to US investors.

These events may have discouraged other foreign businesses from tapping the US stock market. According to officials at another German company that had considered a New York listing, Daimler's problems cast doubts over the credibility of German accounts and made it hard for others to follow in its footsteps.

"It was unfortunate," concedes Mr James Cochrane, senior vice president of economic research at the NYSE, of Daimler's accounting difficulties.

Daimler is not alone. Mr Arthur Levitt, chairman of the US's Securities and Exchange Commission (SEC), commented recently that many foreign companies - particularly those from Europe - lack the openness of US counterparts. He was speaking shortly after Nokia, the Finnish telecommunications group, shocked US investors with a profits warning.

Differences in national accounting rules are one aspect of the problem, says the SEC chairman, who criticises some companies for being "charismatic" in refusing to hedge from their domestic accounting regimes. There is, he adds, a broader question of the "cultural differences" that complicate attempts by foreign companies to go public in the US.

Cultural and political rivalries inform the whole debate on international accounting, making it one of the thorniest issues in the development of international capital raising.

Differences in national accounting and disclosure regimes has helped keep companies from countries like Germany and Switzerland away from the

US capital markets. The London Stock Exchange, by granting a listing to any company that complies with International Accounting Standards, has long had an advantage over its US rivals in attracting foreign corporations.

Under Mr Levitt the SEC has made some concessions. It recently agreed to accept cashflow statements drawn up in accordance with International Accounting Standards Committee (IASC) rules and to allow companies to use IASC guidelines when determining whether or not they can use pooling to account for a business combination.

The requirement to comply with US GAAP remains a daunting obstacle for many foreign companies, the most visible symbol of the gulf that separates the US and European capital markets.

The chances of that chasm being bridged are better, however, than they have ever been. A year ago the IASC won a commitment from an international grouping of securities regulators - including the SEC - that could make international accounting standards the vehicle for entry to US markets.

If the IASC can achieve the considerable task of tightening its current set of rules, regulators around the world have promised to accept accounts which follow international standards for listing purposes. In effect, that would open up three national markets which do not accept IASC standards: the US, Japan and Canada.

The IASC provides a forum for continental European companies which want to raise capital internationally - particularly in the US - but do not want to play by the rules of American

finance, suggests Sir Bryan Carsberg, the committee's British chairman. "Germany and France are not going to let the US write their accounting rules for them over the long haul - they want a seat at the table," he says.

A growing number of German, Swiss and French companies have already started to issue financial statements which comply with IASC rules. One effect, say advocates, has been a greater appetite for their securities outside their domestic markets.

Ciba Geigy, for instance, has said that it believes international-style accounts have helped lift its share price. Mr Paul Brunner, a manager at Coopers and Lybrand (C&L), says: "There was a high premium for uncertainty because no-one understood Swiss accounts."

The latest breakthrough for the credibility of the IASC's body of rules came late last year with a decision by Deutsche Bank to use international standards. The internationalists of the accounting world now hope that Deutsche Telekom will follow suit.

The shift to IASC standards would also be a big boost if, as they have intimated, legislators in Germany and France move to allow companies to use international standards for domestic reporting purposes.

That does not mean that the IASC is about to provide a back door into the US markets.

Mr Levitt, for one, makes it clear that the US is not about to take a less stringent approach to foreign companies. "I am committed to international standards," he says. "But make no mis-

take about it: any nation that is expecting a sudden change to less demanding standards is making an error, because that will not be the case."

Mr Levitt says that he has "no particular allegiance to US accounting standards merely because they are from the US," but adds: "They are the best, most revealing in the world."

The IASC, for its part, is equally adamant that no easy compromises lie ahead. "We're not, of course, looking for our standards to be a soft option," says Sir Bryan.

All of this points to some heated accounting battles ahead. The greatest debate is likely to centre on the areas which, traditionally, have divided nations: how to account for the goodwill that arises on an acquisition, for instance, or the level of segmental information a company should provide.

Newer areas like disclosure of derivatives holdings will also consume much energy, as will pension accounting - a field where different tax rules, funding requirements and actuarial practices make consistency difficult to achieve.

The IASC has set itself a five-year timetable to achieve its goal. To get there it will need more resources - Sir Bryan wants to lift the committee's budget from \$1.1m a year to \$1.75m. Mr Brunner at C&L says: "The work plan is quite aggressive - when you're talking about change on a world scale, 5-10 years isn't so long."

Meanwhile the US stock markets seem unlikely to see a sudden flood of continental European listings. But, says Mr Levitt: "Five years from now, this period will seem an aberration."



Success in the works: US GAAP transformed Daimler-Benz's after-tax profit of \$155m for the first half of 1993 into an \$875m loss

The Financial Times plans to publish a Survey on

Latin American Finance & Investment

on Monday, March 25.

It is not yet clear whether the Mexican financial crisis represents a short-term disappointment or a more fundamental setback to the region's long-term growth prospects. This survey will review the issues and policy responses to the crisis, and the prospects for foreign investment in Latin America.

For more information on advertising opportunities in this survey, please contact:

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FT Surveys

مكتبة النجف

Stock exchanges: by Maggie Urry

Trio battle for foreign issuers' favour

Three markets share a single goal: to win the most listings from non-US firms

The growing interest being shown by foreign companies in listing their shares in the US has prompted American stock markets to target them as a source of growth. The exchanges are engaging in a marketing battle to increase their share of the available trading.

Mr Richard Grasso, chairman of the New York Stock Exchange, believes non-US companies have far greater potential to add to the number of listings on the "Big Board" than US counterparts. He sees the NYSE becoming "a global institution in the full sense" when it captures 450 to 600 foreign listings, enough to give it the critical mass to create and test products and services for the global investor.

At present the NYSE, which

had a market capitalisation of nearly \$6,000bn at the end of 1995, lists around 250 non-US companies among its total of 2,700 companies. More than half of those 250 joined in the last four years. Trading in foreign shares now accounts for around 12 per cent of total NYSE volume, with some of them - such as Telefonos de Mexico - among the most actively traded stocks.

The other exchanges have also spotted the opportunity for growth that non-US listings present. Strictly speaking, only the NYSE and the American Stock Exchange (Amex) are regarded as exchanges. The National Association of Securities Dealers Automated Quotations (Nasdaq) market is an over-the-counter market. Companies can also see their shares traded on the so-called "pink sheets" market operated by the NASD.

The NYSE is regarded as the most prestigious exchange, with most of the largest US companies listed there. Its listing criteria are much more

stringent than those of the Amex and Nasdaq markets and the cost to the issuer is several times greater.

Ms Catherine Kinney, group executive vice president in charge of listings at the NYSE, says the exchange has for many years been targeting non-US companies. It has established offices in London and Paris, and identified and approached concerns which would qualify to list on the Big

points out that many of its largest companies - businesses like Microsoft, Apple Computer and Intel - are well-qualified to move to the NYSE but choose to stay with Nasdaq.

Ms Ellen Hipschman who runs Nasdaq's International marketing efforts, argues that Nasdaq is not a "junior market". Although the average company listed there is smaller, the level of regulation is the same. Nasdaq has a reputation for listing high-technology stocks, to the extent that some non-US companies seek a primary listing on Nasdaq before floating shares in their home country, because they feel the US investor base is more sophisticated when it comes to evaluating information technology companies.

Ms Hipschman argues that Nasdaq offers more support to non-US companies whose shares are traded there. A director is assigned to look after each company. Listed concerns are featured in a Nasdaq magazine, which is sent to fund managers, and the exchange organises conferences and seminars at which top management can meet investors. The marketmakers are usually broking firms which also publish research on the companies and run sales teams to promote shares.

The Amex is smaller again, and lists only 20 non-US companies. Its speciality is health-care companies, with names like Medeva of the UK on the list. Mr Ron Corwin, executive vice president for marketing at the Amex, echoes Nasdaq with the claim that the Amex offers companies more support than the NYSE.

Although he admits the largest companies will have higher visibility on the NYSE, smaller groups fare better on the Amex, he says. Mr Corwin believes that the conferences and investor relations workshops organised by the exchange help companies to communicate with Wall Street.

Part of the argument between the markets concerns trading methods. The NYSE and Amex are auction markets, where buy and sell orders meet through a single "specialist" dealer to set the price of a security. Nasdaq, by contrast, is quote-driven. Competing marketmakers post the prices at which they are willing to trade on computer screens, which also show the best buy and sell prices available.

Supporters of the Nasdaq system, which is similar to that used in the UK markets since the Big Bang ten years ago, claim competition between marketmakers to win

business ensures better prices.

An important issue for the exchanges is whether to expand into non-dollar denominated listings. At present the shares of most non-US companies are quoted in the form of American depositary receipts (ADRs), which are denominated in dollars. Mr Grasso has raised the idea of trading in a company's ordinary shares in the currency of its home market. If the NYSE moves that way the other exchanges are likely to follow.

Ms Kinney says the NYSE is planning a pilot scheme to begin by the end of this year. Between 5 and 10 shares will be traded in their ordinary form beside the ADRs.

Although ADRs are useful for companies from emerging markets, Mr Grasso suggests the bulk of trading in a foreign company is likely to be in the form of ordinary shares in future. For the NYSE to increase its share of a company's stock trading it needs to list the ordinary form too. The NYSE may also extend its trading hours to accommodate foreign companies and investors.

If the plan is successful it will be a step along the road to a truly global stock market matching the increasing internationalisation of many issuers' businesses.

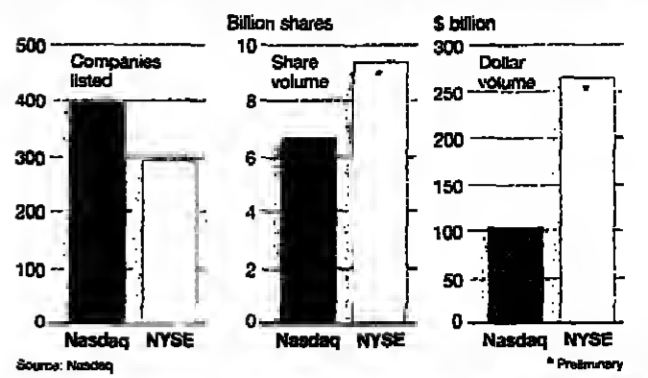
Smaller markets may cater best for smaller companies

The NYSE believes it offers the "finest equity market in the world" she says, and many large companies are attracted to it because their peers are already listed there.

Nasdaq, which is the second largest market in the world after the NYSE, is equally determined to win new companies. Although its market capitalisation is lower than the NYSE's, at \$1,150bn, it lists more companies - over 5,000 - of which 350 are foreign.

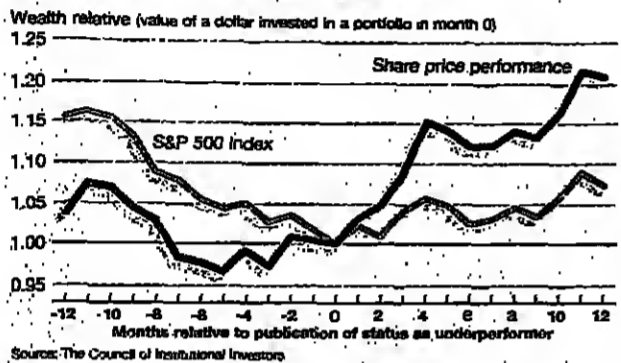
Although its criteria for listing are less stringent, Nasdaq

Foreign shares traded on the NYSE and Nasdaq 1995



Screen test: Nasdaq dealers compete to post the keenest share prices

Performance of activism targets



Source: The Council of Institutional Investors

Corporate governance: by John Plender

Investors eager to call the tune

Campaigners for shareholder value have foreign companies firmly in their sights

Ten years ago shareholder activism was a less familiar feature of US capital markets than of UK counterparts. Today the position has been reversed. Both institutional investors and individual shareholder activists in the US have brought about significant changes in the boardrooms of leading American companies. Such interventionism, often conducted noisily and publicly, is now beginning to spill over into European markets, as US investors diversify their portfolios overseas.

Concern over corporate governance issues in the US is in part a response to criticism of big shareholders' lack of success in preventing managerial failure at companies in which they had invested. It is made possible by the growing institutionalisation of the US equity market and encouraged by the growth of indexed funds, where the sale of shares

The most spectacular recent corporate governance reforms have come from a small group of public pension funds and private activists.

Eastman Kodak's sale of its chemical business and its subsequent change of chief executive officer, for example, were prompted chiefly by the California Public Employees Retirement System (Calpers) and the Pennsylvania Public Employees Retirement System.

Retailer Sears Roebuck's divestment of its financial interests came after pressure from veteran activist Robert Monks. And a controversial restructuring plan at retailer Kmart was thrown out thanks to pressure from the State of Wisconsin Investment Board.

Yet if the visible proponents of activism are relatively small in number, the strength of the governance bandwagon should not be underestimated. The Council of Institutional Investors, which speaks for pension funds with more than \$800bn under management, enjoys an increasingly high profile as a corporate monitor.

Unlike comparable bodies in Europe, it has, for the past four years, published a list of underperforming companies. The council's members are then encouraged to apply pressure, usually privately, to the corporate boards in question. Calpers follows a similar policy, although here monitoring and gongering are conducted by the same organisation.

How successful such institutional productivity chasing has been remains controversial. Academic studies do not come to uniform conclusions. Yet Calpers is in no doubt that activism enhances the fund's returns. A survey commissioned from Wilshire Associates found that shares of 42 underperforming companies targeted by Calpers had outperformed the S & P 500 index by more than 40 per cent in the five years that followed the initial action.

A study in August 1995 for the Council of Institutional Investors revealed superior average share price performance by 97 companies against the S&P 500 in the year after appearing on the council's hit list. It confirmed improved performance against other yardsticks such as earnings growth.

Meantime Calpers has shocked corporate Germany by showing itself prepared to raise questions at annual general meetings. Other US investors have campaigned on shareholder value issues in France, though to no great effect so far.

Yet US influence is set to increase in Europe, partly because Department of Labour guidelines require pension funds to vote overseas as well as at home, but more fundamentally because many European companies want access to US capital. Improved disclosure, monitoring and governance are the price that US investors exact for this accommodation.

A few shareholder activists wield huge power

is ruled out as a response to poor corporate performance.

Yet these are now common factors between the US and the UK. If approaches to corporate governance in the two countries contrast, it is probably due to differing legal frameworks and cultures.

A relaxation in 1992 of the Securities and Exchange Commission's rules on communication between shareholders has opened the door to quick proxy protest campaigns and to greater disclosure of boardroom pay. Equally importantly the US Department of Labour's guidelines require proxies to be voted on all issues that might affect the value of a pension scheme's investments. While some fund managers continue to vote on a knee-jerk basis to support the board, many argue that compulsory voting has had a consciousness-raising effect on behaviour.

According to a recent survey by Russell Reynolds Associates and The Wirthlin Group, shareholder contact with the boardroom has been growing and more than two in five institutional investors have conveyed opinions directly to company boards. But while many institutions have voted in favour of shareholder resolutions few have actually sponsored one.

That perhaps gives the lie to the idea of widespread public intervention. Most US institutional investors prefer to delegate voting power to fund managers, for whom activism may appear an unattractively high-profile and costly business.

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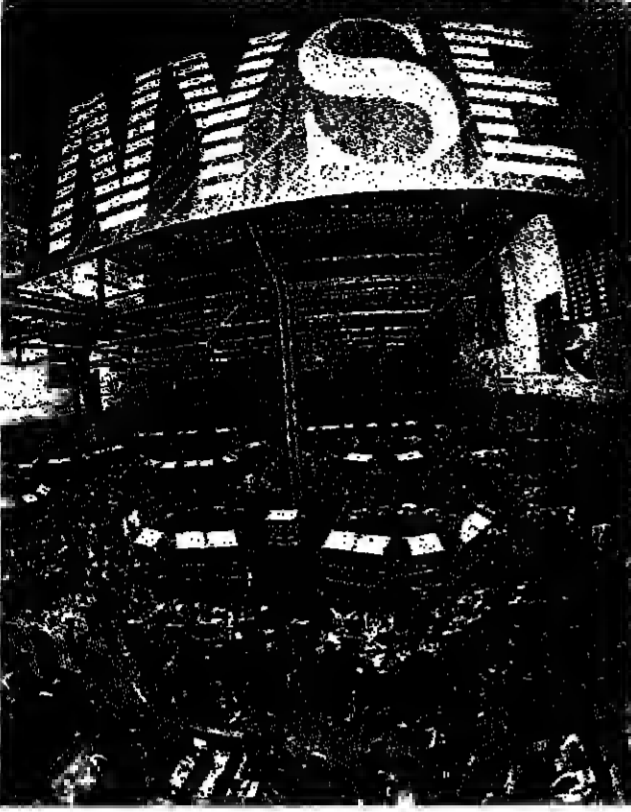
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4 ACCESSING THE US CAPITAL MARKETS

American depositary receipts: by Maggie Urry

Success could bring extinction

Demand for foreign shares has boosted ADRs while hastening listings reforms that may eventually make them obsolete



Last resource: do ADRs show domestic investors are scarce? Glyn Geth

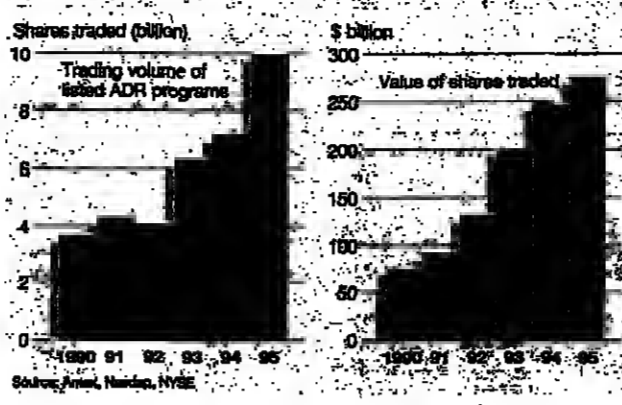
In 1993 shares in Glaxo - a UK company - were the most actively traded equities on the New York Stock Exchange. Some 275m American depositary receipts (ADRs) in Glaxo changed hands and by the end of the year over 350,000 US investors had a stake in the British pharmaceuticals business. Following the merger between Glaxo and Wellcome over 10 per cent of the combined company's shares are held in the US.

Depository receipts have come a long way since they were invented in the 1920s. American depositary receipts have been joined by global, European and other varieties, but they all have the same function of allowing American investors to buy and sell foreign shares.

Trading in ADRs on the New York Stock Exchange and the Nasdaq over-the-counter market has grown rapidly in recent years. In 1986 the value of ADRs traded in the US was \$24bn. Last year it reached \$278bn, a more than tenfold increase in 10 years.

The amount of capital raised was on an upward trend too, until it fell in 1995 after a record year in 1994. According to Citicorp, non-US companies raised \$11.5bn in 1995, com-

Trading in ADRs



pared with \$20bn in 1994. The drop reflected a sudden halt in issuance by Latin American companies following the Mexican currency crisis at the end of 1994. Activity picked up sharply in the second half of 1995 and many predict that 1996 will be another strong year.

Depository receipts are tradable securities which represent underlying equities. They are created when the shares of a company are bought on its home stock market and deposited with a custodian. The investor is then issued with a receipt for the shares on deposit - hence the name. That receipt can be traded, or cancelled if the

underlying shares are sold and delivered from the custodian.

The advantage to US investors of ADRs is that they are just like American shares. Dividends are paid and prices quoted in dollars, and deals are struck on American exchanges and settled according to US practices.

Investors should not be misled into believing that buying ADRs allows them to avoid currency market risks. The price of the ADR reflects the domestic currency price of the underlying shares translated into dollars.

Arbitrage between ADRs and ordinary shares ensures that the two prices do not diverge. Originally ADRs would be

set up without the backing of the company concerned. These days almost all ADRs are sponsored by the issuer of the underlying shares.

Mr Kenneth Lopian, senior vice president at the Bank of New York, says the custodian bank can provide important services to the company - such as maintaining a register of US shareholders and handling dividend payments.

Many advisers suggest that companies establish an ADR facility before they consider raising US cash by selling ADRs backed by new shares. But in some instances, such as the privatisation of a company which has not been publicly owned before through a global offering, an ADR facility has to be set up as part of an issue.

ADRs have proved popular with many US investors, giving them a chance to buy shares in companies from around the world, including those from emerging markets (see stories on this page for details of three of these), without the problems of dealing with local currencies and settlement systems.

Some investors are restricted from buying shares that are not listed on a US exchange, which means that ADRs are the main route for them to diversify internationally.

Many analysts believe that ADRs are only for less sophisticated investors. Larger and more international investors have the manpower and know-how to invest directly.

Mr Nick Bratt, director of global equity research at Scudder, a large institutional money manager, says his firm prefers to buy foreign shares in local stock markets. He points out that it is often, only the largest companies that have an ADR facility. He says that investment managers should search out value for investors by looking beyond them. Only around three-quarters of the top 100 UK companies, for instance, have ADR programmes.

Mr Bratt half-jokingly suggests that once a company

sponsors an ADR programme it is time to sell its shares - it must mean that the company has run out of new investors in its home country.

Pessimists like Mr Bratt aside, the ADR market faces a threat from the New York Stock Exchange's plan to trade foreign shares in their ordinary form, quoting prices in local currencies rather than dollars. That could be an early step on the road to a global securities market, with shares tradeable all round the world regardless of their origin. But that is still a distant dream.

Latin American ADRs: by Lisa Branston

Flow loses pace

The gusher of equity capital that flowed into Latin America in the early 1990s was abruptly capped last year after Mexico devalued its currency, sending fear through the ranks of emerging market investors. In 1988 and 1994 a total of 76 companies raised more than \$10bn through American depositary receipt (ADR) programmes, while last year just eight sold equity on the US markets, raising around \$559m, according to figures from the Bank of New York.

Investors remember 1993 as a strong year for Latin American equities, when they fought to buy up the limited number of ADRs that had already been issued and put more money into new offerings. That year total returns on the ING Barings index of Latin American equities were up nearly 52 per cent. In contrast it made a loss of 6 per cent in 1994 after Mexico's devaluation of the peso in late December.

This year many analysts are looking for Latin American ADRs to resume an upward

trajectory, but they concede that companies trying to raise new capital in the US may find the going tough.

Ms Maria Marron, a Latin American equity analyst at Salomon Brothers, thinks that there may be some demand for ADRs late this year, but that the first place most investors will look to put money will be in existing issues.

"There is a difference between buying something that had value in the past that is well off its highs and buying an unknown," she says.

One ADR deal that is expected sometime in the second quarter of this year is Telefonos de Peru, the Peruvian phone monopoly, which will undergo the final stages of privatisation when the government sells the 28.5 per cent of the business it still holds.

Based on the price of shares traded on the Lima stock exchange, that bit of the company could be worth as much as \$1.6bn, making it one of the biggest Latin American deals ever completed.

Israeli ADRs: by Mark Dennis

High-tech trade

Most people would be hard-pressed to name the country that is second only to Canada as a home to foreign companies listed on American stock exchanges.

The country is not in the Far East or Europe as one might expect, but in the Middle East. Some 60 of Israel's companies are quoted in the US, most of them on Nasdaq. Their total market capitalisation is around \$12bn, as compared to \$35bn for the entire Tel Aviv Stock Exchange (TASE).

Analysts say the large number of Israeli companies listed in the US reflects both foreign enthusiasm for Israeli companies, as well as weaknesses in the TASE that drive many businesses to raise capital in the US. "The TASE is in a crisis in terms of volume. It is not functioning as a tool for raising capital," says Mr Gad Hacker of Babucha Securities. "It is much easier to get money in America."

Foreign interest in Israel has increased markedly due to a prolonged economic boom and the unfolding peace process. An offering in the US is one way Israeli companies can capitalise on this enthusiasm. Most companies who seek US cash are exporters who believe that an American listing will help them attract international clients.

High-tech businesses dominate the listings, at almost 90

per cent, and include a mixture of heavyweights, such as Tower Semi-Conductor and ECI Telecom, as well as smaller capitalisation companies. The concerns were able to launch successful offerings from the mid-1980s, when Israel's reputation for technological excellence became strong enough to overcome investors' fears about political and economic risk.

Other types of companies are now starting to bring offerings. Israel's largest industrial conglomerate, Koor Industries, recently completed a \$120m global public offering, primarily focused on the US. Several big privatisations are scheduled to take place this year. These include blue-chip like Bezeq, the telephone monopoly, and Zim Israel Shipping. Some American securities firms have set up offices in Israel in anticipation of increased business.

High-tech companies are still expected to dominate the numerous new offerings expected this year. Nice Systems, a digital communications company, and Zoran, an electronics firm, are currently making initial public offerings in the US. Moreover dozens of American venture capital funds are investing in promising high-tech start-ups, many of which are expected to go public in the US within the next few years.

Russian ADRs: by John Thornhill

Lukoil pioneers

The prospect of a Russian company issuing shares on the US capital markets would have seemed as unimaginable a decade ago as a US company delivering pizzas to Muscovites' front doors. But both events happened recently.

Lukoil, whose market share of more than 15 per cent of the country's crude output makes it Russia's biggest privatised oil company, launched an American depositary receipt (ADR) programme last month, attracting strong interest from US and European investors.

The Bank of New York, acting as the depository bank, has bundled packages of four Lukoil shares into one ADR. It is hoped that foreign investors could buy up to 30 per cent of the company's shares. At Lukoil's current market value that implies almost \$1bn of Russian proxy shares could become tradeable offshore.

Lukoil's ADR programme has been classified as an unrestricted level-one issue after receiving US Securities and Exchange Commission clearance late last year. The SEC satisfied itself that sufficient safeguards concerning corporate governance and custody were in place to protect potential investors.

That approval allows even "Mom and Pop" investment institutions to buy the ADRs without too great a fear of investors launching legal pro-

ceedings against them should they be defrauded.

A string of Russian companies is set to follow Lukoil's example. Other big oil firms, such as Yukos, two of the country's most powerful banks, Incombank and Menatep, the national grid, Unified Energy Systems, and the GUM stores are all said to be contemplating ADR programmes.

As yet Russia has barely registered on the investment horizons of Wall Street fund managers. Foreign portfolio investment in Russia is estimated to account for only 0.5 per cent even of funds dedicated to emerging markets. But as one enthusiastic US fund manager based in Moscow says: "Russia has started from a lower base than other emerging markets and has the potential to grow the most."

Estimating the likely speed and scale of change in Russia is still a phenomenal challenge. A recent circular from CS First Boston wisely quoted the British economist John Maynard Keynes: "The economic system of Russia has undergone such rapid changes that it is impossible to obtain a precise and accurate account of it...Almost everything one can say about the country is true and false at the same time."

This comment is as valid today as when it was written in 1925.

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COMMODITIES AND AGRICULTURE

Farmers' leader attacks EU cereal export taxes

By Alison Maitland
European Union export taxes on wheat and barley came under attack yesterday from Sir David Naish, president of Cops, the European farmers' organisation.

"The situation could have been controlled by the issuing of licences to ensure there were sufficient cereals for our [livestock] producers," he said. "The tax could itself raise EU prices by restricting world supply and pushing up world prices."

"If you let the [commission's] cereals management committee have a weekly or monthly balance sheet... the granting of export licences could have been on a pro rata basis to those who were bidding for them."

'Hidden' metal stocks may delay bull market

By Kenneth Gooding, Mining Correspondent
Producers of aluminium, lead, nickel, tin and zinc are likely to be working at full stretch by the end of this year and will enjoy bull market conditions in 1997, according to Mr Neil Buxton, research manager for Metal Bulletin Research.

This could lead to stock reductions in the first quarter of this year being less than widely expected or to stock increases greater than most analysts expected. "This possibility, together with sluggish demand conditions, makes us slightly bearish towards the base metals sector for the next few months."

Mr Buxton suggested that the prices of many semi-fabricated metal products, such as copper tubing and aluminium can sheet, would fall, cause de-stocking and adversely affect metal market sentiment.

Price rise forecast for animal feed additive

By Alison Maitland
The price of magnesite, a mineral ingredient in farm animal feed, is likely to rise because plant closures are severely reducing world output, according to ICI, the chemicals group.

The planned closure of a big plant in Kocise, Slovakia, follows the liquidation last year of China's huge Jiansing Magnesite Corporation, which supplied about a quarter of the estimated 800,000-tonnes-a-year world market.

MARKET REPORT Coffee futures jump another 6%

London Commodity Exchange COFFEE futures jumped 6 per cent yesterday in response to an explosion of trade buying on the New York market. The March delivery price closed at a 2 1/2-month high of \$2,200 a tonne, up \$129.

Traders said the move was broadly technical, although fundamental tightness also offered background support. "With coffee, once it gets rolling it's difficult to stop it," said one.

Fears of nearby supply tightness were exacerbated by reports that a new cold front expected to move to Mexico early next week could pose problems to the country's crop for the 1996 harvest.

Gold price seen rising past \$600 an ounce

By Kenneth Gooding
Gold's price should settle between \$580 and \$700 a troy ounce, according to Mr Gary Maude, the executive director responsible for the international gold operations of Gen-

cor of South Africa, the fourth largest producer. Last night in London the gold price closed \$405.50 an ounce.

He denied that demand would fade as prices rose because in countries such as China, Taiwan, and Korea, with a traditional love of gold, many people for the first time had some disposable income to spend on the precious metal.

Bigger southern African tobacco crops likely

By Alison Maitland
Tobacco production in most of southern Africa is expected to rise this year following a good rainy season, according to the International Tobacco Growers' Association.

is forecast to rise by 31m kg to 337m kg in the 1995-96 season, a marked recovery from the previous drought-hit season. "They're all smiling at present," said Mr Tom Watson, who represents the growers' association.

COMMODITIES PRICES

Table with columns: COMMODITIES, PRICE, % CHG. Includes sections for BASE METALS, LONDON METAL EXCHANGE, and HIGH GRADE COPPER (COMEX).

Precious Metals continued

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for GOLD COMEX, SILVER COMEX, and NATURAL GAS NYMEX.

GRAINS AND OIL SEEDS

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for WHEAT LCE, MAIZE CBOT, and SOYABEAN CBOT.

SOFTS

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for COCOA LCE, COFFEE LCE, and SUGAR '11' GCSE.

MEAT AND LIVESTOCK

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for LIVE CATTLE CME, LIVE HOGS CME, and PORK BELLIES CME.

LONDON TRADED OPTIONS

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for ALUMINIUM (99.7% LME), COPPER (Grade A LME), and COFFEE LCE.

LONDON SPOT MARKETS

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for CRUDE OIL FOB, CRUDE OIL LME, and CRUDE OIL NYMEX.

PRECIOUS METALS

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for LONDON BULLION MARKET and UNLEADED GASOLINE.

FUTURES DATA

Table with columns: COMMODITY, PRICE, % CHG. Includes sections for Nuts and Seeds and VOLUME DATA.

INDICES

Table with columns: INDEX, VALUE, % CHG. Includes sections for REUTERS (Base: 18/9/91=100) and CRB Futures (Base: 1987=100).

ASHOKE MORAO

Table with columns: NAME, VALUE, % CHG. Includes sections for ASHOKA MORAO and ASHOKA MORAO.

CROSSWORD

Crossword puzzle grid with clues and answers.

JOTTER PAD

Handwritten notes and advertisements in the jotter pad section.

DOWN

Down crossword puzzle clues and answers.

INTERNATIONAL CAPITAL MARKETS

Treasuries volatile after Fed cuts rates

By Maggie Urry in New York and Marth Brice in London

US Treasury bonds jumped yesterday as the Federal Open Market Committee announced an interest rate cut at the end of its two day meeting. However, the enthusiasm for the cut was short-lived and bond prices were volatile in busy two-way trade.

monetary policy by the Fed after the tightening begun in early 1994.

The market had to contend with news that next week's Treasury auctions will be the biggest on record, raising \$4.5bn of which \$1.3bn will be new cash.

The sale will comprise \$1.5bn of three-year notes, \$1.4bn of 10-year notes and \$1.6bn of 30-year notes. Before the auction can go ahead the Treasury must put in place measures to avoid breaching the \$4,900bn debt ceiling.

many months ahead. Europe is in the doldrums and with Emu's fiscal austerity acting like a millstone, substantially lower rates ahead are the only way out of the crisis."

Investors were waiting for the outcome of the Bundesbank council meeting today. Mr Brown at Bear Stearns said: "With the Bundesbank accelerating its pace of repo easing, from 8, to 10, to 15 basis points off rates, we reckon the chances of a discount rate cut tomorrow have improved from 55:45 in favour to 65:35 in favour."

Mr Karl Haaling, head of futures and options at Deutsche Morgan Grenfell in Frankfurt, said the size of the cut had led to a reassessment by some investors of German interest rates.

He said: "Rightly or wrongly, people are perceiving that the end of the interest rate fantasy is nearly on us. Some are saying that interest rate cuts are so widely anticipated that they can only provide disappointment when they come."

The yield on benchmark two-year paper increased 1 basis point and that on 10-year paper by 2 points, with the spread between the two maturities settling at 224 points.

On Liffe the March 10-year bond future closed at 100.27, down 0.21. The yield spread of 10-year bonds over Treasuries moved from 17 to 22 basis points.

French government bonds were lifted by poor unemployment data and the March Notional future on Matif closed up 0.10 at 122.86.

Hopes of an imminent cut in the intervention rate buoyed the short end of the curve, and yields on two-year paper fell 6 basis points while yields on the 10-year area rose 2 points with the spread between the two maturities at 153.

Ms Phyllis Reed, European bond strategist at BZW, said the market was "in a very strong round of European interest rate disarmament now, which will extend for

220 points. The spread over bonds tightened 2 basis points to 47 points.

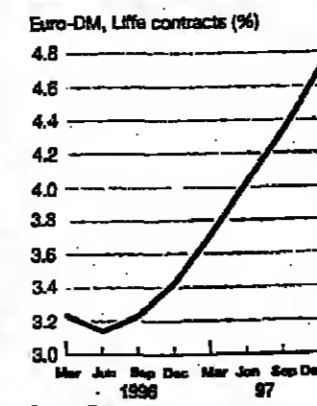
Italian bonds followed bonds, and the March bond future on Liffe closed up 0.45 at 112.40 but surged in late afternoon when a resolution of the political crisis was believed to be nearer. The spread over 10-year bonds narrowed 8 basis points to 432.

UK government bonds were dragged down by a disappointing gilt auction. Although the auction cover was 1.96 times and the tail was 2 basis points, the lowest accepted price was 1/8 below the pre-auction market level at 105, where it yielded 6.76 per cent.

A trader said: "People don't necessarily want the stock but they are happy to take it on at these levels." Mr Andrew Roberts, analyst at UBS said the result was a disappointment because "the gilt market offers more value than any other European market just now".

On Liffe the March long gilt future closed at 110.4, down 1/8.

Interest rate expectations



Croatia borrows DM50m to help rebuild tourism

By Gavin Gray in Zagreb

Croatia has completed its debut issue in the international syndicated loan market in the first of a series of international borrowings to fund the rebuilding of its shattered economy. The DM50m credit will be used to reconstruct the tourism sector.

Another, similar, credit for the tourism industry is under negotiation with the European Bank for Reconstruction and Development.

SYNDICATED LOANS

The loan, lead-managed by Raiffeisen Zentralbank of Austria, will be extended to HBOR, a state-owned reconstruction bank. RBZ assembled a 16-bank syndicate comprising mainly German and Austrian Landesbanken. The loan was 20 per cent oversubscribed and closed after 10 days of syndication.

The facility was signed on Tuesday in Dubrovnik, a city on Croatia's Dalmatian coast that was one of Europe's most popular holiday resorts in the 1970s and 1980s but heavily shelled in November 1991, during the war that followed Croatia's declaration of independence.

Dalmatia's tourism industry generated 30 per cent of former Yugoslavia's hard currency earnings and the Croatian authorities regard this sector as their best hope for economic revival. But they urgently need loans to repair hotels that were damaged either during the fighting or because they have been used to house refugees from the conflict.

Until recently, Western banks have been reluctant to extend credit lines to Croatia, but the country's political risk standing has improved following the signing of the Dayton peace agreement and the Croatian army's assault last August on Krajina, a region of Croatia formerly occupied by rebel Serbs.

Even so, HBOR is paying a high margin of 7.5 basis points over the London interbank offered rate for a loan with a maturity of only 18 months.

Western bankers expect Croatia's debt markets to improve when it reaches an agreement with the London Club of commercial bankers on the share it will assume of former Yugoslavia's \$4.65bn bank debt.

A settlement is expected in March and Mr Boro Puhlić, the Croatian finance minister, has said this will be followed by an application this year for an international credit rating and by a US\$50m eurobond issue - the country's first issue in that market.

Şişecam, the Turkish glass manufacturer, has obtained a \$50m three-year loan, making it the first Turkish corporate borrower to raise a medium-term debt facility in more than a year, writes Conner Middelmann.

The facility, arranged by J.P. Morgan, was increased from the launch amount of \$30m to accommodate oversubscriptions.

Banks participating in the syndication were Morgan Guaranty Trust, Credit Lyonnais, Union Bank of Switzerland, Bank of Tokyo, Banque Française du Commerce Extérieur and Isbank GmbH. The interest margin on the deal was not disclosed.

Şişecam was founded in 1935 to produce hand-made glassware and has since become a successful exporter of flat glass, container glass and tableware. It also dominates the domestic glass market, with an 85 per cent market share.

Two US banks tap FRN sector

By Conner Middelmann

Taking advantage of continued demand for floating-rate paper, several issuers again tapped that sector yesterday, including two US investment banks.

Morgan Stanley issued DM300m of three-year notes paying a coupon of three-month Libor plus 18.75 basis points. Meanwhile, Merrill Lynch increased an outstanding issue with a coupon of Libor plus 20 basis points by \$150m.

Five US investment banks have tapped the floating-rate market in the past three weeks raising close to \$1bn, and more are expected to surface.

"The market is in great shape and there isn't a lot of supply around - especially

with double-digit spreads [over Libor]," said one dealer.

The day's largest floating-rate note issue came from National Australia Bank, which issued \$500m of one-year notes via BZW and Morgan Stanley.

INTERNATIONAL BONDS

The paper pays a coupon of Libor less 10 basis points and was being sold at around 7 basis points below Libor. That compares favourably with NAB's commercial paper, which pays Libor less 11 basis points, said one dealer - who reported healthy buying by money-market fund managers, traditional holders of CP.

The deal also benefited from the rarity appeal of one-year floating-rate paper.

More variable-rate supply came in the form of \$300m of five-year notes for Argentina's Global Finance, increasing a \$400m deal launched in early January via Deutsche Morgan Grenfell.

DePia's DM2bn seven-year global Pfandbrief issue held up well on its first day of trading, with the 18 basis point launch spread over bonds narrowing by 2 basis points after the bonds were sold to trade.

Two more jumbo Pfandbriefe - albeit purely domestic ones - also surfaced yesterday. DMBn for Deutsche Hypothekbank and DM1bn for Hypothekbank Essen.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Amount, Coupon, Price, Maturity, Fees, Spread, Book-runner. Lists various international bond issues including US Dollars, D-Mark, and Canadian Dollars.

Import Bank of Korea is expected to issue \$500m of global bonds within the next two weeks via Lehman Brothers and Salomon Brothers. Disney's long-rumoured global bond is also taking

shape after roadshows in Europe last week. CS First Boston and Merrill Lynch are thought to have won the mandate to lead the \$1bn to \$1.5bn offering, which is seen coming to the market

within the next four to six weeks. Disney is expected to borrow up to \$5bn this year to help fund its \$1.9bn acquisition of Capital Cities/ABC last summer.

WORLD BOND PRICES

Table of benchmark government bonds for Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, and US Treasury.

BOND FUTURES AND OPTIONS

Table for France: National French Bond Futures (MATIF) FF500,000 and Long Term French Bond Options (MATIF).

Table for Germany: National German Bond Futures (LFFE) DM250,000 100ths of 100%.

Table for UK Gilts: Prices for various maturities including 12m, 18m, 2.5y, 3.5y, 5y, 7y, 10y, 15y, 20y, 30y.

Table for US Treasury Bond Futures (CBT) \$100,000 32nds of 100%.

Table for Japan: National Long Term Japanese Govt. Bond Futures (LFFE) ¥100m 100ths of 100%.

Table for US Treasury Bond Futures (CBT) \$100,000 32nds of 100%.

Table for US Treasury Bond Futures (CBT) \$100,000 32nds of 100%.

Table for US Treasury Bond Futures (CBT) \$100,000 32nds of 100%.

Table for US Treasury Bond Futures (CBT) \$100,000 32nds of 100%.

FT-ACTUARIES FIXED INTEREST INDICES

Table showing price indices and yields for various fixed interest instruments.

FT FIXED INTEREST INDICES

Table showing fixed interest indices for various maturities and currencies.

FT/ISMA INTERNATIONAL BOND SERVICE

Table listing international bond issues with details on issuer, amount, and price.

Other Fixed Interest

Table listing other fixed interest instruments and their yields.

Table listing other fixed interest instruments and their yields.

Table listing other fixed interest instruments and their yields.

Table listing other fixed interest instruments and their yields.

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CURRENCIES AND MONEY

MARKETS REPORT

Federal Reserve cuts key US interest rates

By Our Markets Staff

The dollar rose on the foreign exchanges yesterday after the US Federal Reserve cut its key interest rates by a quarter point.

The Federal Reserve lowered its Federal funds rate to 5.25 per cent and its discount rate to 6.0 per cent.

The move was followed by the Bank of Canada, which lowered its key interest rates by a quarter point.

The prospect of fresh interest rate cuts has absorbed the attention of the foreign exchange markets throughout most of yesterday's European session, adding a note of uncertainty to trading.

With the FOMC announcement coming after the close of European trading, the dollar consequently moved in a limited range for most of the European session.

Meanwhile in Europe, the Bundesbank's decision to reduce the German repo rate

by 15 basis points to 3.4 per cent - prompted speculation about further European interest rate cuts. Although the German currency was at first slightly dented by the move, it later recovered as the expectation grew that France and other European countries could follow suit.

The Bundesbank's decision to reduce its repo rate did not take the markets by surprise; with growth in Germany having weakened markedly in recent months, most traders had already anticipated a small cut.

However, the scale of the cut was slightly larger than the 10 basis points that most dealers had expected.

It also fuelled speculation that the Bundesbank might follow suit.

Meanwhile in Europe, the Bundesbank's decision to reduce the German repo rate

low the repo rate cut with a reduction in its discount or Lombard rate at its council meeting today.

However, most dealers said they thought this was unlikely. They said the Bundesbank would probably wait in order to assess the impact of its last rate cut on M3, its measure of the money supply.

But the German move was nevertheless thought likely to trigger further, slight easing elsewhere in Europe.

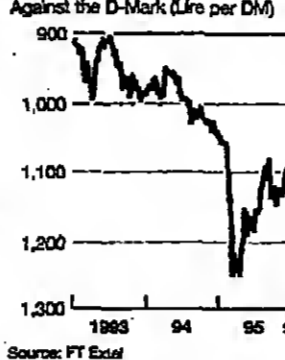
Belgium, which ties its monetary policy closely to Germany, followed suit immediately: its central rate was reduced to 3.40 per cent from 3.55 per cent and its end-of-day rate to 4.65 per cent from 4.80 per cent.

The Netherlands is also widely expected to ease policy slightly today, when it sets its special advances bank.

Meanwhile, the Bank of France, which also meets today, is expected to cut its own intervention rate by 20

Lira

Against the D-Mark (Lira per DM)



Source: FT Data

"This environment where the Bundesbank is easing rates promotes more rapid growth across Europe and improves countries' chances of meeting the Maastricht criteria for monetary union," said Mr Lawrence Hethaway, senior currency strategist at UBS in London.

The lira found further support from the growing expectation that a new government would be formed soon.

It was also supported by comments by Mr Jean-Claude Trichet, governor of the Bank of France, who said that the Italian currency had the potential to appreciate against other European currencies.

Against the D-Mark, the lira closed higher at L1,071, from L1,074, while the rate against the pound finished at FF3,433, from FF3,436. Traders said speculation of a small rate cut in France was likely to weaken the French franc in coming days.

"Trading in the dollar was subdued during most of the London session ahead of the FOMC meeting. Dealers said the markets had discounted a 25 basis points reduction in US rates at the meeting.

The Canadian dollar rallied strongly, buoyed partly by rumors of a large buy order in London and speculation that Canadian rates would remain unchanged even if US rates were cut.

In London, the dollar finished at DML4879 against the D-Mark from DML490. It closed at Y106.915 against the yen, from Y107.2.

The pound finished slightly stronger against the D-Mark at DM2,242, from DM2,241. It was also ahead against the dollar at \$1.511 from \$1.504.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns for Country, Currency, Bid/offer, Day's mid, One month, Three months, One year, Bank of England Index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Country, Currency, Bid/offer, Day's mid, One month, Three months, One year, JP Morgan Index.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table with columns for Country, Currency, Bid/offer, Day's mid, One month, Three months, One year.

UK INTEREST RATES

LONDON MONEY RATES

Table with columns for Instrument, Bid/offer, Day's mid, One month, Three months, Six months, One year.

SHORT TERM STERLING FUTURES (LFF) £500,000 points of 100%

Table with columns for Month, Open, Settle, Change, High, Low, Est. vol, Open Int.

SHORT TERM EURO-DOLLAR FUTURES (EMF) \$1m points of 100%

Table with columns for Month, Open, Settle, Change, High, Low, Est. vol, Open Int.

BASE LENDING RATES

Table with columns for Institution, Rate, Bid/offer, Day's mid, One month, Three months, One year.

EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Currency, Bid/offer, Day's mid, One month, Three months, One year.

NON ERM MEMBERS

Table with columns for Country, Currency, Bid/offer, Day's mid, One month, Three months, One year.

PHILADELPHIA FED'S C/S OPTIONS \$1,250 (cents per pound)

Table with columns for Strike, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

THREE MONTH EURO-DOLLAR (EMF) \$1m points of 100%

Table with columns for Month, Open, Settle, Change, High, Low, Est. vol, Open Int.

US TREASURY BILL FUTURES (TBF) \$1m per 100%

Table with columns for Month, Open, Settle, Change, High, Low, Est. vol, Open Int.

EUROBANK OPTIONS (LFF) DM1m points of 100%

Table with columns for Strike, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

GOLD MINES OF KALGOORLIE LIMITED

Notice of Meeting of the Holders of the Gold Mines of Kalgoorlie Limited (the "Company")...

NOTICE OF PARTIAL REDEMPTION

TO HOLDERS OF DOMUS MORTGAGE FINANCE NO.1 PLC \$100,000,000 MORTGAGE BACKED FLOATING RATE NOTES DUE 2014

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NOTICE IS HEREBY GIVEN that the bearer share certificates No. 1 and 2 of BERLANDIA INVESTMENTS N.V....

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INVESTMENT TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies (continued) with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

MEDIA

Table listing media companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

OTHER FINANCIAL - Cont.

Table listing other financial companies (continued) with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging and printing companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

PHARMACEUTICALS

Table listing pharmaceutical companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

PROPERTY

Table listing property companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

PROPERTY - Cont.

Table listing property companies (continued) with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

RETAILERS, FOOD

Table listing retailers and food companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

RETAILERS, GENERAL

Table listing general retailers with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

RETAILERS, GENERAL - Cont.

Table listing general retailers (continued) with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued) with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

TOBACCO

Table listing tobacco companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

AIM - Cont.

Table listing AIM companies (continued) with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

AMERICANS

Table listing American companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

CANADIANS

Table listing Canadian companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, 52 week High, 52 week Low, and Dividend Yield.

Visible trade set to grow on 7th March 1996. Why? Because videoconferencing is reshaping the way we conduct business. Includes contact information for PictureTel.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by FT... This service is available to companies where shares are readily traded in the United Kingdom for a fee of £1500 a year for each company listed, subject to the Editor's discretion.

FT Free Annual Reports Service

You can obtain the current annual/interim report of any company annotated with FT... Reports will be sent the next working day, subject to availability.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table containing financial data for various funds, including columns for fund names, prices, and performance metrics. Includes sub-sections like 'OTHER OFFSHORE FUNDS' and 'OFFSHORE INSURANCES'.

Handwritten note in Arabic script: 'ملاحظة للمقرء' (Note for the reader).

MANAGED FUNDS NOTES: Detailed disclaimer and information regarding the fund service, including contact details and legal notices.

LONDON STOCK EXCHANGE

MARKET REPORT

Global rate cut optimism continues to lift shares

By Steve Thompson, UK Stock Market Editor

The prospect of another series of global interest rate cuts helped to propel the FT-SE 100 index to an all-time closing high yesterday. Although there was no hard and fast news from London closed for business, the market was looking for a reduction of at least 25 basis points in the US Federal Funds rate. And there were hopes that a cut by the Federal Reserve could encourage the Bundesbank to reduce Germany's discount rate by at least the same amount. A move by the Bundesbank to lower its repo rate by 15 basis

points, the third reduction in as many weeks by the German central bank, was taken very positively by international stock markets. At the close of one of the busiest trading sessions for many weeks, the FT-SE 100 settled at an all-time closing peak of 3,758.3, up 24.0 on the day, while the FT-SE Mid 250 index gave another strong performance, adding 29.3 at 4,125.0. Dealers made the point that the FT-SE Mid 250, which has underperformed the FT-SE 100 over the past 18 months, is now within striking distance of its record peak, 4,152.8, which it hit on February 3, 1994. It was by no means plain sailing for UK equities, however. Wall

Street's advance on Tuesday evening, which took the Dow Jones Industrial Average up 76 points to yet another all-time high, saw London's marketmakers hoist their opening prices for the leading UK stocks. Consequently, the Footsie started the day 22.5 higher, but then encountered various pockets of resistance, which began to erode the market's confidence. News that the Elf-Enterprise joint venture had sold its 12.9 per cent stake in Enterprise Oil, some 67.7m shares, to a trio of brokers, who quickly placed the stock with a variety of institutions, helped to drain the market's liquidity.

There was also some slight disappointment in the market with the outcome of the £2bn auction of gilts, although some dealers said that the cover of almost two times was better than had been expected. Gilts had made limited progress during the early part of the morning, posting gains of between five and seven ticks, but ran out of steam after the auction news was published. Initial indications from Wall Street added to the gloom in London, and the Footsie came back to register its lowest level of the day, 3,739.2, shortly after US markets opened. The Dow posted an early 20-point fall but then began to claw

its way back, eventually moving into positive territory as London closed and imparting late strength to the FT-SE 100. BSKyb topped the Footsie performance league, attracting keen interest ahead of next Tuesday's interim results and amid hints that Carrefour, the French retailing group, may be considering the sale of its stake in the satellite television company to Sony, the Japanese electronics giant. Turnover in equities at 6pm topped the 1m-share mark, eventually settling at 1.04m shares, with Enterprise Oil accounting for 15 per cent of the total. Customer business on Tuesday was valued at £2.05bn.



Table with columns: Index Name, Value, Change, % Change. Includes FT-SE 100, FT-SE Mid 250, FT-SE All-Share, and various sector indices.

Hanson takes a dive

The market took a close look at Hanson's plans to demerge and did not like them. Then it took a look at other potential break-up candidates and decided it did not much like them either. Hanson lost all the gain achieved on Tuesday, as US investors took a dim view of the financial benefits that can be accrued from the international conglomerate's four-way split. Dividend prospects are being questioned and so is the valuation of the company. Hanson fell 9 to 302 1/2p with 61m traded, while comparable UK companies Tomkins and BTR shed 5 to 276p and 4 to 331 1/2p respectively. BAT Industries was also weaker for a while, but the cash generative aspects of tobacco, and the fact that BAT's sales are mainly in emerging markets where there are few regulatory worries, saw the shares bounce to close 5 1/2 up at 584 1/2p.

merzbank, of Germany, sold the shares in a "bought deal", one of the most risky aspects of stockbroking. In a bought deal, brokers bid for shares and take them all on to their books. There is usually no time to pre-place shares and the risks involved are factored into a sharply discounted price. With Enterprise Oil, the shares were taken on at a discount of more than 20p to the prevailing mid-price. Most of the shares were successfully placed at 36p and the underlying price dipped 13 to 36p while turnover rose to 161m. Analysts said that, in the long term, Enterprise would benefit, as investors had been waiting for the shares to be sold for some time and the expectation had dampened down the price. However, in the short term, the sale is expected to have soaked up much of the appetite for stock.

Glaxo active. Pharmaceuticals giant Glaxo Wellcome moved forward 28 1/2 to 967 1/2p on substantial turnover of 13m shares in the wake of heavy buying in the US. New York buyers were stimulated by news from Merck that its Aids treatment was highly effective with a cocktail that includes Glaxo Wellcome's AZT. It gave US investors, who now hold around 7 per cent of the pharmaceuticals giant, compared with more than 25 per cent a few years ago, an excuse to pick up stock. Glaxo is trading at a discount to its US counterparts but UK analysts were surprised that the news from Merck would have an impact.

They said the statement was based on a very small study, and long term worries over the patent expiry of Glaxo's key products - Zovirax and Zovirax - were still very real. News that Halifax has decided to sack Sun Alliance as its main house insurer and replace it with Royal Insurance prompted fierce two-way dealing in both insurance stocks. Royal rose 7 to 386p on the news and Sun fell 7 to 370p. Analysts said the good news for Royal was that it had secured a long contract in an area where it excels. However, the bad news was that the margins imposed by Britain's biggest building society are painfully tight. A number of analysts were advising clients to sell Royal shares yesterday. For Sun, the bad news is that it will need to disband its Halifax operation and deal with 200 staff who no longer have a dedicated function. The good

news is that it could release some £80m of capital and pursue its interest in an overseas acquisition. Vodafone, the mobile phone group, rose 7 to 287 1/2p as Henderson Crosthwaite, the agency broker, issued a strong recommendation. The agency broker believes that Vodafone will boost its subscriber numbers to 4m by March 1997. Cable and Wireless gained 1 1/2 to 444 1/2p on expectation that a new chief executive will be announced very shortly. Yorkshire Electricity sparked 35 higher to 719p on talk that the utility might be the next bid target in the sector. The German government's package to boost growth and jobs, announced on Tuesday, together with yesterday's reduction in the repo rate, combined to boost construction stocks exposed to the German market.

Redland, which last year delivered about 50 per cent of profits from Germany, was among the day's best performers in the Footsie. The shares put on 14 at 399p. RMC Group, with an even bigger chunk of profits derived from Germany, was also wanted and the shares jumped 30 to 1069p. Pilkington was the other FT-SE 100 constituent in the sector to move sharply ahead, adding 6 1/2 to 186 1/2p. In the FT-SE Mid-250 index, building materials and plasterboard group BFB Industries was boosted by the same sentiment and ended 10 1/2 higher at 309 1/2p. A positive statement from Scottish & Newcastle that accompanied a briefing for analysts, announced on Tuesday, together with yesterday's reduction in the repo rate, combined to boost construction stocks exposed to the German market. Greaves Group, the newest constituent of the premier FT-SE 100 index, gave up 1 1/2 to 596p on profit-taking. Shares in Whitbread rose 8 to 705p as the group hosted a round of briefings for analysts. A profits warning from Linat, the catering equipment manufacturer, sent the shares down 37 to 251p.

Property and shipping giant P&O ran into profit-taking and retreated 1 1/2 to 549 1/2p. Stagecoach Holdings, which on Monday announced the acquisition of Giff Gains South, the South Manchester operator, in £40.7m deal, remained in favour and the shares gained a further 5 to 380p. Aero engines group Rolls-Royce hardened a penny to 204p. Henderson Crosthwaite favours the stock and yesterday issued a buy recommendation and set a medium term share price target of 240p. Mr Brian Newman at the broker said "The Rolls Trent engine has major technical advantages over the competition and will emerge as the airlines' first choice on the Boeing 777". The same broker also urged

FUTURES AND OPTIONS

Table with columns: Index Name, Open, Settle, Change, High, Low, Est. Vol, Open Int. Includes FT-SE 100 INDEX FUTURES, FT-SE MID 250 INDEX FUTURES, and EURO STYLE FT-SE 100 INDEX OPTION.

MARKET REPORTERS

Table with columns: Name, Firm, Contact Info. Lists market reporters Peter John and Joel Kibzun.

LONDON RECENT ISSUES: EQUITIES

Table with columns: Name, Price, Change, % Change. Lists recent equity issues like F.P. 628, F.P. 24.8, etc.

FT GOLD MINES INDEX

Table with columns: Name, Price, Change, % Change. Lists gold mining stocks like Anglo American, Barrick Gold, etc.

FT-SE Actuaries Share Indices

Table with columns: Index Name, Jan 31, Jan 30, Jan 29, Jan 28, Year Ago, Div. Yield, Net Cover, P/E Ratio, Xd, Yld, Return. Lists various actuarial indices.

Hourly movements

Table with columns: Index Name, Open, 8.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, High/Low, High/Low. Shows hourly price movements.

FT-SE Actuaries 350 Industry baskets

Table with columns: Name, Open, 8.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, Close, Previous Change. Lists 350 industry baskets.

Additional information on the FT-SE Actuaries Share Indices is published in Saturday Issues. The FT-SE Actuaries Share Indices are calculated by FT-SE International Limited in conjunction with the Faculty of Actuaries and the Institute of Actuaries. © FT-SE International Limited 1995. All Rights Reserved.

FINANCIAL TIMES EQUITY INDICES. Table with columns: Index Name, Jan 31, Jan 30, Jan 29, Jan 28, Year Ago, High, Low. Includes Ordinary Share, Div. Yield, P/E Ratio, etc.

London market data. Table with columns: Name, Value, Change, % Change. Includes FT-SE 100, FT-SE Mid 250, etc.

Glencore US \$500,000,000 Medium Term Revolving Credit Facility. Advertisement for Chase Investment Bank Limited and J.P. Morgan Securities Ltd. Lists various banks and managers.



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WORLD STOCK MARKETS

Table of world stock markets including Europe, Asia, Latin America, and Africa. Columns include country, stock index, and price changes.

Advertisement for Rockwell Automation: 'When Rockwell isn't powering the Shuttle into space it's delivering just-in-time sunroofs in 136 minutes.'

Table of US Indices: S&P 500, Dow Jones, NASDAQ, etc. with columns for index name, current value, and change.

Table of US Active Stocks: Lists various US stocks with columns for stock name, price, and change.

Table of US Futures: Lists various US futures contracts with columns for contract name, price, and change.

Table of Australia Stock Markets: Lists Australian stock indices and active stocks.

Table of South Korea Stock Markets: Lists South Korean stock indices and active stocks.

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4 pm close January 31

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like 'High', 'Low', 'Open', 'Close', 'Volume', and 'Change'. Includes sub-sections for 'D', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

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Handwritten signature or mark at the bottom center of the page.

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, change, and volume.

Table of NASDAQ National Market listing various stocks with columns for stock name, price, change, and volume.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, change, and volume.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, change, and volume.

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AMERICA

Dow takes a breather after its record run

Wall Street

US stocks took a breather after their record breaking run on hopes of an interest rate cut. Prices were muted ahead of the decision from the Federal Open Market Committee, due in the afternoon, and traded within a narrow range, writes Maggie Urry in New York.

By 1 pm the Dow Jones Industrial Average, which rose nearly 110 points over the first two days of the week, was up 2.17 to 5,383.38. The broader indices edged higher, with the Standard & Poor's 500 up 2.80 at 632.95 and the American Stock Exchange composite up 0.82 to 651.58. The Nasdaq composite rose 3.02 to 1,064.32. Volume on the NYSE came to 259m shares.

Stocks had little lead from the bond market, which was quietly firmer ahead of the interest rate decision, aided by suggestions that inflation remained under control and that economic activity was weakening.

Cyclical stocks underperformed others, as a slowing economy would affect their profits. Within the Dow's 30 shares, Caterpillar fell 3% to \$63.40, Goodyear Tire and Rubber \$1 to \$47 and International Paper \$1 to \$40.90.

Earnings reports gave the market some impetus. Ford Motor beat expectations with fourth-quarter earnings per share of 49 cents, compared

with forecasts of 21 cents. The stock rose at first but slipped later to show a loss of 5% at \$39.40. Chrysler and General Motors also fell, the latter retracing some of its 11% rise on Tuesday when it reported strong fourth-quarter earnings. Chrysler shed 5% to \$57.40 and GM 4% to \$52.20.

Philip Morris, the tobacco and food group, pleased the market with fourth-quarter earnings per share slightly above forecast. Its shares rose 3% to \$67.

Kimberly-Clark, the paper maker which recently acquired rival Scott, reported earnings below forecasts. That initially hit the shares, which fell 3% to \$76. However, they recovered sharply as analysts looked behind the headline figures, to show a net gain on the day of 3% to \$97.

Also disappointing was Bethlehem Steel, which as well as producing fourth quarter earnings below forecasts was cautious for the first quarter of the current year, saying price increases would not take effect until the second quarter. The shares dipped 3% to \$15.

Corning shares were active on hopes that the diversified manufacturer might raise \$1bn by selling its faltering laboratory services division. The shares rose 3% to \$21.40.

Topping the active share list were Hanson ADRs, following the Anglo-American group's decision to break itself into four new companies. The ADRs

relinquished 5% at \$15.40.

Canada

Toronto was weak in mid-session, awaiting news on the direction of US interest rates. The TSE-300 composite index was down 28.33 by noon at 4,969.54, after Tuesday's record close, in volume of 50.3m shares.

Now, the energy giant, gave up an early advance to trade 0.4% softer at C\$124.

Corel picked up 0.4% to C\$147 after the company acquired the WordPerfect word processor and related software from Novell.

The overall index fell 60.1 to 6,870.1, industrials shed 69.5 to 8,598.9 and golds dipped 32.8 to 1,698.1.

Analysts said that the market had begun to stabilise in late trade, after its intra-day correction which was sparked in part by growing uncertainty about the possibility of a rate cut in the first half of the year.

Dealers said that cyclical shares had been responsible for most of the day's activity, with Inco, the biggest loser among blue chips, falling 25 cents or 7.3 per cent to \$3.21.

EUROPE

January ends with new Frankfurt peak

Another aggressive repo rate cut, 15 basis points, saw FRANKFURT set an emphatic new high on the session. It closed official business with the Dax at 2,470.14, wobbled in the afternoon as the dollar, bonds and the Dow moved against it, and ended its trading with a 6.91 gain at 2,463.00.

Turnover rose from DM11.1bn to DM13.4bn. Deutsche Bank and Siemens traded in DM4.5bn between them. Mr Eckhard Frahm at Merck Finck in Düsseldorf calculated that the official close left the Dax up 8.6 per cent on the month, compared with a 7 per cent gain for the whole of 1995.

The market, said Mr Frahm, was being driven by the dollar and corporate restructuring prospects, as well as by liquidity and the interest rate environment. DAX 30 earnings per share were expected to rise by 30 per cent this year, and by 13 per cent in 1997, and dollar-related stocks dominated the best Dax performers in January, led by Continental, Bayer and BMW, up 21.5, 17.6 and 15.1 per cent respectively.

Lufthansa rose another DMS.50 yesterday to DM22.90; the flag airline told a German business magazine on Sunday that it could treble its earnings by the year 2000. SAP profits

dropped DM9.70 or 4.3 per cent to DM217.50 after a 44 per cent rise in 1995 earnings, and confident predictions for 1996.

PARIS, down at one point, rose for the sixth consecutive session on late foreign buying, the CAC-40 index ending 17.90 higher at 2,021.03, with turnover inflated to FF7.25bn by expiry-related arbitrage.

Stocks which got a poor early reception improved. Bouygues, after its news of heavy provisions against the 1995 accounts, fell to FF492.50 before closing a net FF15 down at FF517.10, a 1.04% relative flat in its initial reaction to higher turnover and profits for 1995, ended FF19 ahead at FF1,466.

Meanwhile, Rhône-Poulenc, the chemicals and pharmaceuticals group, outdistanced most blue chips with a gain of FF4 at FF119, on higher earnings and plans to sell FF10m of assets to reduce debt.

MILAN built up its hopes for an imminent solution to the government crisis. The Comit index rose 6.17 to 619.94, while the real-time Mibtel index was 82 higher at 9,923.

Set forged ahead L24 to L4.97 after newspaper reports that the group's assets might be sold in tranches, although many analysts were sceptical about the practicalities of such

FT-SE Actuarial Share Indices

Table with columns: Index Name, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010. Rows include FT-SE 100, FT-SE 250, FT-SE 500, FT-SE 1000, FT-SE 1500, FT-SE 2000, FT-SE 2500, FT-SE 3000, FT-SE 3500, FT-SE 4000, FT-SE 4500, FT-SE 5000.

THE EUROPEAN SERIES

Table with columns: Index Name, 1995, 1996, 1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010. Rows include EURO STOXX 50, EURO STOXX 100, EURO STOXX 200, EURO STOXX 300, EURO STOXX 400, EURO STOXX 500, EURO STOXX 600, EURO STOXX 700, EURO STOXX 800, EURO STOXX 900, EURO STOXX 1000.

Preussag, the German engineering group.

MADRID featured a near 8 per cent gain in Repsol, up Pta125 at Pta4,360, on signs that the latest privatisation offer was being well absorbed. The general index rose 27.40 to 3,734.49. BRUSSELS liked a 15 basis-point cut in the Belgian National Bank's central rate, and the Bel-20 index put on 14.56 to 1,690.23.

Foresters, with sector indices up 2.7 and 2.3 per cent respectively, lifted HELSINKI, where the Hex index rose 12.50 to 1,752.41, and STOCKHOLM, where the Affarsveckind Gen. 2,068.06. Bearer shares in Agrimex, the agriculture trading company, soared F11,500 to F13,000 as the group established a subsidiary intended to centralise its trading activity.

drawn from a disputed rocky outcrop in the Aegean Sea after a tense stand-off on Tuesday. The IMKB-100 index gained 3.310 at 49,489.5. Analysts noted, however, that the market remained sensitive to domestic politics over efforts to form a coalition government after the inconclusive December elections.

ATHENS also reacted to the de-escalation of tension, with a 1.6 per cent rise. The general index moved up 50.08 to 929.45. WARSAW picked up 2.4 per cent, taking the month's advance to 30 per cent and the market to a 52-week high. The Wig index rose 24.16 to 10,413.1 on hopes that the year's second interest rate cut could come as soon as February.

Anixim, the food processor, jumped 2.70 points to 29.80 on news that it would receive a 19m-stoily refund after paying too much tax in 1990.

BUDAPEST was higher for the 18th successive session and the Budapest index climbed 65.26 to 2,068.06. Bearer shares in Agrimex, the agriculture trading company, soared F11,500 to F13,000 as the group established a subsidiary intended to centralise its trading activity.

Written and edited by William Cochrane and Michael Morgan.

ASIA PACIFIC

Nikkei at 17-month high on foreign demand

Japan

Japanese equities saw broad, active foreign buying on mounting hopes of economic recovery and following another record breaking Wall Street advance. The Nikkei average closed at a 17-month high, writes Emiko Terazono in Tokyo.

The 225 index was up 80.80 to 20,812.74 after moving between 20,786.68 and 21,021.53, topping 21,000 briefly for the first time since June 1984 on purchases of cyclical stocks such as steel and shipbuilders.

Volume totalled 73m shares, against 65m. Foreigners and brokers bought large-capital cyclical, while individual investors traded speculative favourites. But domestic institutions remained on the selling side. The ToPIX index of all first section stocks rose 14.97 to 1,613.11 and the Nikkei 300 by 3.20 to 301.79. Advances led declines by 727 to 342, with 145 issues unchanged.

In London the ISE/Nikkei 50 index gained 1.31 to 1,413.35. Investor confidence was also boosted by the year's decline against the dollar. On the economic front, following Monday's rise in industrial production, the Economic Planning Agency's Tuesday report of the diffusion index in November stayed above the boom-or-bust level of 50 per cent for the second consecutive month.

NKK, the steelmaker, was the most active issue of the day, gaining Y8 at Y306. Investors were encouraged by NKK's restructuring of its leasing subsidiary and the stock was supported by foreign and domestic institutional buying.

Other steel issues were also firm, Kawasaki Steel rising Y14 to Y379 and Sumitomo Metal Industries Y10 to Y349.

The dollar's rise supported shipping companies, which continue the business in the US currency. Showa Line moved ahead Y11 to Y228 and Mitsui OSK Lines Y10 to Y382.

Brokers gained ground on expectations of higher earnings due to the recent rise in stock

market activity. Nomura Securities put on Y30 at Y2,320 and Daiwa Securities Y50 at Y1,600.

Speculative shares were mixed. Announcements by the Tokyo and Osaka stock exchanges of restrictions on margin trading in Daido Steel Sheet prompted profit-taking in some issues. Daido fell Y40 to Y2,150 and Kyokuyo inched down Y1 to Y849. However, Toho Zinc climbed Y27 to Y800.

In Osaka, the OSE average moved up 22.71 to 2,331.56 in volume of 149.3m shares.

Roundup

The region's biggest markets, especially, were influenced by Wall Street. HONG KONG, however, gave up part of its sharp early gains as specu-

lation grew that there could be a spate of covered warrant issues. The Hang Seng index still ended 118.24 or 1.4 per cent ahead at 11,359.70, after a day's high of 11,411.14, in turnover that swelled to HK\$9.1bn.

SYDNEY offered better than expected December current account data and a subsequent rally in bonds as the domestic ingredients as the All Ordinaries index advanced 22.7 to 2,295.5 in turnover of A\$670.1m.

WELLINGTON's market leaders, Telecom and Carter Holt, both closed 1 cent up at NZ\$45 and NZ\$1.17 respectively. The NZSE-50 index rose 23.09 to 2,114.56 in good volume of NZ\$55m.

SINGAPORE finished higher on foreign institutional interest in blue chips, with particu-

larly strong gains in property and banking, and on some light accumulation in recent underperformers. The Straits Times Industrial index put on 25.47 to 2,449.15.

BOMBAY was higher on further foreign demand, with investors apparently shrugging off the sliding rupee, which fell to an all-time low against the dollar in intra-day trading. The BSE-30 composite index gained 21.92 to 2,931.84.

JAKARTA rose in anticipation of lower US interest rates, the JSE composite index gaining 0.38 or 1.65 per cent at 578.54, with liquid, heavy-weight stocks prominent among the winners. BANGKOK registered a six-month peak, also in busy trade, the SET index closing 16.99 up at

1,410.33 in Bt15.5bn turnover. SEOUL saw demand for blue chips offset selling of small-capitalisation stocks, and the composite index added 3.37 to 878.82 ahead of today's publication of consumer and producer price figures.

KUALA LUMPUR extended recent gains, although late foreign selling trimmed prices as many investors, apparently, decided to lock in profits ahead of a market holiday today. The composite index finished 2.53 ahead at 1,055.43, having touched 1,067.50.

TAIPEI still troubled by China fears, fell late in the day. Selling pressure emerged from short-term oriented investors after Tuesday's strong rally, and the weighted index lost 40.40 to 4,765.40.

São Paulo mixed at midday

São Paulo was mixed in midday trade as investors digested the lowering of Brazil's real currency foreign exchange band. The Bovespa index, which jumped 4 per cent on Tuesday, was 28 points higher at 51,363. Analysts noted that although the change was seen as positive, foreign investors, in particular, might need some time to understand that the central bank move did not have immediate implications for the country's foreign exchange policy.

BUEENOS AIRES was slightly weaker, although analysts noted that investors had

largely shrugged off news of a sharp drop in industrial output. The Merval index had slipped 1.14 points to 562.76 in early trade.

Dealers also noted that the market was holding fire, awaiting the US Federal Open Market Committee's decision on whether to lower short-term interest rates.

CARACAS equity and Brady bond prices were lower in midday trade as the market continued to adjust to new Brady bond trading rules. The 10-share IDC index was standing 13.71 easier at 2,044.48.

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

Table with columns: Market, No. of stocks, Dollar terms (Jan 26 1995, % Change over week), Local currency terms (Jan 26 1995, % Change over week). Rows include Latin America, Argentina, Brazil, Chile, Colombia, Mexico, Peru, Venezuela, Asia, China, South Korea, Philippines, Taiwan, China, India, Indonesia, Malaysia, Pakistan, Sri Lanka, Thailand, Euro/Mid East, Greece, Hungary, Jordan, Poland, Portugal, South Africa, Turkey, Zimbabwe, Composite.

Indices are calculated at end-week, and weekly changes are percentage movements from the previous Friday. Base date: Dec 1989=100 except those noted which use 1990=100. (Data: 31 Dec 1995; 31 Dec 1994; 31 Dec 1993; 31 Dec 1992; 31 Dec 1991; 31 Dec 1990; 31 Dec 1989; 31 Dec 1988; 31 Dec 1987; 31 Dec 1986; 31 Dec 1985; 31 Dec 1984; 31 Dec 1983; 31 Dec 1982; 31 Dec 1981; 31 Dec 1980; 31 Dec 1979; 31 Dec 1978; 31 Dec 1977; 31 Dec 1976; 31 Dec 1975; 31 Dec 1974; 31 Dec 1973; 31 Dec 1972; 31 Dec 1971; 31 Dec 1970; 31 Dec 1969; 31 Dec 1968; 31 Dec 1967; 31 Dec 1966; 31 Dec 1965; 31 Dec 1964; 31 Dec 1963; 31 Dec 1962; 31 Dec 1961; 31 Dec 1960; 31 Dec 1959; 31 Dec 1958; 31 Dec 1957; 31 Dec 1956; 31 Dec 1955; 31 Dec 1954; 31 Dec 1953; 31 Dec 1952; 31 Dec 1951; 31 Dec 1950; 31 Dec 1949; 31 Dec 1948; 31 Dec 1947; 31 Dec 1946; 31 Dec 1945; 31 Dec 1944; 31 Dec 1943; 31 Dec 1942; 31 Dec 1941; 31 Dec 1940; 31 Dec 1939; 31 Dec 1938; 31 Dec 1937; 31 Dec 1936; 31 Dec 1935; 31 Dec 1934; 31 Dec 1933; 31 Dec 1932; 31 Dec 1931; 31 Dec 1930; 31 Dec 1929; 31 Dec 1928; 31 Dec 1927; 31 Dec 1926; 31 Dec 1925; 31 Dec 1924; 31 Dec 1923; 31 Dec 1922; 31 Dec 1921; 31 Dec 1920; 31 Dec 1919; 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UK threatens to challenge Iberia subsidy

By Robert Shrimley in London and Emma Tucker in Brussels

The British government last night threatened a European Court challenge to a Commission decision approving a large state subsidy for the Spanish airline Iberia.

Ministers and MPs denounced the ruling by Mr Neil Kinnock, the EU transport commissioner, to approve around Ptas7bn (£713m) aid to the airline as a "depressingly weak decision".

Viscount Goschen, Britain's aviation minister, said he would study the judgment, and added he "certainly

would not rule out" a European Court challenge to the ruling. "We have already shown our resolve," he said in a reference to the pending challenge to Air France's state aid.

British Airways expressed "surprise" but is waiting to read the terms of the agreement before deciding on possible court action.

Mr Kinnock has justified his position by saying the Spanish government's rescue package for the troubled airline should not be categorised as state aid in the traditional sense.

He argued that the sum fell far short of Iberia's original demand for Ptas130bn and that it had already

taken substantial steps to turn itself into a viable enterprise. A further Ptas20bn is available next year if Iberia can demonstrate its viability.

As part of its restructuring, the airline has been forced to sell its 85 per cent stake in the loss-making Aerolineas Argentinas, which had been draining it of about \$900m a year. It has also frozen all salaries and made 3,000 workers redundant.

Mr Kinnock said the new investment could be justified on strict commercial grounds under what is known as the "market investor principle". This allows government investment if the Commission is satisfied a private

investor would have been prepared to act in the same way.

However, Lord Goschen disputed Mr Kinnock's argument saying: "If this was a commercial decision, where were the banks? I can't believe anyone seriously believes Iberia is a sound investment."

He derided the ruling as "depressingly weak", adding: "We have worked so hard to get an open market in aviation and this flies in the face of what we have been doing."

Sir George Young, the transport secretary, said the former Labour party leader's decision could "undermine all our efforts to establish fair

competition in the community aviation market".

Tory MPs were even more furious. Mr Neil Hamilton, former industry minister and a leading Eurosceptic, described the decision as "another Brussels subsidised attack on Britain's efficient private enterprise airlines".

"The British government should bang the table and complain at this unfair competition undermining British Airways and other efficient British private sector companies, so that loss-making state airlines throughout Europe can be subsidised, sometimes through the back door," he said.

Computer delay hits air traffic control complex

By Michael Cassell, Business Correspondent

The opening of Europe's largest air traffic control centre at Swanwick, near Fareham in Hampshire, has been postponed for a year because of serious problems in installing computer software systems.

The £350m (£282m) development, to take responsibility for all air traffic control in England and Wales, was due to open in December this year but will not now become operational until December 1997.

Mr Derek McLaughlan, chief executive of National Air Traffic Safety Services, the air traffic control arm of the Civil Aviation Authority, said he was disappointed by the delay but that there was "no question of introducing any new system unless it is absolutely safe".

The IPMS union, which represents 3,500 UK air traffic controllers, said the delay was "regrettable" but that safety was of paramount importance to its members.

Building work on the centre was completed in 1993 and it is understood that the problems - in attempts to install and integrate 2m lines of software

- began to emerge towards the end of last year. A NATS spokeswoman said the contractors handling the installation, a consortium led by Lorat Systems of the US and also including Siemens Plessey and Frequentis, had "run into snags with an extraordinarily complex task". When it was announced in 1993, the contract was valued at £130m.

Swanwick will take over from the London Area and Terminal Control Centre at West Drayton in Middlesex and will be among the world's largest air traffic control complexes.

The investment by the NATS forms part of a planned £600m programme to concentrate its operations at Swanwick and at Prestwick in Scotland, which is scheduled to begin operating at the start of the next decade.

Last year, the government said the planned £200m Prestwick centre, to handle traffic over Scotland and the north-eastern Atlantic, would have to be built, equipped and owned by a consortium of private sector companies. But the CAA said the government's private finance initiative was an inappropriate way of funding air traffic control investment.

Tradepoint in Bloomberg link-up

By Norma Cohen

Tradepoint Investment Exchange, the rival to the London Stock Exchange, said yesterday that it has signed an agreement with data and information provider Bloomberg which will allow those using Bloomberg's 55,000 terminals worldwide to execute trades in UK shares.

This means that traders and investors with Bloomberg screens can obtain direct access to the London market, bypassing intermediaries.

About half of Bloomberg's screens are based in the US market where users prefer the type of dealing system used by

Tradepoint to the quote-driven system operated by the London Stock Exchange. Bloomberg also has a significant presence in the Asian markets.

"That means we are getting global reach at no cost to ourselves," said Mr Stephen Wilson, Tradepoint's executive director. "There is no way we could build that global reach ourselves," he said.

Already, Mr Wilson said, Tradepoint's volumes are rising by about 20 per cent each month. The number of trades in January rose to 350 from 110 in October and by volume, turnover last month totalled £30m (£45.3m), up from £2m in October.

While the volumes remain minuscule relative to London stock exchange total turnover, Mr Wilson said the trend is indicative of users' growing comfort with the system.

For Bloomberg, which has agreed to invest in software for the venture, the move opens up the system to data from an alternative source. Mr Michael Bloomberg has so far largely resisted pressure from some subscribers to "open" the system so that competitors' data can be fed into Bloomberg screens and integrated into its analytic packages.

Tradepoint opened for business last October and offers an order-matching facility in

which buyers and sellers advertise firm prices at which they are prepared to deal in set lots of shares and dealing is conducted electronically. It is an alternative to the London Stock Exchange's quote-driven system on which market makers quote prices at which they will buy or sell large blocks of shares and investors negotiate deals by phone.

However, many investors - particularly foreign investors - have complained that trading costs in the UK are too high. The London stock exchange is currently considering how to expand its dealing system to include some order-matching capacity.

UK NEWS DIGEST

Unions urge preparation for monetary union

Britain's Trades Union Congress is proposing a joint campaign with the Bank of England and the Confederation of British Industry to establish a national consensus on preparations for possible participation in European Economic and Monetary Union.

Senior union leaders believe the UK cannot afford to stand aside from Emu in the hope that it will never happen, or that it will quickly fail. They will propose shortly that Mr John Monks, the TUC general secretary, Mr Eddie George, the governor of the Bank of England and Mr Adam Turner, the director-general of the CBI, join a task force to examine all the UK's options.

Union leaders are convinced that the Euro would help to prevent currency speculation and assist collective bargaining across the EU's labour markets.

Union leaders also believe the UK would face the danger of isolation if it decides to stay outside a common currency area.

They argue that the UK committed itself at the EU Council in Madrid in December to accept a high degree of monetary convergence, whether it joins Emu or not.

However, the TUC is pressing for a commitment to full employment to be written into the new EU treaty that will emerge from this year's intergovernmental conference.

Robert Taylor, Employment Editor

Short-term contracts take hold

Workers employed on short-term contracts to meet sudden increases in demand are becoming an important part of UK industry as Japanese-style manufacturing techniques spread.

A Financial Times study has revealed a 67.5 per cent increase in five years in the numbers of manufacturing employees on temporary contracts. These can be for as little as one day, though typically last from three to six months.

The use of such workers has become critical to many manufacturers, which are switching to just-in-time working practices, in which stocks are minimised and companies turn out goods quickly to fill orders.

Several companies - including the UK divisions of Black & Decker and Procter & Gamble - say temporary production workers have helped them improve competitiveness, especially in continental Europe.

Peter Marsh, London

Insurers back quake coverage

London-based insurers, including Lloyd's, are providing a substantial chunk of reinsurance coverage for the California Earthquake Authority, a state-sponsored body set up to protect homeowners against a large-scale catastrophe.

Lloyd's non-marine insurers are providing some \$194m in capacity, and other London insurers are underwriting a further \$71m of cover. The contributions are part of \$2bn in cover being sort as part of a complex \$10.5bn reinsurance programme, providing different amounts of cover according to the severity of any incident. Mr David Rowland, Lloyd's chairman, recently met the project's instigator, Mr Chuck Quackenbush, the California insurance commissioner. Yesterday Mr Rowland said: "The market continues to be a world leader when it comes to finding solutions in some of the most difficult areas."

Ralph Atkins, Insurance Correspondent

Overseas sales shown declining

Fresh signs that export growth is weakening after the surges seen earlier in the recovery emerged yesterday in a business survey. A report by DHL, the express package service, and Gallup, the polling organisation, found that the proportion of companies reporting strong overseas sales fell slightly in the last quarter. Of the 1,000 companies surveyed at the end of 1995 only 54 per cent said that export expectations for the next three months were "good" or "excellent". Although this level is relatively healthy, it is the lowest since the end of 1993.

Gillian Tett, Economics Staff

Panasonic to create 100 jobs

Panasonic UK is to invest £40m (\$50.4m) in a new semi-automated warehouse in Northampton, creating about 100 jobs. The company, a member of the Japanese Matsushita group, will buy 52 acres of an existing distribution estate shared with Coca Cola, GE Lighting and Black & Decker. The new warehouse will occupy 17 acres and the remainder will be available for expansion. Mr Michael Brooke, managing director of Panasonic Logistics, said that the warehouse would serve Panasonic's distribution needs in the south and Midlands from July next year.

Alan Cane, London

Cars 'most popular perk'

Top 5 company perks



doubled in the past 10 years.

Company cars are Britain's most popular business perk, driven by almost 2m people at a cost of about £5.1bn (£7.7bn) a year, according to a survey of employee benefits. Cars outrank company canteens as the most expensive benefit in kind, representing almost a third of the £18.2bn spent on perks in the 1994/95 tax year. Research by IFA Promotion, which represents more than 15,000 financial advisers, showed that the cost of benefits in kind was equivalent to 6 per cent of the UK's wage bill. Spending on employee benefits has more than doubled in the past 10 years, rising by an estimated 280 per cent.

Richard Wolfe, London

Contracts

COMPUTERS: Hoskyns, UK subsidiary of the French-based computer services CGS group, has won a £2m (\$3.02m) contract to provide new logistics and financial systems to MoDo, the paper manufacturer and distributor at its West Byfleet headquarters.

ADVERTISING: M&C Saatchi, Mr Maurice Saatchi's breakaway advertising agency, has been appointed by The Asprey Group, the luxury goods company, to take charge of its advertising. The total communications budget will be about £8m (\$9.08m).

No man has ever lost his way by keeping to the straight and narrow.

Goethe

Why is Lyonnaise des Eaux successful

throughout the world?

Our professional competence. The quality

of service we provide to our customers.

The assertion of our rules of conduct.

These are the foundations

of trust.

Trust: let's talk about it!

In many countries today,

companies entering into

major contracts or new

strategic alliances are expected

not only to prove

their technical expertise

but also to present their

code of ethics. Complying with the most

stringent principles is a winning strategy.

What developments can be seen at

Lyonnaise des Eaux?

Let the figures speak for themselves.

Fifteen years ago, the Group generated

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market. Today, that figure is 43% and,

for the Group's Degrémont and Dumez-

GTM units, it is as high as 60%.

We work in over a hun-

dred different countries.

Lyonnaise des Eaux is a

world leader in the water

segment, and through

our GTM-Entrepose sub-

sidiary, we are a major

construction contractor.

Overall, we are one of the

most international French

companies, with 30% of our capital held

by foreign investors.

What does that international success

have to do with trust?

Our international growth is also the result

of the trust we have earned across the

For the world to be exemplary we have to start with ourselves.

world, even in some of the most demanding countries, from Australia to the USA.

Recent examples of trust?

The contract to provide water services to

Greater Buenos Aires was awarded to

Lyonnaise des Eaux after an intensive

international competition. This project

has the support of the World Bank and

is now widely considered to be a model

achievement in the water industry. We

have also signed a multi-project agreement

with the EBRD to develop services and

infrastructure in Central and Eastern

Europe. And, last December, our takeover

bid for the key British water company,

Northumbrian Water, was approved by

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This is what we are implementing. This is

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and our customers.

Annual report and Code of ethics available

on request: fax (33) 1 46 95 55 84.



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72 avenue de la Liberté 92753 Nanterre, France

For more than a century, Lyonnaise des Eaux has provided its expertise in environmental services - water supply, distribution and treatment, waste management, energy supply - and in the construction field. The Group operates in more than a hundred countries worldwide and in 1994 generated \$20 billion in revenues.

NEWS: UK

North Sea platform operators seek cost savings

By Robert Corzine

Regional operators of North Sea oil and gas platforms may emerge in future as a result of attempts to cut costs in the offshore oil industry. Operating costs could be cut substantially, speakers at an industry conference in London yesterday suggested, if there were fewer operators in specific sections of the North Sea. Under the present system there can be a large number of platform operators within a fairly small area.

But Mr Graham Hearne, head of Enterprise Oil, one of the UK's largest independent explorers, said that the industry should consider "area agreements where one or two companies do all the operating across swathes of blocks". At present co-operation among operators of nearby fields is confined to the sharing of helicopters or supply boats. Any move to a single operator in an area would be a radical departure from current practice, say industry experts. But most oil executives agree

there will need to be further improvements in the cost structure of the North Sea to maintain its competitiveness as international oil companies become increasingly selective as to where they will invest. The competitiveness of the North Sea has been boosted in recent years, in part because of an industry-wide initiative known as "cost reduction in the new era", or Crine. But the Crine initiative, which began three years ago, has focused only on lowering the capital cost of

new projects by 30 per cent. Capital savings have also been made as a result of partnership arrangements, under which contractors bear some of the financial risk in exchange for sharing in any financial benefits if projects are completed under budget or ahead of a deadline. Yesterday delegates considered whether Crine, which was the first such industry-wide cost reduction initiative in the UK should be extended. They said the prospect of relatively soft oil prices for some time to come suggested that cost

reduction drives be enlarged to include exploration and appraisal of undeveloped fields and the long-term production phase of fields, including their eventual decommissioning. Mr John Wils of BHP, the Australian oil company, said the Crine programme was a "valuable initiative reaching the end of its shelf life". Nothing "should be outside the remit" of its replacement, he said. Some delegates expressed concern, however, that the increasingly close relationship between big North Sea oil companies and a handful of their

main suppliers and contractors was stifling innovation. Mr John d'Ancona, a spokesman for smaller companies in the sector, said the international competitiveness of Britain's offshore supply industry could suffer as a result of the "arid philosophy of partnering" between the big companies. Delegates said an industry fund might be created to ensure that money was available to allow innovative ideas from small companies to be developed into products for the offshore industry.

Pressure grows to increase MPs' pay

By John Kampner, Chief Political Correspondent

The campaign to boost the pay of Britain's MPs gathered momentum last night as several ministers expressed support for a call from more than half the total number of backbenchers for an independent review of salary levels. Although a Commons motion, signed by 291 MPs, asked the Nolan committee to look into the question and report back by April 30, several suggested it would be better assigned to another panel such as the senior salaries review body.

The opposition Labour party leadership expressed concern at what it said was a Tory campaign to distort the motion, linking the demand for an independent assessment with calls by some MPs for a doubling of their pay. Lord Nolan, whose report on political propriety last year has led to restrictions on MPs' outside earnings, said it was for the prime minister to change the remit of his committee to look into pay. The current pay for MPs of £24,000 is well below most Western equivalents, although they are given generous office allowances and subsistence. Other devices to top up pay include using spouses as secretaries and driving long distances to and from constituencies to earn mileage.

Previously MPs voted each year on pay and such was the embarrassment that the session was usually held late at night. Many MPs, especially Tories, believe their official earnings are so demeaning that they are deterring talented newcomers from joining. They argue that salaries have remained static over the past 30 years whereas average wages in real terms have gone up by 80 per cent. Some 52 Conservatives have already announced that they are standing down at the next election, some making clear they need to make up for lost time by taking jobs in the City.

Farmers' leader raps minister on CAP cash

By Alison Maitland

The president of Britain's National Farmers' Union yesterday attacked Mr Douglas Hogg, the agriculture minister, for calling for cuts in farm subsidies, as government figures showed farm incomes jumped last year to their highest for 20 years.

Sir David Naish said the government "should be pleased we have a strong agriculture and that we are competitive - and not deprecate it".

Mr Hogg revealed in a letter in yesterday's Financial Times that he had written to Mr Franz Fischer, the EU's agriculture commissioner, saying arable farmers had enjoyed "massive overcompensation" because EU market prices had fallen by less than expected at the time of the price-capping reforms of the Common Agricultural Policy in 1992.

"I very much hope he will recommend the Agriculture Council to reduce the payment rates," wrote Mr Hogg.

Sir David, vigorously defending the 29 per cent real rise in farmers' incomes last year, said Mr Hogg was pressing the UK objective of further CAP reform without considering the interests of the other 14 member states.

"Before he starts writing those sort of letters, he really ought to see what the effect in the strong currency countries has been, where they haven't had an effective 30 per cent devaluation of the pound," said Sir David, who is also president of Cops, the umbrella European farmers' body.

Relief may be at hand for consumers fed up with the taste of milk substitutes and conventional heat-treated milks, Deborah Horgreaves writes. Milk Marque, the farmers' dairy co-operative, has developed a process for treating fresh milk, which it says preserves the taste and freshness for up to 28 days. Passengers aboard Britain's main airlines have been able to enjoy the extended-life milk with their morning cornflakes since October, following the launch of the product. The airline British Midland is planning to use the milk for all its tea and coffee in the next few weeks. The Milk Marque process

heats the milk to 120 degrees Celsius for a few seconds. At that temperature most bacteria are killed but the taste is not impaired, as it can be in ultra-heat-treated (UHT) milk which is heated to 140 degrees. The milk is then packed into sterile boxes, which means it can be kept longer than pasteurised milk, where the containers are clean but not sterile. Unlike UHT milk, it has to be kept in the refrigerator. Since October Farm Produce Marketing, a small company set up three years ago on a Cheshire dairy farm, has been marketing the extended-life milk to airlines.

It is being offered on breakfast flights as "milk from Cheshire" in 125ml boxes. Only the poultry sector showed a significant fall, because of the increased cost of cereal-based feed and lower output prices. Sir David said more than 70 per cent of last year's increase in incomes came from higher market prices. "We're getting nearer to world prices, and that must be the way the industry is driven."

He insisted that farm incomes were recovering from very low levels in the late 1980s and early 1990s. "I'm not in the least ashamed that the industry is now making sensible profits because it's reinvesting them in the countryside, and in plant and equipment to keep us competitive," he said.

Dutch bank plans new City HQ

ABN Amro, the Dutch banking group, plans to build a new investment banking headquarters at Spitalfields, the site of the former fruit market on the north-eastern edge of the City of London.

The decision will have been a relief for the Corporation of London, the City's local authority, which has been campaigning to stop financial sector companies relocating to Canary Wharf, the large office development in docklands.

The new steel and glass structure will mark the first phase of the planned rebuilding of Spitalfields - which has been earmarked for redevelopment for more than a decade.

The site is owned by a consortium comprising BICC, the engineering and construction group, Costain, the construction company and SPP, the Swedish investment institution. Costain and Balfour Beatty, a subsidiary of BICC, have been awarded the £50m (\$75.5m) construction contract.

Spitalfields is only yards away from the Broadgate office development, which houses many of the City's most important financial sector tenants.

Unusually, the corporation has agreed to sell its freehold interest in part of the Spitalfields site to ABN Amro. The Dutch bank was keen to own both the building and the site.

Mr Michael Cassidy, the chairman of the corporation's policy and resources committee, said the arrangement was a sign of how far the corporation was prepared to go to keep important tenants close to the City.

The price ABN is paying for the site was not revealed. However, the bank said that its total investment, before fitting out the interior of the building, was likely to amount to £90m. The 280,000 sq ft office block will be one of the largest construction projects undertaken in the City. Last year Deutsche Morgan Grenfell, the investment banking arm of Germany's largest bank, opted to build an equally large headquarters in the Square Mile rather than move to Canary Wharf.

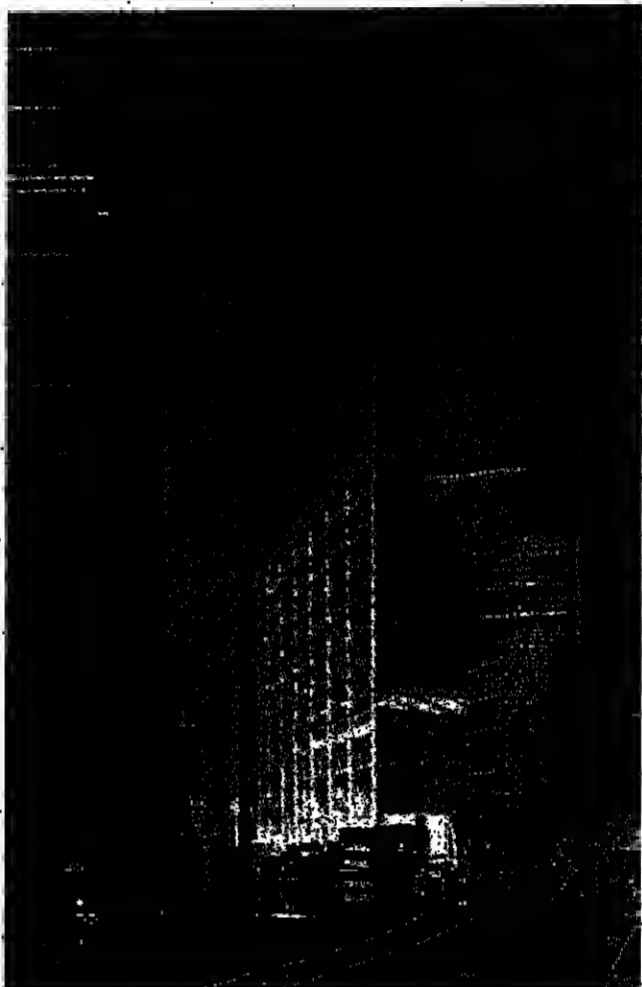
Earlier this month, however, Barclays de Zoete Wedd, the investment banking arm of Barclays, said it would move all of its City-based staff to Canary Wharf. Other large financial sector tenants in the docklands include Morgan Stanley, the US bank.

Mr Louis de Bièvre, head of ABN's investment banking business, said: "The view was that a continued presence in the City would strongly enhance our business."

The bank currently occupies three sites in the City, including two in Broadgate which house Hoare Govett, the stockbroker it acquired in 1992.

In addition to Canary Wharf, ABN considered building a headquarters on the site of the former Mirror Group offices at Holborn Circus, to the west of the City. The freehold of this site is also owned by the Corporation of London.

The Spitalfields building will be able to accommodate 2,500 staff, compared with ABN's current London staff of about 1,000. Mr de Bièvre said that ABN may expand its investment banking operations by the time the building is ready for occupation in 1998.



Going up: The planned ABN Amro building in Spitalfields.

"There is nothing on the drawing board but hardly a year has gone by in London without us making an acquisition of some kind," he said. The developers will build 118

low-cost housing units and fund other local improvements as part of a package agreed with the local authority. Simon London

YOUR PASSAGE TO INDIA

Jy 574,000,000
Loan Facility
Raymond Synthetics Limited

US\$ 8,280,000
Loan Facility
The Fertilisers & Chemicals Travancore Limited

US\$ 10,000,000
Line of Credit
Tata Information Systems Limited

CHF 8,000,000
Cross Currency Interest Rate Swap
Emirates Grain Product

US\$ 15,000,000
Long Term Currency Swap
Twentieth Century Finance Corp. Limited

The Bank has a Line of Credit at its disposal for DEM 30/-mn. for financing import of capital goods from Germany and a Portuguese Line of Credit of US\$ 15mn. was in place from 7th April 1995.

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NOTICE TO HOLDERS OF

Anacom International N.V.

9% Convertible Subordinated Debentures
Due January 15, 1996

Pursuant to Section 602 of the Indenture (the "Indenture"), capitalized terms used but not defined herein shall have the meanings ascribed to them in the Indenture (dated as of January 1, 1981 between Anacom International N.V., as Issuer, Anacom, Inc., as Guarantor and IBI Schroder Bank & Trust Company, as Successor Trustee pursuant to which the 9% Convertible Subordinated Debentures Due January 15, 1996 of Anacom International N.V. were issued, you are hereby notified that Events of Default have occurred and are continuing by virtue of (i) the filing by the Company and the Guarantor on January 5, 1996 of voluntary petitions for relief under Chapter 11 of the United States Bankruptcy Code and (ii) the default in the payment of the principal of the Debentures at their Maturity.

Inquiries concerning this notice should be directed to either Nancy R. Bessé, Vice President (212) 858-2235, or Thomas I. Bogart, Assistant Vice President (212) 858-2756, Facsimile No. (212) 858-2952, IBI Schroder Bank & Trust Company, One State Street, New York, New York 10004.

Very truly yours,
IBI Schroder Bank & Trust Company,
as Successor Trustee

Dated: New York, New York
February 1, 1996

The Financial Times plans to publish a Survey on

Poland

on Wednesday, March 27

There have been some momentous changes in the country recently and the survey will cover the implications and the prospects for democracy, the economy in 1996 and beyond.

Other articles will cover the Banking system, foreign investment, the motor industry, the steel industry, the energy sector, privatisation, telecommunications and tourism. The survey will be distributed with the FT on that day and read by leading decision-makers in over 160 countries worldwide.

If you would like to advertise to this influential audience please contact:

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FT Surveys

CONTRACTS & TENDERS

INVITATION TO TENDER
DATA PROCESSING INFRASTRUCTURE AND
MANAGEMENT INFORMATION SYSTEMS
FOR BTC Ltd.

The Bulgarian Telecommunications Company Ltd (BTC) has secured financing towards the cost of a "Data Processing Infrastructure and Management Information Systems for BTC" and a "Digital Microwave Radio Network" through a loan of USD 30 millions from the IIRD (the World Bank). It is intended that part of the proceeds of this loan will be applied to eligible payments under contracts for Corporate Data Processing Infrastructure, Management Information System and Financial Management System.

The main elements of the Bid Package are:

- Hardware and Software for BTC's Data Processing Infrastructure
- MIS Tool
- RDBMS for MIS
- Application UNIX Servers
- PCs
- PC Servers
- Terminals and Communication Network Products
- Financial Management System

BTC Ltd. now invites sealed Bids from eligible Bidders for the supply, installation and test hardware and software, and provide consultancy and training services. A complete set of Bidding Documents can be purchased upon payment of a non-refundable fee of 350 USD (or equivalent) at the office stated below:

Bulgarian Telecommunications Company Ltd,
8, Tolkachev Blvd., room N 621, 1606 Sofia, Bulgaria,
Mr. B. Sokolov, Director "Information Technologies"
Tel: (+359 2) 951 6623, Fax: (+359 2) 492 0022, Telex: 24 199

Bidding will be conducted through International competitive bidding procedure under the Guidelines for Procurement of the World Bank.

All Bids must be accompanied by a Bid Security of 2% of the Bid amount. For clarification of this Project, a Pre-Bid conference for registered bidders will be held by BTC in Sofia at 10:00 a.m. local time on 8 March 1996.

LEGAL NOTICES

COURT OF ROME BANKRUPTCY SECTION

Bankruptcy no. 52748 of Immobiliare Francesca '81 s.r.l. At 12.30pm on 19.02.1996 the Official Receiver Dott.ssa De Virgili is to sell small building in Montalcino (Siena, Italy). Base price Lit. 536,000,000 and Lit. 15,000,000 for the furniture. 25% deposit by 1pm on 16.02.1996. Receiver Tel. +39 774 608677/608765

The Financial Times plans to publish a Survey on

Franchising

on Monday, March 4th

This survey will focus on areas such as research for potential franchisees, explore sources of funding available and highlights the specialist help available.

For more information, please contact:
Lesley Sumner
Tel: +44 (0) 171 873 3306 Fax: +44 (0) 171 873 3084

FT Surveys

مكتبة التكميل

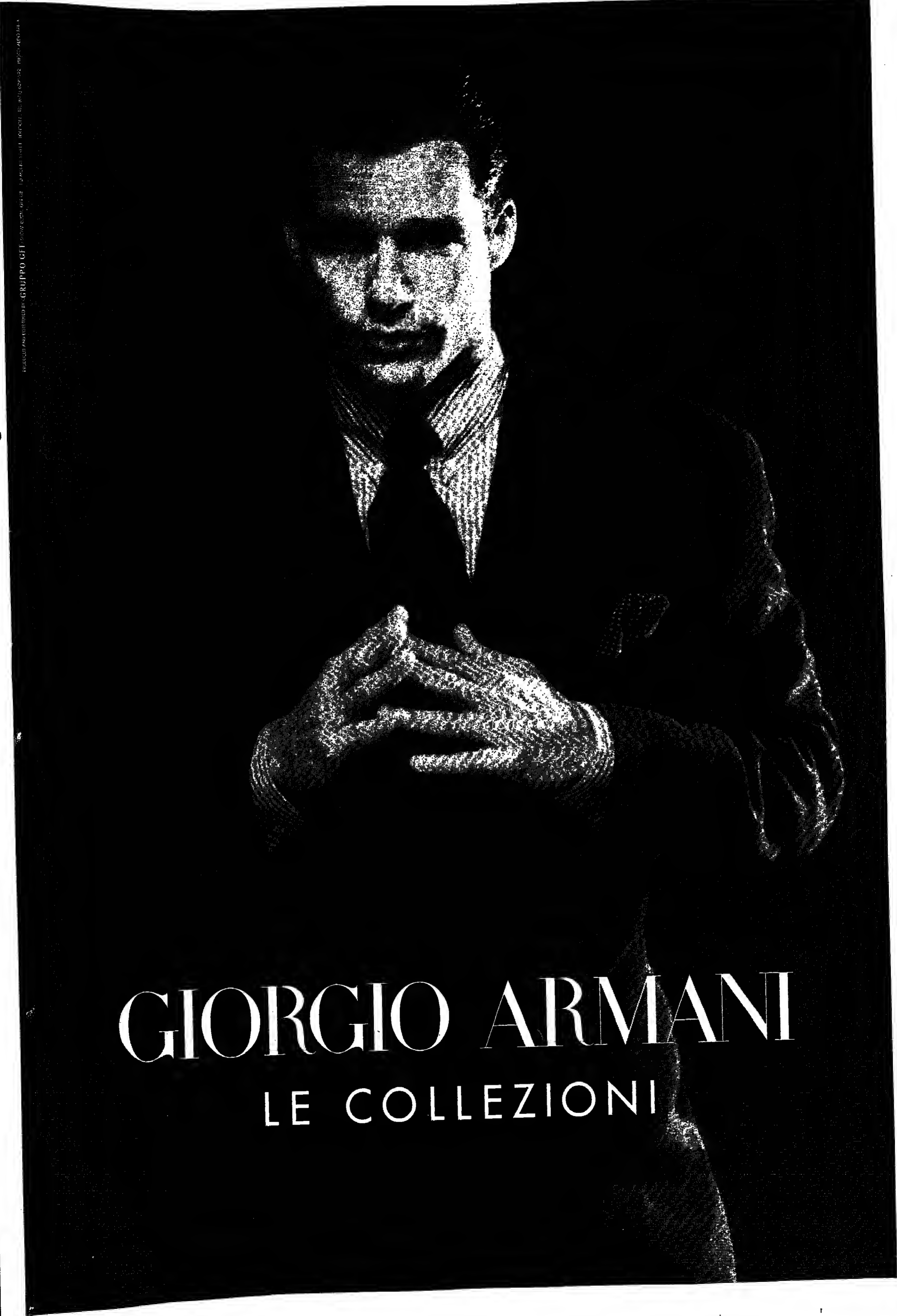
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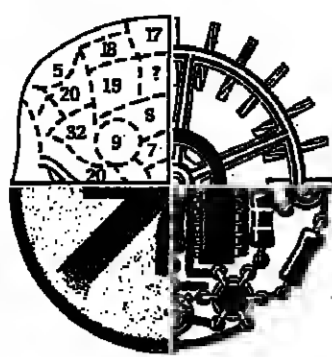
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GIORGIO ARMANI
 LE COLLEZIONI

TECHNOLOGY

Worth Watching · Vanessa Houlder



New colour for fire-free resin

Plastics made of phenolic resins have superb fire retardant qualities. The drawback has been the difficulty of disguising their unattractive sludge brown colour without compromising performance.

BP Chemicals has developed a method of colouring phenolic resins which it believes will open up many new applications. Its Cellobond Fibre Reinforced Plastic Colour is already being used for moulded panels on new London Underground trains. In fire tests it outperformed other matrix resins.

BP Chemicals, UK, tel (0)1446 731000; fax (0)1446 731245.

Tourist spots shoot own holiday snaps

The holiday photos sold at tourist spots are going digital. Kodak is marketing a photo print system to the owners and operators of tourist attractions.

The system uses no chemicals. It has a digital camera to shoot the picture, a touch-screen monitor to preview the image on screen and a printer. The purchaser can make corrections to the colour and contrast before printing out the picture.

The system, which takes up to 60 pictures and 34 images over an hour, costs £15,995 plus VAT.

Kodak: UK, tel (0)1442 61122; fax (0)1442 545113.

Suspect parcels kept in safe boxes

The delivery of a suspicious-looking parcel can cause enormous disruption to an organisation, even if it eventually proves to be entirely innocent.

Aigis, a Derby-based company that specialises in blast protection equipment, has designed a "suspect device isolation unit" -

a safe-like box into which the suspect package can be locked and moved elsewhere to be examined or defused.

If the bomb explodes, the device greatly reduces the force of the blast. The box is lined with a porous, resin-bonded aggregate material which inhibits the passage of the shock wave by breaking down as it absorbs some of the blast energy.

The material is also used to protect off-road vehicles and trucks against landmines and to protect rooms containing sensitive apparatus such as computers against explosions.

Aigis: UK, tel (0)1335 370900; fax (0)1335 370947.

Best drug cocktail yet for fighting HIV

Researchers from Merck, the US pharmaceutical company, have released encouraging evidence for the effectiveness of triple drug combinations in fighting HIV, the AIDS virus, writes *Clive Cookson*.

A mixture of two licensed AIDS medicines from Glaxo Wellcome of the UK - AZT and 3TC - with Merck's experimental drug, zidovudine, reduced levels of HIV to undetectable levels after four months treatment in 24 out of 28 patients studied. Other combinations achieved good but less spectacular results.

Yesterday Merck applied to the US Food & Drug Administration for a drug licence for zidovudine. It is likely to be the second of a new class of AIDS drugs called protease inhibitors to reach the market. The first, Roche's zalcitabine, was approved in the autumn.

Merck: US, tel 215 632 5000.

Hot moulding for thermoplastics

German researchers have developed a "hot moulding" technique for moulding thermoplastics, which they believe is simpler and cheaper than injection moulding.

The technique involves mixing ceramic powder with waxes and paraffins that melt at low temperatures. It is then warmed slightly and pressed into the mould at low pressure. After it has hardened, the binding agent is removed by evaporation. It is then fired at high temperatures.

Frankfurter Institute for Ceramic Technologies: Germany; tel 3512553535; fax 3512553600.

"I love my Mac," says Melanie King, a Silicon Valley software industry executive. "God, I hope that Apple survives!" Amid reports of Apple Computer's mounting problems and a possible takeover bid for the personal computer industry pioneer, King frets about what all this may mean for her "cool" Macintosh computer.

Her concerns are common among Macintosh users. Apple boasts the most loyal customers in the personal computer industry, but their faith is being put to the test by the uncertainties surrounding the company's future.

"Will the Macintosh be orphaned," they ask. In online discussion groups Mac fans express their fears of an Apple takeover: "It just would not be Apple," says one. "I think Sun [Microsystems] would ditch the Mac," warns another in response to reports that the computer workstation manufacturer is in talks with Apple. Then comes the critical question: "Given all of the uncertainties, should I buy a new Macintosh?"

For computer buyers in search of a bargain, the answer may be yes. Apple's lower than expected sales in the quarter leading up to Christmas have left the company with \$1.5bn (£1.2bn) of stocks, much of it in low-end Macintosh PCs which are now expected to be offered at steeply discounted prices.

Apple's widely acclaimed Macintosh software, the company's reputation for quality products, and the prospects of price cuts make the Apple Macintosh an attractive purchase. But will Apple customers be able to obtain service, parts and software for a Macintosh computer they buy today if the company falters?

Despite all of its problems, Apple is not going to disappear overnight. The company remains the world's third largest PC manufacturer, after Compaq Computer and International Business Machines, with sales of \$11.1bn in its last fiscal year, ended September 30.

Moreover, with close to 22m Macintosh users worldwide and thousands of Macintosh retailers and consultants, it is highly unlikely that Apple will leave its customers without technical support or service, analysts say.

"The risk of Apple going out of business and leaving no one to support its products is almost zero," says Peter Hartsok, editor of the Hartsok Letter, a computer industry newsletter.

Even if Apple is acquired by another computer company, the chances of today's Macintosh users being abandoned are remote.

Apple's most valuable asset is its brand name - it is the most widely recognised PC manufacturer worldwide - so any buyer of the company can be expected to defend Apple's



Below: a 1984 ad for the Macintosh, which has now gained close to 22m users and thousands of retailers and consultants.

Will Mac be orphaned?

Apple has the most loyal customers in the industry, says Louise Kehoe, but its future is uncertain

reputation among its customers, if only to preserve the value of its investment.

However, the continuing support of the Macintosh by software applications developers is less certain. Apple claims there are 1,400 "native" applications programs available for its latest Power Macintosh models, based on the PowerPC microprocessor chip jointly developed by Apple, Motorola and IBM.

Many more Macintosh application programs are under development, Apple says. Increasingly, however, software developers are giving priority to programs for standard PCs based on Intel microprocessor chips and Microsoft's Windows PC operating system software which account for more than 90 per cent of world sales.

One of Apple's biggest challenges now is to maintain the support of these software developers. Without them, the Macintosh could become the PC industry's equivalent of a

Betamax. Sony's "non-standard" video tape player for which the supply of new recordings ran dry.

Corporate and college buyers of the Apple Macintosh face greater risks. Many have invested heavily in special purpose software for the computers. Others have installed computer networks to link desktop Apple products.

The Gartner Group, a US market research firm, has recommended that its corporate clients "buy with caution" if they already own Macintosh computers. However, new Macintosh buyers should evaluate purchases carefully, industry analysts say.

Already, however, there are signs that some of Apple's customers are switching to competing products.

"We have picked up some Apple defectors," says Ted Waitz, chairman and chief executive of Gateway 2000, the fifth largest US PC manufacturer.

Large Macintosh orders from at least two US school districts have been put on hold, competitors say.

In Europe, similarly, Apple's export sales are believed to have slowed over the past few days. Meanwhile Apple's efforts to stem the tide are tinged with irony. In his open letter to Apple customers, published in several newspapers, Michael Spindler, chief executive, invokes an old Apple theme: "Apple Forever".

Long-time Apple observers may recall, however, similar incantations when the old Apple II product line was being phased out a decade ago. At that time Apple adopted the motto "Apple II forever" to reassure users that the Macintosh would not make their computers obsolete.

The Apple II is long since gone and so is much of the euphoria that surrounded the launch of Apple's Macintosh in 1978. Nothing, it seems, is forever, perhaps not even Apple Computer.

Solar polar study

Later this month, the Western Space and Missile Centre in California will launch a mission to study the hottest and windiest layer of the earth's atmosphere.

For three years, the US Polar satellite will study the solar wind - the high energy particles emitted by the sun - above the polar regions in the upper atmosphere. The spacecraft will travel in an orbit between 11,000km and 57,000km from the earth's surface, temperatures of up to 200°C and through wind speeds that can exceed hundreds of metres per second.

Scientists hope this work will produce new insights into solar storms, which release particles and radiation that bombard the earth. These storms create the auroras of light known as the Northern and Southern Lights, cause damage to the electronics on spacecraft and can disrupt radio communications and power supplies on earth. In 1989, for example, fluctuating magnetic fields caused by an eruption on the sun blacked out power across Quebec.

The instruments on the spacecraft will allow scientists to determine which of the energetic particles are part of the solar wind and which originate in the earth's ionosphere. The instruments can distinguish oxygen ions from the solar wind since they are much more highly charged than the ions produced in the ionosphere.

The results of the Polar mission will be compared with results from the European Space Agency's four Cluster spacecraft (which will be launched this summer) and with ground-based observations made by the British Antarctic Survey. The survey is currently setting up instruments in Antarctica that will take continuous measurements to complement those of the Polar satellite.

The Polar satellite is part of the International Solar-Terrestrial Physics programme which is investigating how the sun and earth interact.

Vanessa Houlder

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ARTS

- LES MISERABLES (12)
Claude Lelouch
- KATIA ISMAILOVA (18)
Valerii Todorovsky
- FATHER OF THE BRIDE
PART II (PG)
Charles Shyer and Nancy Meyers

Claude Lelouch's *Les Misérables* and Valerii Todorovsky's *Katia Ismailova* are both based on texts so regularly adapted before that we marvel there is anything left to adapt. *Les Mis* has been a book, a play, ten movies and a musical. Nikolai Leskov's story *The Lady Macbeth Of The Mzensk District*, which inspired Todorovsky's updated drama of passion and murder, has given us three films and a Shostakovich opera.



Jean-Paul Belmondo (far right), a human force-field in Claude Lelouch's updated version of 'Les Misérables', set in the 20th century

Jump on the classic bandwagon

In Hollywood they would refer to the two *Mis* and *Misenski*, as "franchises": properties so productive that they spawn sequels and megadollars. Europe usually likes to be above such vulgar thinking, but Lelouch's Victor Hugo transposition, as one discovers over three hours, is not really above anything. The one-time director of *Un Homme Et Une Femme*, which reprocessed the French New Wave into pink-tinted surf for Anouk Aimée and Jean-Louis Trintignant as the slow-motion lovers, turns Hugo's tale into star-packed, passion-packed epic. Proving its transatlantic appeal, the movie won the Golden Globe award for best foreign film.

On this side of the ocean, filmmakers may be more sceptical. Lelouch takes Hugo's Valjean, the convict who trod his times becoming a sinner, reconciler and man of wealth, and transports him to the 20th century to split him in two. Jean-Paul Belmondo plays Henri Fortin, who dies in jail after being informed for a crime he never committed, while Belmondo also plays his son, by turn a boxer, removal driver and soldier of fortune in the second world war.

Fortin junior aids both the Nazis and the Resistance and is on hand to help the Normandy landings. He spends his few peaceful hours reading and re-imagining *Les Mis* - dramatised in gobbets by Lelouch with Belmondo tripping as Valjean - while we are invited to note the parallels between then and now. The veteran French star's bruised magnetism and monkeyish grin, swirled about by the music of Francis *Un Homme Et Une Femme* Lel. do more than anything give the film weight

and depth. He creates a human force-field where none is really provided by the script or direction. The film's secondary plot concerns a Fortin-assisted Jewish couple (Michel Boujenah, Alessandra Martines) who are harassed and divided by the Nazi persecution. She goes to Auschwitz while he is sheltered by a greedy farming couple, played with pantomime relish by Annie Girardot and Philippe Léotard.

In both cases we suspect that a happy ending will be engineered. For here as in previous Lelouch-works with a sweeping time span - *Toute Une Vie*, *Partir Revenir* - history and suffering end up as little more than different centres in the great chocolate-box assortment of life. However crunchy some scenes or setbacks, the consumer is never in danger of cracking a tooth. Let alone a heart.

Lelouch updated the novel, he says, in the belief that the 20th century's "miseries" are a match for those of the 18th or 19th. No quarrel with that. But even Hugo, with his tendency to favour melodrama over tragedy, never reduced human suffering to quite so relentless a series of picture-perfect tableaux - even Pa Fortin's snowbound jail resembles a Christmas card - and manipulative sentimental trissos.

Theatre/Alastair Macaulay

Déjà vu in 'Les Enfants du Paradis'

Should you make a play of a classic film? The Royal Shakespeare Company's new staging of *Les Enfants du Paradis* involves a hefty amount of hubris, for, at almost every moment, it reminds us of the much-loved 1946 French film, directed by Marcel Carné and written by Jacques Prévert. At four hours, this staging version is too long. Some of its casting and staging do not work. Nonetheless, most of the time the play reminds you happily of the film. Better, it probably works delightfully for those who do not know the film. Best, it occasionally exerts a life of its own powerful enough to help even those of us who have seen the film a few times to suspend our memories.

Les Enfants du Paradis is the quintessence of high romance. Set in the Paris of 1820-40 that Balzac often penned, it is about the overlapping loves of folk who work in various forms of theatre. Garance - a Bohemian beauty with her own sure sense of honour, very much like Esmeralda in Hugo's *Notre Dame de Paris* - is loved by four wholly dis-

similar men, two of whom are prepared to kill to remove a rival. Baptiste Duburau is the lover and transcendently expressive Pierrot who loves her and whom she loves; but fate sunders them, time and again. Simon Callow, who has adapted and directed this version, quite rightly emphasises its staginess. Stagehands are visible, sometimes manipulating onstage spotlights. Robin Don has designed a hollow three-storey framework - turning and tilting on its raked stage like the revolving set of *Pisa* - which is transformed into a theatre, a bedroom, a café... Christopher Woods's costumes exquisitely reproduce the look of each character from the film, and include a thrilling ruby gown which Garance wears on her return to Paris after eight years. Callow's English text is sometimes too prosaic (Frederick's signature line about Paris and lovers is, in French, an Alexandrine) and sometimes hammy.

John White has composed some excellent "busy" music for certain scene-changes, and the Garance-Baptiste affair is characterised by music reminiscent of the best part of the lovers' music in Kachaturian's *Spartacus*. Other passages, however, are anachronistic (a tango in the café) or woefully intrusive. Three performances are, in contrasting ways, entrancing. Helen McCrory has never been more beautiful than as Garance; and she finds a telling combination of dignity and Bohemian directness. Joseph Fiennes is marvellously theatrical as the sly and sardonic assassin Lacaenair. And James Faulkner as Frédéric Lemaitre creates a debonair actorly charm that in no way apes Pierre Brasseur's. The production, by the way, is dedicated by the RSC to the memory of Robert Stephens, "the Frederick Lemaitre of his day". Who could efface memories of Jean Louis Barrault as Baptiste? Rupert Graves's stubborn and ambitious naughty boy with South London vowels will not do. He has not the high-Romantic intensity of feel-

ing that is Baptiste's. At the end - where in the movie Baptiste seems to die of suffocation and despair amid the crowd, like *Petrushka* - Graves is lifted by the carnival revelers as he yells "Garance!" lustily, several times. (Photographs of her face are blown up behind him: a bad mistake.) To make matters worse, Sylvestra Le Touzel, a sometimes excellent actress who here reverts to a most hammy pushiness, wholly misses the delicacy of feeling of Baptiste's wife Nathalie in her final scene. And it is Maria Casarès in this role that I miss most from the movie. Several of the small roles are missed too, but Maggie Wells as Mme Hermine and James Faulkner as Avril make strong, funny impressions. Perhaps cuts should be made - but in truth I regretted the few that have been made. In a *Nicholas Nickleby* sort of way, this anglicised *Les Enfants du Paradis* is vivid theatre. Its plunge into romance is a rare treat.



Helen McCrory: Bohemian beauty as Garance

Opera
Samson et Dalila

As the financial cuts bite, the Royal Opera will presumably resort to cancelling new productions. Two have already gone this season, including Massenet's rarely-performed *Hérodiade*, a grand opera that combines sex and religion to sensual music reeking of a perfume that could only be French.

Saint-Saëns's *Samson et Dalila* meets most of that description too, which is probably why it was brought in as the replacement. The biblical setting, sultry Mid-Eastern afternoons where the sun beats down and the air hangs heavy, is very nearly identical - ironic really, as the official reason why the Massenet was cancelled was that the sets from Vienna did not fit. Sidney Nolan's designs for the Saint-Saëns remain both one of the most visually inspiring Royal Opera stagings from the 1960s and the most familiar. Nolan's use of colour is an object-lesson in creating atmosphere from a broad brush-stroke, even if the flooding of the deep red spotlight at this revival rather washes away his subtleties.

The opera demands almost wholly on its leading couple and it helps if Samson can be a tower of strength, metaphorically at least. The Argentinian tenor José Cura threw himself into the scenes of humiliation at the end with reckless abandon and from a distance looks a bit like Sylvester Stallone, so his bare-handed destruction of the temple carried conviction. His voice is bright, strong when needed, well-focused, a promising Italianate tenor which is sounding better with each role he sings. What it lacks is depth of tone in softer, lyrical passages, though he found one answer to that when he uttered a tenderly muffled "Je t'aime" with his nose buried in Dalila's bosom.

Dolara Zajick, who was announced for the role, has withdrawn due to illness and her place has been taken by the Greek mezzo Markella Hatziou. Deep and dignified of voice, she makes a Dalila who is regally self-composed, confident of getting Samson's locks wound round her little finger. In the first act she gives the impression of keeping a tiger of a voice locked in its cage. In Dalila's big second act she lets it out occasionally to magnificent effect (the sound is grand, unburied, rich in colour), but still harnesses her resources carefully. For all the sense of latent power, there is not much electricity being created inside the character.

There was not much crackle of sexual energy between the two of them in the love duet and the conductor, Jacques Delacôte, might have helped by speeding the music along a little. Elsewhere, his elegant blend of orchestral sonorities brings a stylish Gallic input to the performance. Gregory Yurishik delivers the High Priest's curses with unstinting strength. Robert Lloyd brings sensitivity to the French style and language in the role of the old Hebrew. In sum, the revival is good enough for the many empty seats at the first night to be filled later.

Richard Fairman

Further performances until February 15.

INTERNATIONAL ARTS GUIDE

- AMSTERDAM
 - CONCERT Concertgebouw Tel: 31-20-5730573
 - Gustav Leonhardt: the harpsichord-player/organist performs works by Purcell, Gibbons, Tomkins, Locke, Blow, Krawt and Randall; 8.15pm; Feb 5
 - Schoenberg Kwiat with baritone Romain Bischoff perform Schoeck's *Notturmo*, Hindemith's *String Quartet No.3* and Shostakovich's *String Quartet No.11* in F minor, Op.22; 8.15pm; Feb 3
- BERLIN
 - CONCERT Staatsoper unter den Linden Tel: 49-30-2082861
 - L'Opera seria: by Gassmann. Conducted by René Jacobs and performed by the Staatsoper unter den Linden. Soloists include Laura Ailin, Dorothea Röchmann, Bernd Zeilisch and Klaus Hager; 7pm; Feb 1, 3
- BOLOGNA
 - CONCERT Teatro Comunale di Bologna Tel: 39-51-529999
 - Mzia Simonishvili: the pianist performs Beethoven's *Sonata Op.31 No.2*, Liszt's *Mephisto Waltz*, Mozart's *Fantasia KV 397* and Prokofiev's *Sonata No.2 Op.14*; 9pm; Feb 5
- CANBERRA
 - EXHIBITION National Gallery of Australia Tel: 61-6-240-8411
 - The Vision of Kings: Art and Experience in India: exhibition of sculptures, paintings and other related works of art created over a period of 2,000 years for Hindu, Buddhist, Jain and Muslim patrons. Central to the creation of art in India was the vision of the kings who were the main (though not exclusive) patrons of Indian art until the modern period. The display includes some 100 works from Indian, Australian, European and American collections; to Feb 4
- CHICAGO
 - EXHIBITION Museum of Contemporary Art Tel: 1-312-280-2660
 - Andres Serrano: Works 1983-1993: the first major mid-career retrospective of

- DUSSELDORF
 - CONCERT Tonhalle Düsseldorf Tel: 49-211-8992081
 - Royal Philharmonic Orchestra: with conductor Dirk Joeres perform works by Gade, R. Schumann and Brahms; 8pm; Feb 3
- HANOVER
 - EXHIBITION Sprengel Museum Tel: 49-511-1683875
 - Alan McCollum: *Natural Copies*: exhibition of more than 800 objects created and collected by Alan McCollum for his projects *The Dog from Pompeii*, *Lost Objects*, and *Natural Copies from the Coal Mines of Central Utah*; to Feb 4
- LONDON
 - OPERA London Coliseum Tel: 44-171-8360111
 - Les Péchés de Perles: by Bizet (in English). Conducted by Emmanuel Joel (Feb 3) and Michael Lloyd (Feb 7) and performed by the English National Opera. Soloists include John Hudson, Elizabeth Woollett, Michael Lewis and Mark Richardson; 6.30pm; Feb 3, 7 (7.30pm)
 - METZ
 - DANCE L'Arsenal Tel: 33-87 39 92 00
 - Multimedia choreography for nine dancers by Mathilde Monnier, performed by the Centre

- NEW YORK
 - CONCERT Carnegie Hall Tel: 1-212-247-7800
 - St Petersburg Philharmonic Orchestra: with conductor Yuri Temirkanov and violinist Pamela Frank perform Bruch's *Violin Concerto No.1* in G minor, Stravinsky's *St Petersburg's Visions*, and Mahler's *Symphony No.1* in D major (Tian); 8pm; Feb 5
 - New York Public Library for the Performing Arts - Bruno Walter Auditorium Tel: 1-212-870-1721
 - Douglas Rivin: the pianist pays tribute to the Spanish composer and pianist Enrique Granados; 3pm; Feb 2
 - DANCE New York State Theater Tel: 1-212-875-5570
 - New York City Ballet: perform the choreographies *Divertimento No. 15*, by Balanchine to music by Mozart, *Opus 19/The Dreamer*, by Robbins to music by Prokofiev, *Glazounov Pas de Deux*, by Watson to music by Glazounov, and *Symphony in Three Movements*, by Balanchine to music by Stravinsky; 8pm; Feb 2
- PARIS
 - CONCERT Salle Gaveau Tel: 33-1 49 53 05 07
 - Jean-Philippe Lafont: recital by the baritone. The programme includes works by Hindel, Gluck, Mendelssohn, Mozart, Mahler, Fauré, Duparc, Schubert and Poulenc; 8.30pm; Feb 5
 - EXHIBITION Fondation Cartier pour l'Art
- SAN FRANCISCO
 - EXHIBITION MOMA - Museum of Modern Art Tel: 1-415-357-4000
 - An Everyday Modernism: The Houses of William Wurster: drawings, models and photographs explore the 50-year career of the Bay Area architect. Wurster's homes, both urban and suburban, embody his principles of simplicity and economy, at the same time that they respond to environmental conditions. Wurster joined forces with landscape architect Thomas Church to create living environments that reflected the conditions of northern California; to Feb 4
- WASHINGTON
 - OPERA Eisenhower Theater Tel: 1-202-467 4600
 - Il Barbiere di Siviglia: by Rossini. Conducted by Heinz Fricke and performed by the Washington Opera. Soloists include Michael Chiodi, Vioica Genoux and Brian Nedvin; 7.30pm; Feb 3, 6

- WORLD SERVICE
 - BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)
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 - (Central European Time) MONDAY TO FRIDAY
 - NBC/Super Channel: 07.00 FT Business Morning
 - 10.00 European Money Wheel Nonstop live coverage until 14.00 of European business and the financial markets
 - 17.30 Financial Times Business Tonight
 - Midnight Financial Times Business Tonight

COMMENT & ANALYSIS

Economic Viewpoint • Samuel Brittan

The snares of stakeholding

Managers who are theoretically responsible to workers, suppliers, customers and the general public are in practice accountable to no-one in particular

When Tony Blair, the leader of the opposition, embraced the stakeholder concept in his recent speech in Singapore, the Conservative government characteristically could not make up its mind how to respond. Some of the press briefings denounced the idea as socialism or corporatism or a return to trade union power. But others said that the Conservatives already embraced the stakeholder idea and that there was nothing new in Mr Blair's speech.

Both responses are wrong. The stakeholder idea of the company is not the same as trade union power. Nor is it the same as corporatism, which is mainly used for the tripartite setting of economic policy by central bodies of unions, employers and governments. And anyone can say plausibly that every citizen in a democratic country should have a stake in national prosperity, or more tentatively that if they do not have a stake they will riot. If used too loosely, this useful word will go the way of "democracy", "community" and others, and degenerate into a meaningless soundbite.

But the expression stakeholder has acquired a much more definite meaning in recent discussions of how corporations ought to be governed. The stakeholder theory is offered by its exponents as an alternative to the traditional view that companies should be run in the interests of their shareholders. It is because the word stakeholder has become controversial enough to antagonise some chief executives that the recent study on the future of the company by the Royal Society of Arts tried to broaden the duties of directors without mentioning the dreaded "s" word.

According to corporate practice, the rights of ownership belong to those who enjoy the residual gains, or bear the residual losses, of a corporation, when all contractual payments have been made. In

most corporations, this residual belongs to those who put up capital on other than fixed interest terms.

But it does not have to be like that. The worker-owned business is probably rarer than the consumer co-operative, but where it has succeeded it has achieved more noteworthy results. In the US Employee Share Ownership Plans, the equity is owned by the workers. This also applies to a select band of British companies, the best-known of which is the John Lewis Partnership, the retailing group. Internationally the best-known example is the Mondragon group of enterprises based in the Basque region of Spain.

There are good reasons why those who put up capital should usually employ the workers rather than the other way round. There is room for experiment with more diversified forms of ownership, but it is probably too difficult under British conventions for a public company to transform itself into an employee-owned one even if the shareholders are willing to be bought out. Most of the existing employee-owned businesses were originally family companies with owners who did not wish to leave them to their descendants.

But whoever owns the equity, the role of the management is clear: it is to maximise the value of that equity. It is the object of the law, unwritten rules and public policy to ensure that their efforts do so benefit the wider public. There is also usually enough uncertainty about what will maximise long-term profits to justify many different approaches to the treatment of workers, customers, suppliers and others. Capitalism will not collapse if a business tries to produce a pleasant working environment or provides a playing field at the back of the establishment.

The economic argument for profit maximisation is that companies will prosper in a

competitive market if they supply services for which there is a national or international demand and supply them at the lowest cost. The resulting growth of prosperity brings greater gain to workers and customers than more nebulous and unenforceable goals.

Adam Smith made the famous remark about not depending on the benevolence of the baker for our daily bread. He also said that little good came of businessmen who professed to trade in the public interest. Motivation apart, businessmen do not have the knowledge to advance the public interest directly and will serve their fellows best if they concentrate on maximising their equity rather than on promoting exports, combating global warming or solving political problems.

There has been a long discussion in business economics of the "principal-agent problem". This concerns how to make the professional manager act in the interests of the ultimate owners. The threat of takeover is a crude enforcement mechanism, but one

which is hard to improve. The stakeholder approach is simply to dissolve this problem in a general mushiness. Everyone is supposed to promote the interests of everyone else and no-one is really accountable for anything.

Management is theoretically responsible not only to shareholders or even to workers, but to suppliers, customers and the public at large. This has no operational meaning. In practice it is simply a charter for management to do what it likes without accountability to the owners of the business. Managers will try to get away with this, but fortunately they rarely can.

There are too many romantic notions about how businesses are run in the German-speaking countries. As a Financial Times reader, David Morgan, remarked in a letter from Switzerland published on January 24: "It is a warm, comforting notion [that] the chief executive who stands before his shareholders [could] justify a big training initiative without being able to say that he believes it will lead to profit now or in the future. I

am quite sure that chief executive would last no longer in Switzerland than in the UK, and rightly so."

The advantage of a traditional company is that there is a specific goal for which its managers are held accountable. As Elaine Sternberg, the business consultant, has said, the "socially responsible" business is a loose cannon and a menace to itself and others (*Just Business*, Little, Brown, 1995).

According to a study in support of stakeholding by John Kay and Aubrey Silberston (*NBSR Review*, August 1995), a stakeholder corporation would have the task of "promoting the business of a company and to balance the claims of investors, suppliers and employees". But they do not explain how a stakeholder corporation would take the essential business decisions of deciding which product and services to make, for which markets and by what methods, what to charge customers and how to raise any extra capital that it needs.

There is also a deliberate ambiguity about the pronouncements of stakeholder theorists. Such theorists say that managements should look beyond the bottom line and mere financial return. On the other hand, they are quick to tell their opponents that companies which adopt the practices of which they approve will also be more prosperous. It is like the old Welsh preacher who waxed eloquent about the moral virtues of honesty, adding just before he left the pulpit that it also paid.

The core argument against stakeholding is not one of economics but of psychology and motivation. Someone who is theoretically responsible to everyone for everything is in practice not responsible to anyone for anything. People function best if they have specific responsibilities for which they are held accountable by means which are transparent, verifiable and respect the realities of human nature.

FOREIGN BODY - THE SECRET LIFE OF MAXWELL: By Russell Davies
Bloomsbury, £14.99MAXWELL - THE FINAL VERDICT: By Tom Bower
HarperCollins, £16.99

The difficult search for a chameleon

When alive, the publisher Robert Maxwell tried to obstruct any attempt to investigate his life. Even after his death, any account faces problems.

One is the desire of those involved in the collapsed empire to portray themselves in the best light. A second is that some of the most colourful anecdotes are already well known. There is, for example, the story - perhaps apocryphal but ubiquitous - of Maxwell urinating from the roof of the Daily Mirror building, mocking the people below because "they don't even know someone is pissing on them".

A third, the most troublesome, is the nature of his life. Faced with an obstruction, his instinct was to change subject, travel to another country, even change what he was wearing. Neither Bower nor Davies portray him as mad, but the discontinuity which he found so convenient, and which created the confusion that enabled his empire to accumulate £4bn of debt, makes a chronicle of his life hard to tell.

Davies chooses to focus on one question: how Maxwell died. His conclusion, murder, leads him into an account of Maxwell's "secret life" - the foreign diplomacy, the links with the Soviet Union, Bulgaria and Israel, the contacts with the Soviet and British intelligence services which led to repeated accusations of spying and arms dealing.

But he has little more to go on than other writers in these murky realms. He argues in a compelling last chapter that the murder theory leaves fewer forensic loose ends than other explanations. This requires him to explain who might have wanted Maxwell dead and how they would have got onto Maxwell's boat in mid-Atlantic.

Davies' answer that any of Maxwell's foreign contacts could have wanted him dead is, in the end, unconvincing.

For all, Maxwell's self-aggrandisement, it was money and finance rather than his compulsive, quasi-diplomacy that dominated his life, particularly in the last two years. And to his creditors, he was, without doubt, worth more alive than dead.

However, doubts about the central thesis should not deter readers from this thoughtful and witty account of Maxwell's life. Davies quotes the publisher's advice to his son: "Remember a listener is always more appreciated than a talker and avoid boasting."

He gives Maxwell credit for founding The European newspaper. "Maxwell knew more about Europe than the British customarily wanted to know."

He is particularly perceptive about Maxwell's infantile disposition. Describing his rage about "why my parents went to their death without a complaint," Davies observes: "What complaint could Maxwell have expected his parents, or any other Holocaust victim, to register, in the face of the Nazis' military-industrial programme of homicide?"

He adds: "His [Maxwell's] emotions were uncontrollable on the subject of the Holocaust; and as Elizabeth Maxwell's book makes clear, he treated his wife, during their last years together, uncontrolably badly. Both sets of behaviour, as she knew, had the same psychological root."

In the end, did he treat himself that way? The theory of suicide is rejected by most writers who knew Maxwell as being against the nature of the man. Yet that conclusion is not incompatible with the portrait Davies draws.

Tom Bower sets himself on a different enterprise. Before Maxwell's death, he had to

produce his triumphant biography, *Maxwell the Outsider*, against furious legal obstacles thrown up by his subject. His latest investigation concentrates on reconstructing the last year of Maxwell's life.

In doing so, it has provided an outstanding indictment, conversation by conversation, signature by signature, of the behaviour of some of the financial community and the directors who took the Maxwell shilling. Bower has meticulously reconstructed these transactions and answers many past puzzles - such as how Maxwell mysteriously produced earnings of £80.7m from foreign currency trading in the 1991 accounts.

The book is not an easy read. It is dense; indeed, it is the closest experience most members of the public will have to being a member of the jury in the recent Maxwell trial. In his preface, Bower warns that "proper journalism... is often complicated to read, unentertaining and inconclusive."

He has a fondness for cliché - "emotions raged across the courtroom" while "the ghost of Robert Maxwell bellowed in laughter". There is also a tendency to bland generalisation: "The theatricality, the eccentricity and the vanity of the man were unsurpassed."

And those who are searching to understand Maxwell's emotions, may find it frustrating. Bower warns that "those who attempted to understand his psychology invariably failed, because both his motives and his reasoning were unique". It is hard to discern, for example, whether Maxwell was afraid, either of being found out or of his empire collapsing.

But these considerations aside, Bower's latest investigation, like his first, is a valuable and impressive record of the anatomy of one of the most dramatic corporate collapses this century.

LETTERS TO THE EDITOR

Number One, Southwark Bridge, London SE1 9JH

IMF should sustain support of Russian recovery

From Professor Padma Desai.

Sir, In "Russia steps backwards" (January 26), you raise legitimate concern about the continuation of the 1995 "macroeconomic restraints" in view of the increased budgetary outlays announced by President Yeltsin for payment of overdue wages and salaries to government employees and increased pensions.

The problem is even more acute because the president has sanctioned more allocations for rebuilding war-ravaged Chechnya than than allowed in the 1996 budget. The projected revenues of the budget are also as problematic as the anticipated increases in outlays. Revenue from the sale to investors of government stock in Russia's 20,000 large factories on the

"federal list", expected to raise up to \$3bn for the 1996 budget, will certainly fall short. The Communists and agrarians in the pre-election Duma had opposed the programme in June 1994. The new Duma, with its increased strength, can be expected to be more intransigent.

The 1996 targets adopted by the previous Duma of a monthly inflation rate of 1.9 per cent and a projected budget deficit of 3.9 per cent of gross domestic product are then in jeopardy. The options facing the International Monetary Fund, which is negotiating a \$9bn credit with the Russian government, are the following:

- Stick to the 1996 inflation and budget deficit targets and the promised support;

- revise these targets down as unrealistic;
- maintain the targets but increase the support temporarily to offset the added budgetary shortfall.

The first option is likely to force the Russian government into abandoning monetary and fiscal discipline as a political necessity, reversing the steady stabilisation gains of 1995. The second option sends the wrong signal that the IMF is willing to give up on these gains.

The third option seems to offer the wisest course. Under the IMF's persistent prodding and strict monitoring, the economy's management has changed from bureaucratic controls to market-type instruments. Most prices are free, the quantitative trade restrictions have been done

away with, the export taxes have been removed, and energy prices are moving closer to world levels. The inflation rate has steadily come down from 2,600 per cent in 1992 to 873 per cent in 1993, 335 per cent in 1994 and an estimated 120 per cent to 130 per cent in 1995. Surely it is advisable for the IMF to remain engaged in the process and to push it forward by financially supporting the fulfilment of the 1996 macroeconomic targets especially at a time when the Russian economy is showing signs of recovery.

Padma Desai,
professor of economics,
Columbia University,
New York, NY 10027,
US

Eximbank not competing

From Mr Martin A. Kamarck.

Sir, Re your article "Eximbank setback over \$1bn Gulf loan" (January 29), I want to set the record straight on the Equate project. The Export-Import Bank only provides financing that the private sector cannot, or where foreign governments are providing subsidised financing for their exporters. We do not compete with private-sector financing. That is our Congressional mandate.

For the Equate project, we learned very late in the game that financing has become

available from private-sector banks in the Gulf region and the US.

It is fine with us that the private sector is working as it is supposed to. That is the right result. It is always a winning combination when US exports occur and American workers benefit without using taxpayer dollars.

Martin A. Kamarck,
chairman, acting,
Export-Import Bank,
811 Vermont Avenue, NW,
Washington DC 20571,
US

All-party talks on election best

From Mr John Farago.

Sir, The ballot box is obviously better than the gun ("Better the ballot box", January 30) in Northern Ireland as elsewhere. Sinn Féin and other nationalist politicians would gain credibility and strength if their negotiators were backed by popular vote rather than by the threat of resumption of violence or even by declarations of continuing non-violence.

But the nationalist community cannot be expected to have confidence in an electoral process, suddenly announced, if the timing,

format and rules are to be determined solely by the British government with unionist politicians breathing heavily over their shoulders.

Would it not be more sensible to call all-party talks now with the primary purpose of agreeing when and how an election to a negotiating convention should be held?

Until unionists are given some power and responsibility through some form of election process, they are unlikely to do anything other than say no.

John Farago,
121 Church Road,
London SW19 5AH

Reconciling the political aim of Emu with reality

From Mr Adolf Rosenstock.

Sir, There is only one Emu entry criterion that is strict, binding and feared - the 3 per cent fiscal deficit to gross domestic product ratio. By 1997, no country larger than Luxembourg, Denmark, Ireland and Finland will achieve this. Germany's deficits are likely to grow from 3.6 per cent in 1996 to 4 per cent this year. By 1997, a small decline is possible, but the 3 per cent hurdle seems insurmountable.

One way to reconcile the political objective of Emu with reality is to relinquish this criterion - not a viable course for the German government. According to the preamble to the ratification law, the German government's vote in the EU council on the entry into Emu requires the approval of the Bundestag and Bundesrat (upper house) after appropriate evaluation.

The Constitutional Court in October 1993 restricted the interpretation and enactment of the Maastricht treaty.

- Ratification of the treaty does not mean that the country subjects itself to any automatism leading to Emu.
- The time schedule is not legally enforceable.
- The preamble is fully valid.

- Powers of the Bundesbank can only be delegated to a European central bank if the priority of price stability is clearly established.
- The Emu entry criteria cannot be softened.
- Should the country enter Emu and this destabilise prices later, the government has to consider leaving Emu.

The loophole out of this quagmire is in the Maastricht treaty 109i: "Should the starting point for stage III not be determined by the end of 1997 then stage III shall start on January 1, 1998. Before July 1, 1998 the Council confirms... by qualified majority... which member countries fulfil the necessary preconditions for the changeover into a unified currency."

So, just a few decades has to be defined. Otherwise it is not certain the EU council in 1996 can find a qualified majority willing to send a sufficiently large number of countries into Emu. This would mean the silent death of the Maastricht Emu project.

Adolf Rosenstock,
senior economist,
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COMMENT & ANALYSIS

Caught in the crossfire

With guided weapons decisive in modern warfare, three British orders are critical to the European missile industry, says Bernard Gray

FINANCIAL TIMES

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Thursday February 1 1996

Central banks to the rescue

This year is fast shaping up to be the year of the central banker-turned-saviour. With governments in the US and Europe hell-bent on fiscal prudence, the Bundesbank and the US Federal Reserve are being told that only they can save the world growth "pause" from turning into a recession. So far, at least, both seem happy to take on the job.

With the Bundesbank widely expected to reduce interest rates at today's council meeting, its members may opt to preserve their reputation for unpredictability by leaving official rates as they are. But they have already shown a strong bias towards cheaper money. The repo rate, which was set at 3.4 per cent yesterday, has fallen by nearly two thirds of a percentage point since last month's half-point cut in the discount rate.

In less angst-ridden times, Mr Hans Tietmeyer, the Bundesbank president, would probably want to bide his time before loosening policy even further. With inflation now running at a little over 2 per cent, short-term real interest rates are already well below the long-term average of 3 per cent. Equally, December money supply growth was somewhat higher than expected.

But these are not ordinary times. Germans have woken up to the fact that it is not only France that is in danger of digging itself into a recession in a potentially self-defeating attempt to qualify for European monetary union. The economic packages unveiled with

much fanfare this week in Germany and France differed in approach. Yet each stimulus package promised far more than either government was in a position to deliver.

Mr Tietmeyer also has the US Federal Reserve to consider. A lower D-Mark would do more for Germany's immediate growth and employment prospects than interest-rate cuts alone can achieve. The D-Mark has fallen by about 5 per cent against the dollar since October, but it must fall further if the east German manufacturing sector is to produce a substantial increase in jobs for the region's unemployed. This may prove a forlorn hope if US interest rates continue to fall in lock-step with German ones or, worse still, even faster.

Mr Alan Greenspan, the Federal Reserve chairman, has less room to play the saviour than Mr Tietmeyer. The unemployment rate is only 5.6 per cent, close to the level usually associated with rising prices. However, other data suggest that growth may have slowed to an annual rate of 1.4 per cent, below the estimated potential rate of a little over 2 per cent. To judge by yesterday's quarter of a percentage point reductions in both the discount and the federal funds rates, Mr Greenspan believes he can prod the economy back towards trend at little risk to inflation. This is good news for US mortgage-holders, and good for Mr Greenspan's reputation on Main Street. Mr Tietmeyer will be under heavy pressure to respond.

Disarming Chirac

"I feel today that I have accomplished one of the chief duties of my office, by endowing France with the means of her independence and security in the coming decades." Such was the boast of President Jacques Chirac on Monday night when he announced the end of France's nuclear test programme.

The statement is hardly credible. (Could six tests really achieve so much?) It strengthens the idea that Mr Chirac's motive for ordering the resumption of tests last summer was more political than technical or strictly military. The experts on whose advice he ostensibly acted certainly wanted more than six tests, and they are far from enthusiastic about the total ban on future tests which France is now committed to negotiate.

The French defence establishment will await with apprehension the initiatives for an "active and determined role in world disarmament" which Mr Chirac has promised to unveil in the next few weeks.

It could be that he has simply been bounced into exposing the cause of disarmament by the unexpected strength of world reaction to the test programme. But it is more charitable, and on the whole more plausible, to assume that Mr Chirac knew more or less what he was doing all along. On this interpretation, he needed the test programme to establish his authority, and his Gaullist credentials, precisely because he knew

from the start that he would have to slaughter several sacred cows of Gaullist defence policy.

In this, as in much else, his government has built on positions already staked out by his rival Edouard Balladur during the last two years of François Mitterrand's reign. Mr Balladur's defence white paper of 1995 stressed the limits of what France could achieve by a purely national defence effort, and switched the emphasis to the contribution the country could make to a collective European defence.

That period also saw France develop a closer working relationship with Nato, particularly in the context of Bosnia. Mr Chirac has now formalised and generalised that new relationship, going about as far as he could without actually taking France back into the joint command structure or the nuclear planning group.

He has also recently signalled his desire to abolish conscription (a decision with a respectable Gaullist pedigree, since Charles de Gaulle first became known in the 1930s as the advocate of a professional army). This points the way to more efficient armed forces, but also almost certainly to much smaller ones, since man for man a professional army costs more than a conscript one. And there can be little doubt that the next sacred cow to come under Mr Chirac's knife will be the defence budget - the only one in a major Nato country to have escaped significant cuts since the end of the cold war.

Hormones

The US decision to challenge in the World Trade Organisation the European Union's ban on hormone-treated beef brings to a head a dispute which has stirred exceptionally strong passions on both sides of the Atlantic. For that reason, it poses a delicate test of the WTO's ability to uphold global rules, while maintaining their legitimacy in the eyes of public opinion.

The case is being brought under a new WTO requirement that trade restrictions applied on health and safety grounds be justified scientifically, if they are not covered by international agreements. On that criterion, the ban looks indefensible. Even the European Commission's scientific advisers have found no proof that hormone treatment is harmful.

Brussels insists the ban reflects strong concern among consumer groups and politicians over health and safety. It is easy to imagine a rancorous confrontation developing over the right of international organisations to gain say in foreign democratic decisions. That could hand ammunition to

lobbyists who argue that the EU should ignore its WTO commitments when they conflict with its decisions in other areas, such as environmental policy.

In practice, if the EU lost the hormones case, it could choose to keep the ban, while the WTO authorised the US to continue retaliatory sanctions it imposed on EU exports several years ago. Such a course, though legal, would be ill-advised. The EU cannot afford to set a precedent which could encourage others to close their markets to its products on grounds as dubious as those it is employing. A defeat in this case would also undermine the laudable efforts by Sir Leon Brittan, the trade commissioner, to position the EU as a champion of open trade.

These risks should be avoided, if at all possible. The sensible alternative is for the EU to seek a compromise with the US and other beef exporters. It ought to be possible to agree on a system which allows hormone-treated meat to be imported, provided it is clearly labelled as such at the point of sale. US cattle producers have already said they would be ready to discuss such an approach. If Europeans are as profoundly averse to the use of growth-promoting hormones as politicians and consumer groups insist, they would be free to boycott products containing them. But at least they would have the right to choose.

In Bosnia last summer Nato aircraft often missed targets with conventional bombs, but 18 Tomahawk cruise missiles, launched against heavily defended areas which jets could not safely attack, scored 13 direct hits. Missiles are increasingly the primary weapon on the modern battlefield.

Over the next year the UK will order £2.5bn (£3.5bn) of missiles in three separate competitions which will decide whether Britain retains a significant guided weapons industry, and shape the future of the European missile market.

Yet - despite the fact that missiles are becoming the deciding factor in war - there are few signs that the UK Ministry of Defence feels the country needs to retain the technology to develop guided weapons.

The UK is looking for a cruise missile which can be fired from Royal Air Force fighters, which fly at least 250km at tree-top height, and destroy command bunkers, bridges and aircraft hangars. On top of this missile, the MoD wants an anti-tank weapon to be fired from aircraft, and a long range air-to-air missile, which will be the principal armament for the Eurofighter, the £22bn joint defence initiative.

The Procurement Executive, the weapons-buying arm of the MoD, is running separate competitions for each missile and will evaluate bids purely on the basis of bang for the MoD's very limited buck. Ministers will then decide whether its recommendations are politically acceptable, taking into account such questions as whether orders should be placed in the UK or abroad in the run-up to a general election.

Much depends on the three decisions. The proposed merger of the missile operations of British Aerospace and Matra of France, part of a wider European consolidation, hinges on the outcome of the cruise missile competition. Mr Henri Cressat, the head of French defence procurement, has insisted that the contract should go to the Matra-Bae team as a token that the UK is committed to a European defence market.

Britain, says Mr Couze, allows US companies to compete for its missile contracts, while the US market is all but closed to Europeans. The US also restricts access to the technology of missiles it does sell abroad, making it difficult for foreign buyers to arm themselves if the US refuses to supply further equipment. According to the French, it is time for the British to choose which camp they are in. If the UK picks predominantly US weapons, it is likely to be excluded from the rationalisation of the European missile market.

The orders, furthermore, come at a time when missile production in the UK is split between several companies and has reached a very low ebb, partly because the MoD has already placed almost £7bn of missile contracts with the US in recent years. British Aerospace's missiles division employs only 3,000 people, compared with 16,000 in 1989. GEC-Marconi, the defence and electronics arm of the General Electric Company, has only one such programme, producing guided bombs for the United Arab Emirates.

The new orders will determine which UK companies, if any, survive as missile makers, and decide whether the country retains a missile industry.

That may be important in war because missiles are one of the few weapons which countries will have to produce rapidly and in quantity during a future conflict. With their highly complex systems, modern fighter aircraft take between two and three years to make, and warships even longer. Any but the most protracted war is likely to be a "come as you are" conflict, with the combatants having to rely on aircraft, ships and tanks they already hold in their arsenals. Missiles will be vital to defend those aircraft and ships which are available and to inflict damage on the enemy.

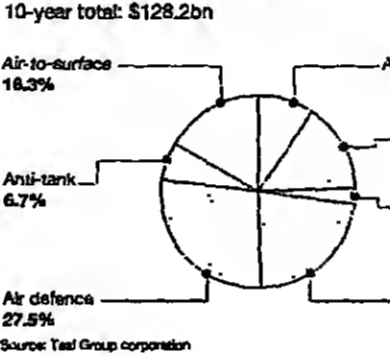
During the Gulf war, for example, the US started to run out of its Patriot anti-Scud missiles. Production was quickly increased, and staff at Lockheed Martin's plant in Orlando, Florida, tell of making a missile which was fired over Dhahran in Saudi Arabia less than 24 hours after it left the factory.

But if a country does not control technology and manufacturing for the missiles it needs, it can find it hard to get hold of war-time stocks. In both the Falklands conflict and

UK missiles under attack



World market forecast 1996-2005



Missile turnover

Raytheon (US)	\$2.4bn
Hughes (US)	\$2.2bn
Lockheed Martin (US)	\$2.2bn
Aerospace-Dassault (EU)	\$1.4bn
Bae-Matra (EU)	\$1.4bn
McDonnell Douglas (US)	\$0.8bn
Thomson-CSF (EU)	\$0.8bn
TI (US)	\$0.8bn

Includes Loral
Assumes merger
Source: Annual reports

UK missile procurement

From US	From Britain/Europe
Trigrit	Rapier (air defence)
\$7.90bn	\$3.15bn
Amraam (air-to-air)	Asraam (air-to-air)
\$0.23bn	\$1.20bn
Harpoon (anti-ship)	Sea Wolf (strip defence)
\$0.36bn	\$1.15bn
Paveway (guided bomb)	High-velocity missile
\$0.60bn	\$0.80bn
Tomahawk (cruise missile)	Alam (anti-radar)
\$0.27bn	\$1.20bn
Heatre (anti-tank)	Trigrit (anti-tank)
\$0.70bn	\$1.2bn
TOTAL	TOTAL
\$10.066bn	\$8.50bn

*** UK withdrawing from long-range version
Source: UK Ministry of Defence

Seven shots at the target

The RAF is looking for a cruise missile to fly into heavily defended areas and hit key targets with pinpoint accuracy. The MoD is considering seven contenders.

The front-runner is Air Hawk from Hughes of the US. It uses the same terrain-following maps as Hughes' Tomahawk missile, which has an impressive operational record. However, Air Hawk

is expensive, and Hughes may suffer because it has had a limited presence in the UK.

British Aerospace and France's Matra are jointly offering a version of the French Apache cruise missile, which is also expensive, but is said to include radar-avoiding stealth technology.

McDonnell Douglas is fielding GrandSLAM, a stretched version of a missile which is already

in use with the Royal Navy. GEC of the UK is offering to beef up the guided bomb which it is producing for the United Arab Emirates, and Texas Instruments is also offering a boosted version of a US guided bomb, the Joint Stand Off Weapon.

The Israeli Popeys and the German KEPD 350 are thought to be outsiders. The winner should be known by July.

An eye to which technologies the UK needs to retain. In the past the MoD has been highly reluctant to regard any technologies, except nuclear weapons, as "special".

The MoD's traditional argument rest on two premises. First, it says that while it supports a UK defence industry, a variety of weapons are available from friendly nations which means that the UK does not have to be overly concerned about any particular equipment - including missiles. Second, it says that all modern complex weapons contain elements from so many different countries that it is impossible to ensure fully secure supplies of components anyway.

This approach is in marked contrast to that of the US, the only other western arms-making country with a competitive marketplace. On the rare occasions that the US buys whole weapons systems from over-

seas, it insists on all of the technology being transferred to the control of a US company, so that the Pentagon can be sure of its supplies.

However, even if the MoD was inclined to behave more like the Pentagon, the UK guided weapons industry may already have slipped past the point of no return. The substantial orders placed overseas in recent years by the MoD have left the UK little presence in many missile areas.

Britain has already withdrawn from long range ballistic missiles, and has only a niche position, with its new Rapier 2000, in air defence systems: these two segments of the missile market account for half of all sales worldwide. French and American weapons are dominant in anti-ship missiles, and in current air-to-air systems the US short range Sidewinder and longer range AMRAAM control the market.

Even where the UK does have expertise, the technology is split between manufacturers, and the UK cannot muster companies which make all of the relevant missile parts. GEC has skills in developing the missile seekers which identify and lock on to targets, while Bae has experience in aerodynamics, pulling the elements of the missile system together and integrating the weapons on to aircraft. But in areas such as cruise missile motors and certain types of warhead, the UK is already dependent on overseas manufacturers.

This splintered and partial capability has increased pressure for the UK to form part of a single European missile company, and is one of the reasons Bae and Matra have been negotiating a joint venture.

Aerospace of France and Daimler-Benz Aerospace of Germany have already agreed to pool their missile interests as a precursor to general consolidation. Yet the teams involved in the current competitions do not lend themselves easily to this outcome, even if the MoD is inclined to award the contracts in a way that promotes a European alliance. There is a patchwork quilt of teams which alters from competition to competition: Bae is joining Matra for the cruise missile contest but with Hughes of the US in the anti-tank bid.

Only in the case of the Eurofighter missile is there a clear way through the thicket. That competition is likely to boil down to a bid by Hughes of the US with a beefed up version of its current Amraam missile, and a European consortium of several of the partners in Eurofighter: Britain, Germany, Italy and Spain, and possibly also France and Sweden. Because of the need to be able to export Eurofighter without restrictions, the contract is likely to go to the European consortium, if it can muster a half-way decent bid.

However, it remains to be seen whether there will be much of a UK industry to back the project. If the cruise missile contract is not placed with the Bae-Matra team, Matra has said it will call off the proposed merger.

Since the British government says it supports a free market in defence equipment arguably the best solution for Bae's shareholders would be for the company to sell its missiles division to Hughes. That would leave the MoD stranded between restricted US technology and a European consortium in which Britain had no part for supply of many of its most important weapons, which was probably not what the MoD's mandarins had in mind when they first invited bids.

OBSERVER

Barcelona under attack

Numanca has its place in Spanish legend, as the site of a local tribe's heroic stance against a Roman army. However, Numanca could go down in the Spanish history books tonight for another reason. Its local part-timers football club takes on mighty Barcelona for a place in the semi-finals of the Spanish Cup.

The contest could be taken right out of a Roy of the Rovers comic strip. Numanca, struggling to stay in the third division, has already seen off three sides from the first division - Racing de Santander, Real Sociedad and Sporting de Gijón. Tonight's match is the most exciting thing to have happened for decades in Soria, capital of a backwoods province north of Madrid.

It can count on the support of a large part of the country, not just because it is the underdog but also because Barcelona is regarded almost as the national team of Catalonia. Any chance of seeing the Catalans humiliated is to be relished.

The contrast between the teams could hardly be greater. Most of Numanca's players mix their sport with studies. The club has just 1,200 members compared with Barcelona's 105,000. Its annual budget, Pta114m, is equivalent to 0.013 per cent of Barcelona's

Pta65bn. It has had to lash out Pta17m on renting extra grandstand facilities, increasing capacity to an unheard-of 12,500 spectators.

The decisive return leg is in two weeks. Even if the whole town went, it would fill less than a third of Barcelona's stadium. Barcelona, which has won the cup no fewer than 22 times, is taking a studiously calm view of the encounter. But spare a thought for the referee. The previous heroes of Numanca in 183 BC burnt their town down and put themselves to the sword rather than swallow defeat.

Quids in

Not a happy ship, it would seem, the Securities and Exchange Commission at the moment. The latest to make for the exit is Linda Quinn, director of the corporation finance division. She follows Brandon Becker, director of market regulation, and Simon Lorne, the SEC's general counsel, who both jumped late last year.

Having totted up 16 years at the place, she was the SEC's longest serving director. But at the end of next month, she will be heading back to the more lucrative waters of private practice, with law firm Shearman & Sterling.

Many non-US companies have her to thank for supervising the Rule 144a amendment which has made it easier for foreigners to

place securities in the US. But Quinn was reckoned to be dismayed by reforms to securities litigation legislation, designed to protect companies from frivolous suits but which critics say will deprive cheated investors from legal redress. Moreover, life at the SEC simply isn't much fun these days under Arthur Levitt, who wields a big stick and keeps the pure strings exceeding tight.

Up beat

As conductor Riccardo Muti ralls at "chronic and comic Italian inefficiency", two things emerge about the tragic fire at La Fenice in Venice. Not only had the theatre's normal fire alarm been deactivated to make way for a new ultra modern system, but also the reason the surrounding canals had been drained was to remove decades of mud deposits that were hampering fire-fighters' access.

The last word, however, goes to Woody Allen. If arson were the cause, he mused, mindful of his engagement to play his clarinet at La Fenice in March, "the culprit could only have been a serious music-lover".

Sight unseen

Always an eye for a gap in the market, these Egyptians. An opposition newspaper, Al Wafd, tells the story of a man

paying his last respects to his father, who had died of a heart attack and was stored in a Cairo hospital morgue. To his horror, he discovered that the deceased's eyes had been removed.

When questioned, the morgue attendant told police that he filled regular orders from one of the state-owned Eye Banks, which then sold the corneas to hospitals for about \$40. Its chairman, Mohamed Ibrahim, was thus placed in the potentially tricky situation of having to explain why corneas were taken without relatives' consent.

He hardly batted an eyelid. In his defence, the Eye Banks boss complained that the bureaucracy required to obtain consent was little short of murderous. And besides, a fatwa had been issued by Egypt's highest Islamic authority, the Mufti, which said it was not a sin to take corneas from the deceased as long as it was absolutely necessary.

The C-word

President Zedillo of Mexico was in full flood at The Royal Institute of International Affairs in London on Tuesday when his foreign minister passed him a note correcting his otherwise impeccable English. "Ah yes," said the president, "I have mixed up 'compromise' and 'commitment'. I have been doing that for the last 15 years."

Financial Times

100 years ago

A shareholders' lament Letter to the Editor: In October last, at a shareholders' meeting of the Gweio (Matabeleland) Exploration and Development Company, the chairman announced that he was going to Lisbon to acquire a large concession from the Portuguese Government. The concession comprised all the lands between the Limpopo River on the east, the Transvaal Republic on the west and the Lomatli River on the south with about 70 miles of coast on Delagoa Bay. He also stated that he hoped to return within two or three weeks. Over three-and-a-half months have since elapsed, and no information has been given the suffering shareholders who have seen their shares fall to a price at which they are unsaleable.

50 years ago

Democratic gov't for China Generalissimo Chiang Kai-shek yesterday instructed the Kuomintang (Government Party) to accept the results and decisions of the All-Party Political Consultative Conference. In effect he is ordering the end of one-party rule in China. General Mao Tse-tung, chairman of the Central Committee of the Chinese Communist Party, is exhorting her to join the Coalition Government which is being set up after 1st March.



Polish parties choose new candidate for PM

By Christopher Bobinski in Warsaw and Anthony Robinson in London

An early end to the Polish political crisis was in sight last night after the leaders of both coalition parties agreed to put forward Mr Włodzimierz Cimoszewicz from the ruling Democratic Left Alliance (SLD) to replace Mr Józef Oleksy as prime minister.

Mr Cimoszewicz, a 45-year-old lawyer and deputy speaker of the lower house of parliament, is widely seen as a pragmatic and relatively independent figure who is trusted by the former communists. He is also liked by the liberal democratic wing of the opposition Freedom Union.

Mr Cimoszewicz is also well placed to steer the new constitution through parliament. Mr Kwasniewski, who named Mr Włodzisław Bartoszewski, the former foreign minister, as another potential candidate for the premiership, is expected to announce his choice before his departure today for the World Economic Forum meeting in Davos, Switzerland.

Santer in jobs boost to aid progress on Emu

By Lionel Barber in Brussels

Mr Jacques Santer, president of the European Commission, yesterday launched plans for a pan-European "confidence pact" in response to fears that the drive towards monetary union is putting people out of work.

He called on member states to "stay to the course" for the single currency, but proposed to spend an extra 2.1bn (£2.1bn) by the end of the century on public works and research projects.

In a speech to the European Parliament billed as a counter-attack against the recent wave of scepticism about the proposed single currency, Mr Santer said it was vital for EU countries to work together to reduce budget deficits, control inflation, tackle unemployment - now at 18m - and kickstart economic growth.

His remedy is a "confidence pact" - a repackaging of existing macro-economic strategy, long-promised plans to dismantle labour market obstacles and closer co-operation between governments, employers and trade unions along the lines of this week's action plan for jobs in Germany.

Ramos hit by coalition split

By Edward Luce in Manila

The administration of President Fidel Ramos of the Philippines was dealt a serious blow yesterday after the largest party in the ruling coalition left to form an opposition group in the senate.

The split, which could deprive the Ramos administration of a majority in the powerful upper house, raises doubts about the government's ability to enact several key but controversial economic reforms.

Senator Edgardo Angara, leader of the Liberal Democratic party (Laban), which left the ruling coalition yesterday, has made no secret of his ambition to run for president in 1998 when Mr Ramos is due to stand down.

It was not clear yesterday whether the smaller parties in the 24-member senate would join Mr Angara's opposition group to deprive the pro-administration Lakas party of its majority. Political commentators said it could take several days before wavering senators made up their minds.

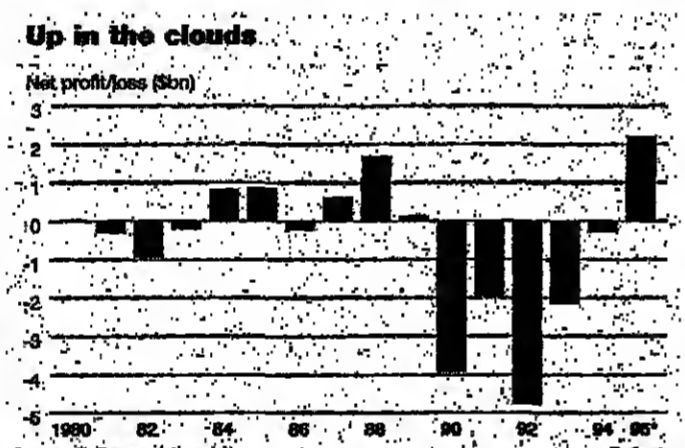
The Philippines. "Mr Angara's group will attack the president's reforms at every turn to put maximum distance between Angara's presidential bid and whoever Ramos promotes to inherit his party's nomination."

Mr Ramos, however, can count on the support of the 204 member House of Representatives where his Lakas party controls 130 seats. But, under the US-style constitution, the senate reserves the right to block and amend legislation passed by the lower house.

Warning on German jobs

Continued from Page 1

to cut social costs for companies, to reduce red tape and to lower the corporate tax burden. As part of this week's economic package, the German government pledged to have a second look at tax rules, introduced at the beginning of the year, under which users of company cars pay tax on 1 per cent of the car's list price each month.



US airlines land on their feet

Wall Street analysts said US airlines will also find it tough to improve on this performance in the current year since all the easy cost-cutting has already been accomplished.

still being challenged by relentless competition from smaller, low-cost carriers. Southwest Airlines and ValuJet Airlines are expanding rapidly, and a newly resurrected Pan Am has said it would launch domestic services this summer at half the fares charged by existing carriers.

FT WEATHER GUIDE. Europe today: The Benelux, northern France and southern Germany will have a lot of sun but maximum temperatures will be around freezing. Five-day forecast: Spain, Portugal and, later, Italy will remain unsettled until the end of the weekend. TODAY'S TEMPERATURES: London 12, Paris 10, New York 15, Tokyo 18, Sydney 22, Melbourne 15, Perth 12, Auckland 10, Wellington 10, Christchurch 10, Dunedin 10, Cape Town 15, Johannesburg 18, Harare 15, Lusaka 15, Accra 25, Lagos 25, Nairobi 15, Addis Ababa 15, Kinshasa 25, Brazzaville 25, Libreville 25, Port of Spain 25, Georgetown 25, Cayenne 25, Kourou 25, Cayenne 25, Kourou 25, Cayenne 25, Kourou 25.

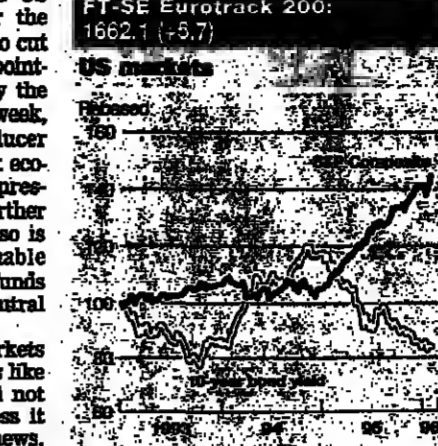
THE LEX COLUMN A cut in time

The latest quarter-point cut in US interest rates is good news for the markets, mainly because failure to cut would have been a severe disappointment. It is not difficult to justify the reduction; the latest data this week, including retail sales and producer prices, produced no evidence that economic growth or inflationary pressures are picking up.

The worry for the financial markets is that, for the moment, that looks like the end of the line. The Fed will not cut rates beyond that point unless it expects much worse economic news. Worse, the yield curve is now so flat that there is limited scope for long-dated bonds to rally without more rate cuts.

This does not mean that a sharp downward correction is imminent. And as long as the inflationary environment remains benign, and growth slow, the bond market may well remain steady, allowing the stock market to continue its ascent.

The German bond markets' relative charms, meanwhile, are growing. Not only does the steeper yield curve in Germany leave more room for bond prices to rise, but the Bundesbank has clearly signalled a change of gear in monetary easing.



its international rivals are rising by less than 3 per cent. That will put pressure on Fiat's margins, which, at an estimated 2 per cent for the car division, are still below average.

The group's momentum this year depends heavily on the success of its new Bravo/Brava range. Italian sales have started well, but the breakthrough into export markets will have to be made against a European car market expected to grow just 2 per cent this year.

Better a good divorce than a bad marriage. That is certainly true of the unwinding of Elf and Enterprise Oil's North Sea joint venture. Formed in 1991 as a convenient parking-place for part of Elf's stake in Enterprise, the operation turned out to be a lousy investment.

own suggests the joint venture had become surplus to requirements. By drawing a line under some of the messier episodes of its past - it has sold its stake in Lasso as well - Enterprise is starting to fill the "strategic vacuum" which has worried investors ever since the Lasso bid failed.

Indeed, the break-up of Hanson could lead to a renaissance for its peers. Its dismal share price performance during the 1990s has depressed the entire sector. Williams, Tomkins and BTR have all been tarred with the Hanson brush. However, they have all achieved higher returns on capital, invested more in expanding their businesses, and - but for Tomkins - have been steadily focusing on core areas of competence.

There is scope for further portfolio restructuring - BTR could live off its fast-growing packaging business. But if Hanson's break-up heralds any change for conglomerates, it is likely to be revitalisation rather than death.

Lex comment on Alliance & Leicester, Page 22

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